

EUROPEAN NEWS

US says nuclear pact could be ready by summit

By David White in Vilamoura, Portugal

A START treaty halving superpower arsenals of long-range nuclear weapons could be ready in time for the planned US-Soviet summit meeting next summer, in line with recent Soviet forecasts, Mr Dick Cheney, the US Defence Secretary, told NATO allies here yesterday.

However, Washington would not work against a deadline in overcoming remaining obstacles to a treaty.

Mr Cheney, backed up by senior officials from the Strategic Defence Initiative (SDI) programme and US Space Command, gave NATO defence ministers an intensive briefing on US and Soviet capabilities.

US intelligence had found no change in Moscow's strategic arms, space and naval armament programmes since Mr Mikhail Gorbachev's arrival in power, he warned.

The ministers were meeting for the first time since the alliance summit in May which managed to strike a compromise in the row about renewing European-based nuclear missiles and the desire of some governments for NATO to begin negotiations with the Warsaw

Pact on tactical nuclear arms.

The meeting of the Nato Nuclear Planning Group, which excludes France, sought to avoid a resurgence of these issues, although the US also reported on its progress in developing new land-based and air-launched weapons for the European theatre.

Mr Cheney is due to fly to London today with Mr Tom King, Britain's Defence Secretary. Their talks are expected to include the new 155mm nuclear howitzer shell which the US plans to start producing next year for its own and allied armies.

The officials said the future deployment in Europe of US F-15E aircraft, designed to carry a new air to surface nuclear missile, was not discussed at the meeting.

Meanwhile, Britain has ruled out the deployment in the UK of US air-launched cruise missiles, carried by B-52 bombers. This was one of the options in the so-called restructuring of Nato's nuclear forces to compensate for the effects of removing intermediate range ground based missiles under the 1987 INF Treaty.

Leipzig's powerful pastor spreads the gospel of democracy

By Leslie Collitt in Leipzig

PASTOR Christoph Wonneberger's rectory, surrounded by the rotting tenements of East Leipzig, is a nerve centre of the opposition movement in East Germany's second largest city.

The radical 45-year-old Protestant pastor arguably has more influence in his region of Saxony than any minister since Martin Luther. Last Monday, more than 150,000 demonstrators for democracy surged through the streets of Leipzig where the pastor has been preaching civil disobedience at Luke's Church for nearly five years.

Leipzig's decayed housing and air dense with pollution from nearby brown coal processing plants and power stations make life a permanent ordeal. The bi-annual Leipzig Trade Fair which briefly fills the shops with goods and brings in swarms of West Germans driving shiny new cars has only served to radicalise the population.

Pastor Wonneberger is pressing the opposition's political demands in talks with local Communist party and city officials. The talks were backed by the East Berlin leadership in an attempt to lower tensions in

East Germany's industrial heartland.

One of his demands has been for a large bulletin board to be erected in the centre of Leipzig where citizens can put up uncensored information.

"This would prove how serious the authorities are about freedom of the press," he said. He has also called for the party to repeal the law forbidding citizens to own copying machines. The pastor is planning to publish East Germany's first opposition monthly in the rectory and has been promised ink and paper by complete strangers.

"There is a remarkable new spirit of solidarity here," he noted.

Recently, he was at the post office to arrange for a telephone to be connected in a rectory office where he provides information to the Western media. Normally, it takes two weeks to instal a phone but the postal official offered immediate help at no cost.

"He called me up the next day to comment on the excellent quality of the phone line after he heard an interview I gave to the second TV channel in West Germany," Pastor Wonneberger said smiling.

For a long time he was virtually alone among his fellow pastors, operating on the borderline of what was tolerated both by the authorities and his own church. He co-ordinated the work of the "church below," civil rights groups which were sheltered by the church.

The pastor is one of the few Protestant churchmen in East Germany to enjoy a following among workers. On his way to his rectory in Julius Strasse 1 he stopped to ask directions from several construction workers. "Give our regards to the pastor and tell him to put up some

new information on his board," they said.

Pastor Wonneberger is sceptical about Mr Egon Krenz, the new party leader, but says he should be given a chance. Under no circumstances should there be a let-up in the protest demonstrations which were instrumental in getting the leadership to begin talking about reforms.

But if no deep-going structural reforms were begun soon, he warned, there was a real danger that the hitherto peaceful demonstrations in Leipzig could turn violent.

Finns look to Gorbachev for gesture of regret over wartime attack

By Robert Taylor and Enrique Tessier in Helsinki

SOVIET President Mikhail Gorbachev's first official visit to Finland, starting today, comes at a poignant moment in the tangled story of the two countries' relations.

It takes place just over a month before the 50th anniversary of Stalin's unprovoked military assault on Finland - which started what Finns call the Winter War.

Many Finns hope he will take the opportunity to make an appropriate gesture of public regret, even atonement, for an event that still has deep

emotional significance. The Finns seem unlikely to emulate German "Gorbysmania."

They have seen many Soviet leaders come and go, and they harbour an understandable, worldly-wise, reserve about the present incumbent.

Mr Gorbachev has come to talk business. He will sign a framework accord covering the next five years of bilateral trade under an arrangement which began in 1948.

He will also sign 10 joint venture projects with Finnish firms, including a major deal

with the Finnish pulp and paper conglomerate Enso-Gutzeit for the production of pulp from the birch forests of Soviet Karelia.

There is also the promise of an announcement on a major feasibility study for joint exploitation of gas and mineral reserves in the Kola peninsula involving major Finnish companies.

The wider Kola project will also cover scientific co-operation between the two countries, hotel and tourism devel-

opments and management training.

The Finns prefer not to admit it but the economic relationship looks like a colonial one with Finland as the imperial economic power supplying capital and skills and the Soviet Union the raw materials and cheap, unskilled labour.

The gap in development between the two countries has widened dramatically over the past 20 years. Finland's market economy is an unsmiling success story of the 1980s with one of

the highest growth rates in the Western world.

But for his part, Mr Gorbachev is in a position to establish a firm friendship with Finland if he confronts his own country's culpability for the Winter War.

A leading Finnish historian on the Second World War, Mr Max Jacobson, believes there has been a crucial change in Soviet attitudes to the Winter War under perestroika.

"Stalin said Finland attacked the Soviet Union, this was so obviously ridiculous that for the next forty years the Soviets simply remained silent on the whole episode," admits Mr Jacobson.

"But now they are coming to terms with it. Recently Mr Jacobson had an article published in Pravda's literary supplement about the Winter War, the first time that Soviet readers were given the chance to understand the Finnish point of view."

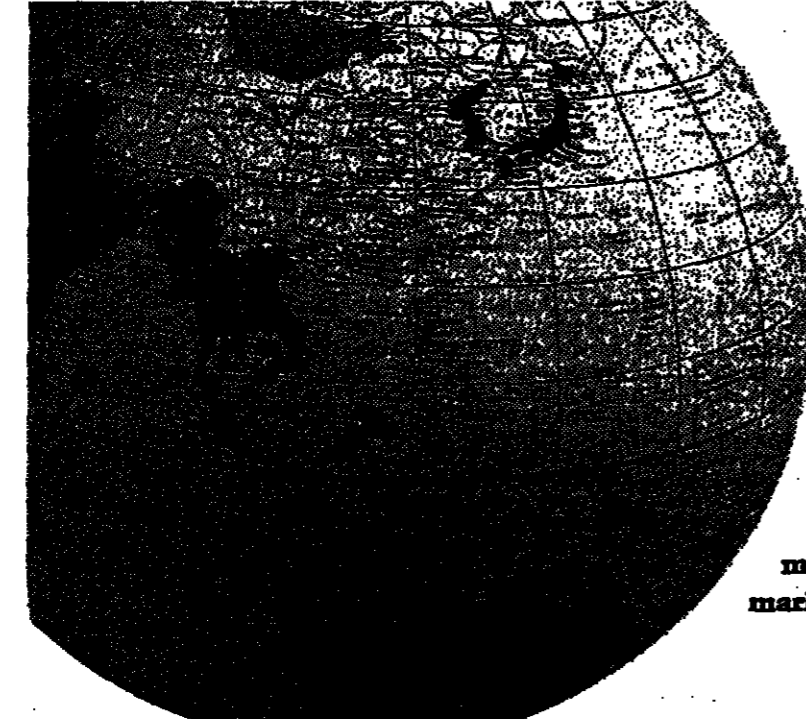
It was Harold MacMillan, that British classicist, who said that the War, which lasted until 13 March, 1940, was for the Finns "a Thermopylae every day."

As Mr Jacobson writes, the Finns achieved "victory in defeat."

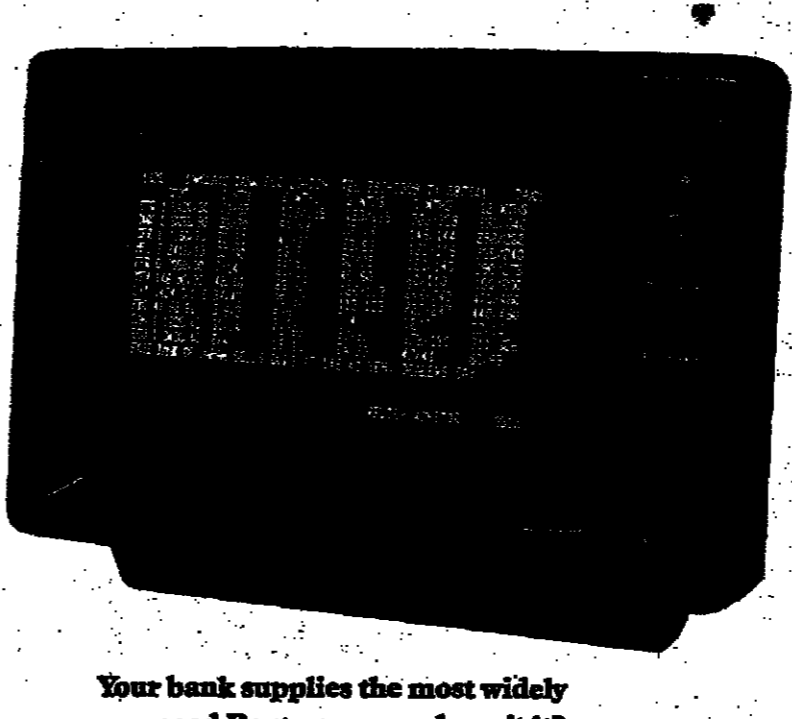
Unlike the Baltic states which were annexed by Stalin, Finland survived as a free and democratic country. It went on to fight for the recovery of Karelia as an uneasy ally of Hitler in Operation Barbarossa against the Soviet Union and then in 1944 after an armistice with Stalin, the Finns agreed to expel by force the German troops still based on their soil.

Of course, the country was forced to pay a high price in war reparations to the Soviet Union as a punishment for its involvement with the Nazis, though this proved to be a blessing in disguise, enabling the country to transform itself into a modern industrial economy.

And Finnish governments have always been compelled ever since to keep a careful eye on what the Soviet Union will tolerate in defence and foreign policy. "The West has never really understood our position," says Mr Jacobson. "But we are a defensively-minded people, who have never been occupied or humiliated."



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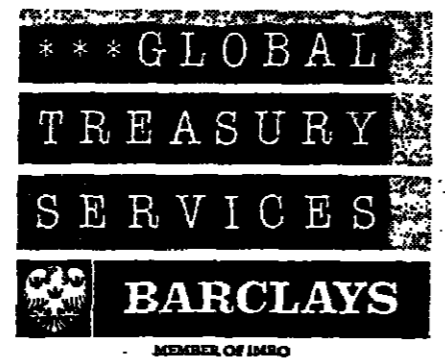
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Soviet vote to end seats for the boys

By Quentin Peel in Moscow

THE Supreme Soviet yesterday snubbed Communist leaders once again, voting to scrap the system of reserved seats for the party and its allied public organisations in the country's super-parliament, the Congress of Peoples' Deputies.

To applause from the assembled deputies, the Supreme Soviet voted 564-85 for a recommendation to scrap a third of the seats in the Congress - the country's overriding legislative body - which are currently reserved for bodies like the Communist party, the trade unions, artistic unions, and smaller organisations.

Now it will be up to the Congress itself, which elects the Supreme Soviet from its 2,250 members, to decide if it agrees.

The present system, which brought Mr Mikhail Gorbachev and most of the politburo into the Congress on a "golden list" of 100 names from the Communist party, was repeatedly attacked by deputies as being undemocratic, because it gave the members of public organisations in effect more than one vote.

Most of the official public organisations in the country - like the Soviet Women's Committee, the Soviet Peace Committee, the Unions of Writers, Artists and the Industrial Trade Unions - are dominated by the ruling party. By having reserved seats, they ensured that the establishment could rely on a high proportion of its candidates being elected.

Mr Roy Medvedev, the one-

time dissident historian who now chairs a commission set up by the Congress of Deputies, said yesterday that the ordinary members of such organisations were themselves scarcely involved in the elections. The deputies were decided at plenary meetings on lists predetermined by the presidium of the organisation.

The Supreme Soviet also approved an amendment allowing each of the country's 15 republics the right to choose for itself how to elect its parliament. This leaves open a contentious issue of whether to reserve seats in the future Soviets for workers directly elected from factories - as favoured by conservative forces in the Communist party - or to leave all seats open to popular election.

It also allows republics to decide if they want their presidents to be directly elected, or indirectly chosen by the Soviets. Although President Mikhail Gorbachev himself argued against direct election, the Supreme Soviet decided to leave the question open.

Today, three republics, including the Russian Federation, will open debate on the new electoral laws, with strong popular pressure not to set aside any reserved seats.

In Moscow, the city's Popular Front organisation is planning a mass demonstration holding hands around the Kremlin, where the Russian parliament meets, to press that demand.

Azeris defy Moscow with threat of national strike

By Quentin Peel in Moscow

A MASS meeting has been summoned today in Baku, capital of the Soviet republic of Azerbaijan, to decide whether to embark on a national strike in protest at Moscow's direct rule of the enclave of Nagorno Karabakh.

Such a strike would be in direct defiance of the new law banning such action in a range of key industries - including the railways and the oil industry, two of the most important in the republic.

The key to the outcome will be reports on a secret meeting of the Presidium of the Supreme Soviet in Moscow last week, chaired by President Mikhail Gorbachev, to decide how to resolve the conflict in Nagorno Karabakh, which has left the neighbouring republics of Azerbaijan and Armenia at loggerheads.

The Armenian majority in the enclave want to be transferred to Armenian jurisdiction, while huge rallies in Azerbaijan have demanded the opposite - that the region be subordinated to Baku.

Reports in Baku yesterday suggested that Moscow had agreed to end direct rule and

withdraw the troops keeping order in the region, but there was no confirmation from the capital, where any such solution is seen as suicidal.

Deputies in the Supreme Soviet said they had heard that the special commission ruling the enclave would be expanded to include two more Azerbaijan members - but that no decision had been taken to withdraw the troops.

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EUROPEAN NEWS

French fears surface over Moslem immigration

FOR A WEEK now, France has been racked by anxious controversy over the place of the Moslem community in French society. The debate was triggered by a clash over whether three Moslem girls should be allowed to wear an Islamic-type headscarf in their classroom. They insisted on doing so, and the headmaster excluded them from the school. Ever since, debate has raged furiously over whether the girls (and their families) were attempting to display a religious emblem which would infringe the lay principles of the state school system, or whether on the contrary the school system should have been more tolerant towards the wearing of cultural dress. But behind the debate over the secular nature of the state school system, which has been an iron principle in France since the beginning of the century, there also appears to lie a more diffuse anxiety over the large proportion of France's immigrant community which originally came from the Moslem world. In addition, there are strong indications that pressure from would-be immigrants is again building up from the developing world. Mr Michel Rocard, the Socialist Prime Minister, has tried to calm the controversy, with an appeal for tolerance, and his Education Minister, Mr Lionel Jospin, has followed suit: "Schools are there to accept children, not to exclude them. A headscarf is not a reason for exclusion." Mrs Danielle Mitterrand, the campaigning wife of the French President, has taken the same line. "If today, 200 years after the Revolution, the secular character [of the schools] cannot welcome all religions in France, all forms of expression, that means there has been a set-back," she says. But passions remain high, and most leading French politicians on both right and left have come out strongly in favour of the decision by the school headmaster. "My instinctive reaction," said Mr Charles Pasqua, former Gaullist Interior Minister, "is to say 'no' to the headscarf, because it is a distinctive mark, and, in a lay school, it is not normal." Mr Henri Emmanuelli, number two in the Socialist party, took the same line. "We must absolutely not accept that our schools become a place of confrontation for faiths and philosophies," he said. However, the debate in France has not been conducted as a simple antithesis between native Frenchmen and immigrant Moslems. Some Maghreb immigrant associations openly oppose the wearing of traditional Moslem dress, on the grounds that it symbolises the subordination of women in Moslem society. If the controversy has mainly been articulated in terms of the secular nature of the school system, it undoubtedly resonates particularly strongly because of the weight of Moslem immigrant communities in France. And the debate has almost certainly received extra impetus from the revelation that immigrant flows into France are much greater than had previously been thought. In theory, new immigration was stopped dead in 1974, with the stagnation of the first oil shock, though France has continued to permit immigrants to be joined by their families. But the latest news, from the head of the Office of International Migrations, is that these family reunions involve large numbers of people, and that one way or another new arrivals in France are running at around 120,000 a year. Moreover, there has been a sudden increase in the number of requests for asylum, which rose from 27,872 in 1987 to 34,352 in 1988, and which look like totalling 60,000 by the end of this year. Only a small proportion of such requests tend to be granted: 8,704 in 1987, and 8,724 last year. But applicants still get rights of abode and work while their cases are being processed, and at the end of the day many thousands of rejected applicants simply stay on as clandestine immigrants. These figures are modest compared with the recent flood of immigrants into West Germany. But the intensity of the current controversy over the wearing of Moslem headscarves in school, strongly suggests that French opinion leaders are acutely sensitive to underlying social anxieties about the pressure of Moslem immigration.

Peugeot counts the cost of strike in more than lost output

The company's plants are working again but the stoppage revealed some important weaknesses, writes William Dawkins

MANAGEMENT at PSA, Europe's third largest motor manufacturer, was yesterday calculating the full cost of the most damaging wage dispute in its history. Exhaustion and bitterness prevailed among the last strikers to trickle back to work yesterday at the group's two main Peugeot assembly plants at Mulhouse and Sochaux in north-eastern France. "Peugeot - it is not finished," said Mr Henri Krasucki, secretary general of the Communist-led CGT, the most extreme of the seven unions in the strike. "They will be back like many others," he warned. Even a member of the more moderate CFDT union, which started the move back to work, added: "Relations between strikers and non-strikers and between workers and management will be very difficult in the next few weeks." It was seven weeks ago to the day when bodyshop workers at Mulhouse, main production centre for the 206 supermini, Peugeot's biggest selling model, first donned tools. Colleagues at nearby Sochaux joined them a week later, since when the strike halved production at both plants. The effect was remarkable, considering the strike was only joined by a small minority (1,000-2,000) of the two plants' 35,000 combined workforce. Like a trench battle, the side with most endurance won only because the other ran out of ammunition; the real dispute - over the share-out of the fruits of Peugeot's hard won recovery - was never really resolved. The strikers ended up with a very small fraction of their FF1,500 (£150) a month pay claim. They only returned to work when it dawned that Peugeot's management, perhaps unlike its more politically sensitive counterpart at Renault, was ready to sit it out indefinitely. This has on the surface vindicated the tough style of Mr Jacques Calvet, Peugeot's chairman, who was greatly criticised for refusing even to negotiate with the unions until the Government called in a conciliator after five weeks. Yet the strike has also exposed a surprising weakness in Peugeot's labour relations, hitherto thought to be rather more stable than at Renault. The immediate damage is the hold-up in production of 55,000-60,000 cars, roughly 4 per cent of this year's planned output of 1.37m vehicles. While Peugeot is still highly profitable, it will be able to make up nothing like the full shortfall this year. Capacity shortages have already lost it some French market share - currently just under 20 per cent, according to the industry's latest monthly figures. Peugeot has been struggling to keep pace with a strong upturn in demand, partly boosted by the Government's decision to reduce VAT on consumer goods from 28 per cent to 25 per cent. The last time the car group had a dispute of anything like this seriousness was when workers rioted outside Peugeot's plant at Folsy just outside Paris. That was in protest against a stringent job-cutting, restructuring and factory modernisation plan launched by Mr Calvet, who had been called in by the Peugeot family to rescue the group. He succeeded in putting his plan through, and, since becoming chairman in 1984, has masterminded one of the most spectacular recoveries anywhere in French industry. Having accumulated losses of FF8bn

between 1981 and 1984, Peugeot made FF8.8bn last year alone. The PSA group, which also includes Citroen, now has 12.7 per cent of the West European car market. While Peugeot was being turned round, its workers seemed prepared to accept lower wage awards than their counterparts at Renault, in the interests of letting Mr Calvet work his magic. Today, however, they feel the fact that they are paid on average 13 per cent less than Renault workers, is poor reward for their part in the company's renaissance. Mr Calvet has always felt deeply unhappy about the amount of support Renault obtains from the state. But that does not diminish the fact, he argues, that Peugeot needs more than ever to reinvest to hold its own in the decline in the European car demand he expects to come this year and next and to fight the new wave

of competition from Japan. Thanks to that effort, with investment running at 6 per cent of turnover in 1988, Peugeot plants are already highly automated. Stocks are also cut to almost zero thanks to the introduction of "just-in-time control" techniques. While this has cut costs, the strike has shown the importance of stable labour relations to making such a system work. "It just takes one grain of sand to enter the machine and the whole thing goes out of action," says one Peugeot official, reflecting on the lessons of the strike. But judging by the mood among jaded union officials yesterday, Mr Calvet's message of austerity is still a very long way from being accepted by the powerful minority at the heart of the strike. It might be said that he has won this battle, but not yet won the war.

costs for smaller companies and poorer regions. Unice argues that the existing document is a mixture of "rights, principles, procedures standards and calls for action" and would like to see it watered down to become a simple list of broad principles and beliefs, that would leave the setting of actual standards to member states.

Unice called on social ministers to amend the document on Monday so that Brussels would only have power over such issues as health and safety, mobility, education and equal opportunity. Employers are strongly opposed to any discussions of pay and conditions being set at European level, arguing that this would impose unnecessary burdens on the system, and particularly large

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W German foreign assets soar

By Andrew Fisher in Frankfurt

WEST GERMANY'S net foreign assets have more than tripled since the end of 1985 to reach DM427bn (£144bn) in the middle of this year, the Bundesbank said in its latest monthly report. After Japan, Germany is the world's second biggest creditor nation. The net foreign asset figure compares with DM329bn in the middle of last year and only DM125bn at the end of 1985. The bank said that a higher proportion of the assets was now in the form of short-term investments. The sharp rise in Germany's foreign wealth, a reflection of the strength of the economy and the country's correspondingly high surpluses, is in sharp contrast to the position in the US. At the end of 1988, US net claims abroad totalled nearly \$140bn. But at the end of last year, US had net foreign liabilities of some \$330bn. German claims on foreign borrowers were equivalent to \$200bn, while Japan was owed around \$300bn. The Bundesbank said that Germany's total foreign assets in mid-1989 were DM1,350bn compared with DM1,140bn at the end of 1988, making an average growth of around 15 per cent annually. Set against these were liabilities of DM823bn, or 30 per cent more than at the end of 1988. Around 10 per cent of the assets represented direct investments, while 45 per cent comprised short-term investments. On the liabilities side, about 30 per cent of the total consisted of foreign holdings of German securities.

Changes in EC's draft social charter unlikely to win over UK

By Lucy Kollaway in Brussels

A NEW draft of the European Community's social charter, prepared by the French presidency in the light of objections from member states, seems likely to encounter continued firm resistance from Britain at Monday's meeting of social affairs ministers. The revised version does not apparently answer the fundamental British complaint that

the charter puts up barriers which the UK has spent the past 10 years tearing down. European employers, meanwhile, have reinforced their opposition to the charter, claiming yesterday that the Commission's latest version is legally confused, badly drafted, unrealistic and gives too much power to Brussels. They said it would impose an unacceptable

cost on poorer members and prevent countries from enjoying the competitive benefits of a single market. The complaints were made by Unice, the European employers' federation, and add to an increasing number of objections made recently by member states, trade unions and bureaucrats. Unice shares the concerns of Britain that

the charter is too restrictive, and of Sir Leon Brittan, the UK's senior Commissioner, that it does not divide the responsibilities clearly enough between member states and the Community. His position is directly opposed to that of the unions which want the charter to be more precise and legally binding.

Unice called on social ministers to amend the document on Monday so that Brussels would only have power over such issues as health and safety, mobility, education and equal opportunity. Employers are strongly opposed to any discussions of pay and conditions being set at European level, arguing that this would impose unnecessary burdens on the system, and particularly large

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A classroom dispute over the wearing of headscarves by three Moslem girls has exposed deeper national concerns about migrants, writes Ian Davidson

secular character [of the schools] cannot welcome all religions in France, all forms of expression, that means there has been a set-back," she says. But passions remain high, and most leading French politicians on both right and left have come out strongly in favour of the decision by the school headmaster. "My instinctive reaction," said Mr Charles Pasqua, former Gaullist Interior Minister, "is to say 'no' to the headscarf, because it is a distinctive mark, and, in a lay school, it is not normal." Mr Henri Emmanuelli, number two in the Socialist party, took the same line. "We must absolutely not accept that our schools become a place of confrontation for faiths and philosophies," he said. However, the debate in France has not been conducted as a simple antithesis between native Frenchmen and immigrant Moslems. Some Maghreb immigrant associations openly oppose the wearing of traditional Moslem dress, on the grounds that it symbolises the subordination of women in Moslem society. If the controversy has mainly been articulated in terms of the secular nature of the school system, it undoubtedly resonates particularly strongly because of the weight of Moslem immigrant communities in France. And the debate has almost certainly received extra impetus from the revelation that immigrant flows into France are much greater than had previously been thought. In theory, new immigration was stopped dead in 1974, with the stagnation of the first oil shock, though France has continued to permit immigrants to be joined by their families. But the latest news, from the head of the Office of International Migrations, is that these family reunions involve large numbers of people, and that one way or another new arrivals in France are running at around 120,000 a year. Moreover, there has been a sudden increase in the number of requests for asylum, which rose from 27,872 in 1987 to 34,352 in 1988, and which look like totalling 60,000 by the end of this year. Only a small proportion of such requests tend to be granted: 8,704 in 1987, and 8,724 last year. But applicants still get rights of abode and work while their cases are being processed, and at the end of the day many thousands of rejected applicants simply stay on as clandestine immigrants. These figures are modest compared with the recent flood of immigrants into West Germany. But the intensity of the current controversy over the wearing of Moslem headscarves in school, strongly suggests that French opinion leaders are acutely sensitive to underlying social anxieties about the pressure of Moslem immigration.

Swedish banker steps aside during tax probe

By John Burton in Stockholm

MR JACOB PALMSTIERNA, chief executive of Scandinavian bank Enskilda Banken (SEB), Sweden's largest commercial bank, yesterday requested administrative leave because of a tax investigation into his personal financial affairs. "The continuing legal investigation concerning my taxes and the intense publicity surrounding it risk harming the bank which I have served during my entire professional life," said Mr Palmstierna in a statement explaining the request. It was accepted by the bank's board, which expressed full confidence in him less than two weeks ago. Mr Palmstierna moved up to his top management post at SEB in last April. The tax investigation concerns a lease-back arrangement on housing that was used by the bank's senior executives in the early 1980s and which authorities claim was a taxable fringe benefit. "It is with great regret that I receive Jacob Palmstierna's request for administrative leave," said Mr Curt G Olsson, SEB chairman. "At the same time I have great respect for the difficult decision he has taken, with the bank's best interests at heart. I hope that it will not be long before I can warmly welcome him back to his place of work."

Ozal takes one step nearer presidency

The elevation to the presidency of Mr Turgut Ozal, Turkey's Prime Minister, moved a step closer yesterday as he saw an increase in his support in a second-round parliamentary vote, writes Jim Hodgson in Ankara. However, as in the first round ballot last Friday, the opposition parties boycotted the proceedings. The 250 votes secured by Mr Ozal yesterday - up from 247 - fell short of the two-thirds majority required on the second round, but do appear to guarantee him victory in the third round on October 31, when a simple majority in the 450-seat legislature is enough.

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AMERICAN NEWS

US civilian capital goods orders drop in September

By Anthony Harris in Washington
US DURABLE goods orders were virtually unchanged at \$126.7bn in September, up by \$0.1bn, according to the advance report from the Department of Commerce...

Federal Reserve resists demands to let the sunshine in

Peter Riddell reports on congressional calls for more open decision-making at the US central bank

MR ALAN Greenspan, chairman of the Federal Reserve, will later today have to deal with two contrasting congressional demands - one to limit the Fed's autonomy by making it more open and accountable...



Congressman Lee Hamilton (left) and William Jennings Bryan - a tradition of mistrusting Wall St and international finance

Conservative supply-aiders who see the Fed as the enemy of their drive for a revival of enterprise through sustained economic growth...

able to the Fed, notably a requirement to make policy decisions and changes in monetary targets public immediately, because this would be counterproductive and destabilise markets...

Left-winger gains in Brazilian opinion poll

By Ivo Dawson in Rio de Janeiro

A SHARP improvement in the fortunes of the most left-wing candidate in Brazil's forthcoming presidential elections sent a shiver through the country's business community yesterday...

Treasury explores reduction of bias against corporate equity

By Peter Riddell, US Editor in Washington

The US Treasury is examining ways of reducing the existing tax bias against corporate equity, as part of the integration of corporate and individual tax systems...

Industry. The Treasury believes that limits on the deductibility of interest could have uneven effects between sectors and severely affect highly leveraged industries such as airlines...

The deficit reduction bill, currently being considered by a Senate/House conference committee, contains provisions to reduce the threshold on the use of certain carryovers of net operating losses and net unrealised built-in gains or losses...

Earthquake aid package backed

By Janet Bush in New York

A \$2.85bn emergency aid package for the San Francisco earthquake has been approved by a key House of Representatives committee as a compromise between the demands of California Congressmen and Administration proposals...

Justice Department curbs use of racketeering law

By Janet Bush in New York

THE US Justice Department has issued guidelines limiting the use by Federal prosecutors in white-collar crime cases of the racketeering law used in the indictment of Michael Milken...

WHY LIVERPOOL BUSINESSMEN FLY DIAMOND SERVICE TO HEATHROW.



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Administration Order made 18 October 1989
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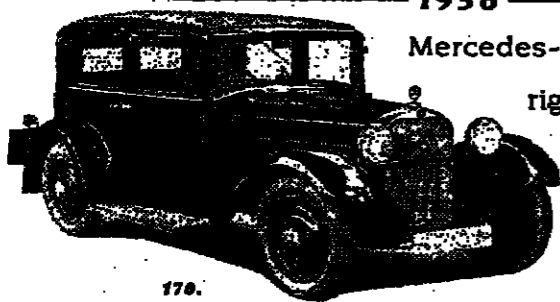
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1931

Independent front suspension developed to allow each wheel to follow road surface contours unhindered by the movements of the other front wheel for greater stability, comfort and improved steering control.

It is subsequently adopted, almost universally, by other manufacturers.

1936



170.
1931-1936

Mercedes-Benz develop the rigid-frame floor pan, three-section collapsible safety steering column and strong side-impact protection.

1949

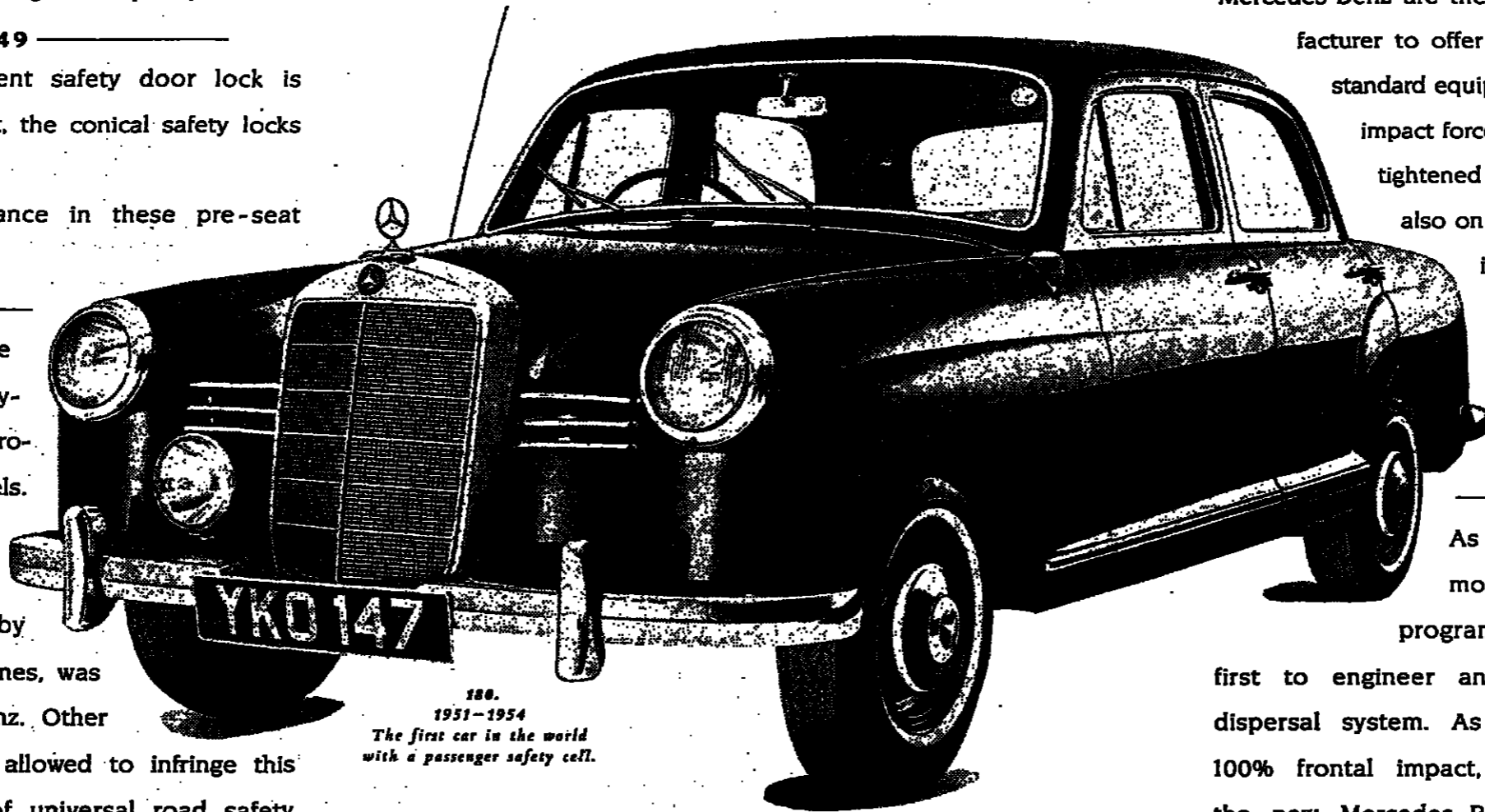
The Mercedes-Benz patent safety door lock is introduced. In an accident, the conical safety locks cannot burst open or jam.

An important advance in these pre-seat belt days.

1951

Mercedes-Benz develop the world's first safety body-shell. Later to go into production in the 180 models.

The now standard practice of placing passengers in a rigid cell protected by front and rear crumple zones, was patented by Mercedes-Benz. Other manufacturers have been allowed to infringe this patent in the interests of universal road safety.



180.
1951-1954
The first car in the world with a passenger safety cell.

1959

First systematic crash and roll-over test programme. In one year 80 cars are destroyed so that safety problems can be more thoroughly investigated.

Mercedes-Benz introduce the first production cars to be equipped with padded interior surfaces and flexible components for additional safety: large, padded steering wheel boss; a padded, yielding dashboard; flexible control switches and levers; padded sun visors, window sills and arm rests; flexible window handles; recessed door handles; rear-view mirror that detaches on impact.

1961

Servo-assisted disc brakes are introduced on all four wheels to reduce driver effort in everyday as well as emergency braking.



230SL.
1963-1967

1967

Mercedes-Benz safety steering assembly. It yields progressively on impact to reduce the possibility of driver injury. The main advantages are: a large padded steering wheel boss, impact absorber, collapsible telescopic steering column and a steering box sited well behind the front suspension.

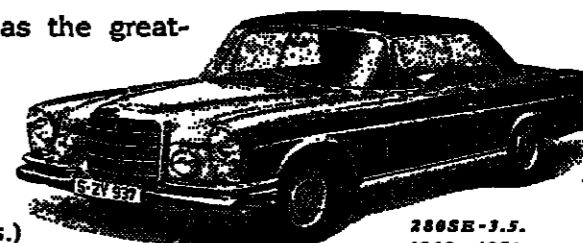
1968

Front head-restraints are introduced to lessen the risk of "whip-lash" neck injuries.

1970

Announcement of the anti-lock braking system (ABS) which prevents the wheels locking under emergency braking. The vehicle does not break away and can

still be steered around obstacles. (The principle is now accepted as the greatest advance in braking since the invention of disc brakes.)



280SE-3.5.
1969-1971

1973

Front seatbelts and head restraints become standard equipment on all Mercedes-Benz cars.

1979

ABS is introduced on production models. Seatbelts are made standard fitting on all four seats (in advance of U.K. legislation).

1981

Mercedes-Benz are the first and still the only manufacturer to offer automatic belt-tensioners as standard equipment (above a pre-determined impact force, the seat-belt is electronically tightened in milliseconds). The airbag is also on offer for the first time (stowed in the steering wheel boss, it inflates in 25 milliseconds on serious impact, to cushion the driver's head and chest).

1983

As a result of the industry's most exhaustive crash testing programme, Mercedes-Benz are first to engineer an improved impact energy dispersal system. As well as coping with the 100% frontal impact, demanded by legislation, the new Mercedes-Benz design directs impact energy away from the car's occupants in the event of off-set frontal collisions.

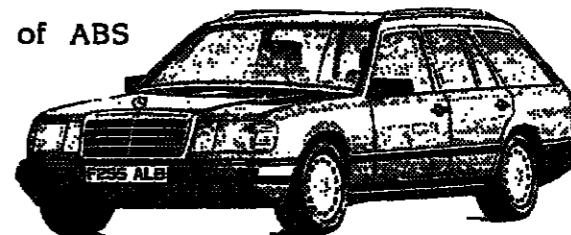
Mercedes-Benz develop brake and clutch pedals that swing away from the driver's feet in the event of a major accident.

1987

ASD (automatic locking differential) is introduced. Under conditions where traction varies between the right and left driven wheels, causing one to spin uselessly, the ASD system automatically transfers power to the wheel with better traction. The device is designed to operate at speeds up to approximately 19 mph, to aid initial acceleration and manoeuvrability in difficult conditions. However, the ASD warning light alerts the driver to poor traction conditions regardless of vehicle speed.

1988

ASR and 4-Matic are introduced. Developing from the technology of ABS and ASD, these systems give the driver additional support



300TE 4-MATIC. 1988

in hazardous road conditions. ASR (acceleration skid control) electronically monitors wheel speed and automatically applies the brake and adjusts the throttle opening so the driving wheels cannot lose their grip under hard acceleration. 4-Matic (automatically engaging four-wheel drive) electronically monitors wheel slip and steering angle, progressively bringing in front wheel drive, a locking front to rear differential and finally, a rear differential lock as conditions dictate.

Over the years no one has done more for safety than Mercedes-Benz



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WORLD TRADE NEWS

Fujitsu extends telecom interests

By Louise Kehoe in San Francisco

IN A move towards the "globalisation" of its telecommunications business, Fujitsu, one of the largest Japanese electronics manufacturers, will establish research and development facilities in the United States and Europe.

to employ about 1,200 people. Eventually, the company says that as many as 4,500 people are expected to be employed, more than doubling the current number of Fujitsu America employees.

market," she added. Fujitsu is understood to be considering several possible sites in Europe, including the United Kingdom.

Oil imports put strain on Finnish trade with Moscow

By Enrique Tessieri in Helsinki

NEW environmental legislation in effect by 1991 has put fresh strains on Finnish-Soviet trade, forcing Neste, the Finnish state-owned oil company, to seek low-sulphur oil from the Soviet Union.

Japan machine imports 'must grow'

By Ian Rodger in Tokyo

JAPAN will soon be unsuitable for manufacturing, according to Mr Hiroshi Hamada, president of Ricoh, the leading producer of copying and facsimile machines.

"Working hours are decreasing and we have more and more leisure time available. No doubt Japan is becoming a nation no longer suitable for manufacturing."

as US-made, and so should be subject to anti-dumping duties imposed previously on its Japan-made copiers.

whole thing in Japan. But in order to promote local production, you have to go through a certain number of steps.

Saab wins \$310m of US sales

By John Burton in Stockholm

THE SAAB aircraft division of Sweden's Saab-Scania group yesterday received a \$310m (\$310m) order for 35 commuter aircraft from Express Airlines in the US.

Turkish power station deal

By Jim Bodgener in Ankara

A JAPANESE-led consortium came a step closer yesterday to a \$900m contract for Turkey's first major "build-operate-transfer" (BOT) thermal power station at Alagunlar Irmir with a decree making its site a free-trade zone.

which revenues will be paid to service construction debt. The EPDC proposal moved ahead in the summer of the long time favourite for the lead BOT slot, a consortium led by Japan's Chiyoda Corporation and the US' Westinghouse Electric Corporation, when the latter group could not resolve structural problems in its package, especially the financial integration of an associated port for the 1,400-MW plant proposed at Yumurtalikin south-eastern Turkey.

Polish hotel agreement questioned

By Christopher Bobinski in Warsaw

A PROPOSED agreement between Trust House Forte and Orbis, the Polish state-owned tourist company, on setting up a joint company to renovate and run the Fina de Siole Bristol hotel in Warsaw has been questioned by the Orbis employees' self-management council.

Polish hotel agreement questioned

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A PROPOSED agreement between Trust House Forte and Orbis, the Polish state-owned tourist company, on setting up a joint company to renovate and run the Fina de Siole Bristol hotel in Warsaw has been questioned by the Orbis employees' self-management council.

another 30 years. Earlier this month the employees' council, set up under legislation passed in 1981, vetoed a proposed joint venture with the Kempinski company to renovate the Europejski hotel nearby on the grounds that the terms of the agreement discriminated against Orbis.

Mr Hamada cited the decline in population and the growing interest of Japanese people in the policy of producing the right product in the most suitable place.

Mr Hamada argued that even though the yen had weakened against the dollar in recent months, this would not dissuade Japanese manufacturers from moving more and more production overseas.

"Mr Hamada cited the growing interest of Japanese people, hitherto considered workaholics, in taking time off..."

Mr Hamada was highly critical of the whole process, and looked forward to the establishment of international rules on country of origin for goods in the Uruguay Round of multilateral negotiations under the General Agreement on Tariffs and Trade (GATT).

US looking for curbs on mixed credits

By Peter Montagnon, World Trade Editor

THE US will be looking for speedy international agreement to reinforce curbs on mixed credits when fresh talks on export finance open at the Organisation for Economic Co-operation and Development (OECD) in Paris next month, a US Export-Import Bank Director said yesterday.

mixed credits - export credits sweetened with aid to make them more attractive. Ms Rodriguez made clear in an interview that the mixed credits issue was the one to which the US attached the greater priority.

"There is a short fuse on this one. The Administration must report to Congress by next spring"

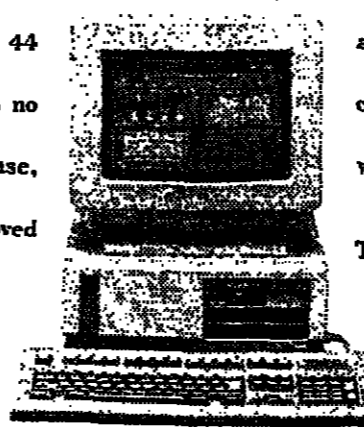
made by other countries. Though the "war chest" stood at only \$100m, it would support some \$300m in exports and, since the success rate on bids for business in developing countries was low, it could be used to support a much larger amount of offers.

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UK NEWS

Murata to invest £45m in English electronics plant

By Charles Leadbeater

A LEADING Japanese electronics components manufacturer is to create about 600 jobs over the next five years by investing about £45m in a manufacturing plant at Plymouth, south west England.

Murata Manufacturing chose the Plymouth site, which used to be owned by Texas Instruments, the US electronics company, after considering locations in West Germany, France and Spain.

The UK plant will complement production from the company's plant in Nuremberg, West Germany. It will begin production next year by displacing imports from the company's Canadian factory.

Although the plant will initially use imported raw materials, it hopes to quickly establish local sources of supply.

It is likely that apart from a small team of Japanese engineers very few of the employees at the plant will be Japanese. There is only one Japanese manager among the company's 88-strong sales force which was set up in 1983.

It will receive about £4.9m in Government grants to set up the plant. Murata hopes to start manufacturing ceramic compositors used in a wide range of electronics products

Soviets, Japan 'pose aerospace challenge'

By Paul Betts, Aerospace Correspondent

THE Soviet Union and Japan are starting to pose a big challenge to the Western aerospace industry, says Mr John Taylor, editor of Jane's aircraft manual, warned yesterday.

"Tremendous progress has been made by the Soviet Union aerospace industry", said Mr Taylor before the publication of the authoritative annual.

He suggested that the Soviet Union may be taking a lead in designing and developing supersonic air transport and that Japan was also beginning serious studies of both supersonic and hypersonic aircraft.

He said that Europe urgently needed a committee to advise governments, one capable of identifying future requirements and of helping Europe's industries to develop and build them.

Mr Taylor said the Soviet Union was concentrating on improving the Sukhoi-27 and MiG-29 fighter jets, the speed and manoeuvrability of which has recently impressed experts at international air displays.

However, the Soviet Union did not appear as anxious as the US to develop stealth aircraft, such as the US B-2 bomber which is designed to evade enemy radar.

"I believe it to be significant that there is little evidence of Soviet obsession with stealth, or low-observables, to which our US friends are devoting so much time and money," said Mr Taylor yesterday. But he claimed the Soviets were not unaware of stealth technology.

"In fact, a large Soviet Navy missile cruiser produces a smaller radar signature than a Nato frigate," he said.

In the introduction to the 80th edition of Jane's, Mr Taylor also says the Soviets are raising their profile in the commercial aviation market. Among projects under study are the S-80 light 18-19 passenger transporter, the S-84 four-seat piston-engined light aircraft and the S-51 supersonic business jet being studied in cooperation with the US Gulfstream Aerospace company.

Trade figures pass gloomy milestones

Narrowing the current account deficit looks set to take time, writes Peter Norman

NEWS that Britain's current account balance of payments deficit fell last month to a provisional, seasonally adjusted £1.64bn from £2.01bn in August brought the City of London no cheer.

Although the September figure was in line with the consensus of forecasts and the August deficit was revised upwards by only £11m, Sterling lost 1/4 pence after the news and prices of government bonds fell.

For while Britain's exports reached record levels last month, so did imports. Although the September current account deficit was the lowest monthly deficit since May, it also took Britain's trade figures past several gloomy milestones.

The £5.9bn current account deficit for July to September marks a new record for a quarter. At £15.6bn, the deficit for January to September has already overtaken last year's £14.6bn total and the £14.5bn deficit projected for the whole of 1989 by Mr Nigel Lawson,

the Chancellor of the Exchequer, in his budget in March last year.

The Treasury drew comfort from the trend of exports. In the third quarter, export volumes, excluding oil and extrinsic items, comprising ships, North Sea installations, aircraft, precious stones and silver, rose by 4.5 per cent compared with the second quarter and 8.5 per cent compared with the third quarter of last year.

This, Treasury officials said, was a sign that Britain was benefiting from improvements in the supply side of the economy and that the current account deficit did not reflect a competitiveness problem.

The Treasury also said import growth was slowing "significantly." However, the latest figures showed that import volumes, excluding oil and extrinsics, were still 5 per cent higher in the third quarter than in the second and 10 per cent higher than a year earlier.

Treasury officials said the import trends pointed to continued excess of demand in the

	CURRENT ACCOUNT (£bn)				
	Current Balance	Balance	Visible Trade Exports	Imports	
1987	-3.7	-10.9	79.4	90.4	+7.3
1988	-14.6	-20.6	80.6	101.4	+6.2
1989					
Qtr 1	-4.8	-6.0	21.7	27.5	+1.2
Qtr 2	-4.9	-5.9	22.6	28.5	+1.0
Qtr 3	-5.9	-6.8	23.6	30.4	+0.9
Jul	-2.2	-2.5	7.7	10.3	+0.3
Aug	-2.0	-2.3	7.5	9.8	+0.3
Sep	-1.6	-1.9	6.4	10.4	+0.3

Invisibles for July to September are projections. Figures may not add up due to rounding. Source: CBO

£2.14bn from £1.74bn. By volume, UK car exports fell by 12 per cent between the two quarters compared with a 23 per cent growth in imports.

However, the export trend is unclear. British car exports in the latest three months were 25 per cent higher in value and up 20 per cent in volume compared with the same 1988 period. On a year-on-year basis, volume imports were up 18 per cent and 21 per cent in turn.

Future trends will depend largely on whether British domestic demand responds to the additional credit squeeze imposed this month. Many analysts believe it will, although October's trade figures could still be disappointing.

If demand does slow at home, they argue that manufacturers should be in a relatively good position to switch output to satisfying strongly growing markets elsewhere in Europe because of the recent decline in the value of sterling against the Deutsche Mark and other continental currencies.

Employers paint bleak picture of business

Simon Holberton on the pessimistic conclusions of the CBI's latest industrial survey

BUSINESS optimism in Britain is low, growth in output has appeared to cease, and investment plans may be curtailed, according to the Confederation of British Industry (CBI), the country's employers' organisation.

In its latest quarterly survey of trends in manufacturing industry the CBI removes any doubt about the "success" of the Chancellor of the Exchequer's policy of using high interest rates to cool the UK economy. Domestic demand for UK goods has slackened considerably, it says.

The CBI provides, however, only small comfort on the trade side. Manufacturers are pessimistic about the prospects for exports in the coming year, although over the coming months they expect some pick up in orders.

British industry has taken a turn for the worse over the past three months and the possibility of a recession can now be ruled out. Many compa-

nies, however, believe a recession can be avoided and point out that industrial activity in the UK is slowing from a very high base.

The CBI survey was conducted between September 20 and October 11. Bank base rates were increased to 15 per cent from 14 per cent on October 6. The survey covered 1,294 companies, responsible for about half of the UK's exports of manufactured goods and employment.

The survey shows business confidence fell to its lowest level since October 1982 over the past three months, the fourth successive decline. The CBI said respondents were markedly less optimistic now than they were three months ago.

The reduced confidence seen over the past 12 months contrasts with a period of continued rises in optimism seen in 1987 and 1988. The areas in industry where confidence is thought to be weakest are:

small firms with under 200 employees, the consumer goods industries, while there has been a sharp fall in business optimism in the capital goods industries.

Some 15 per cent of respondents said they were more optimistic about the business situation, while 41 per cent said they were less so. The resulting negative balance of 26 per cent compares with a negative balance of 19 per cent in the July survey.

The CBI "balance" of how the economy is performing on industrial orders, for example, is calculated on the difference between companies which register a growth in orders and the percentage which register a loss.

The outlook was similarly bleak for orders and output. In October manufacturers reported a fall in total new orders, or demand, for the first time since July 1986 and despite an expected pick-up three months ago. The CBI

said total order books have weakened markedly since July.

Growth in output appeared to cease over the past three months. A CBI balance of -1 per cent - the first negative result since October 1986 - indicates a decrease in output over the past four months.

Optimism about exports over the next 12 months has slightly (a balance of 2 per cent compared with a balance of +2 per cent in July). The CBI said it reflected a lack of export orders over the past four months. The deterioration in confidence is particularly marked among the largest companies.

The volume of export orders was unchanged in the third quarter of 1989, despite July's expectation of a slight recovery.

On capital expenditure, investment intentions have weakened since July, partly reflecting lower capacity utilisation and expectations of lower demand. A balance of -3 per

cent indicated they expect to authorise less capital expenditure over the next 12 months than in the past 12 months. Companies expect to run-down their stocks of finished goods, with larger companies expecting the most significant despatching in the coming months. Companies also appear to have cut back their intake of raw materials and semi-manufactured goods in response to their expectations for demand.

A shortage of orders, meanwhile, is the most frequently cited constraint on output over the next four months. Plant capacity comes next but is much less so than a year ago. Shortage of skilled labour as a constraint on output is seen declining significantly over the next four months.

Manufacturing employment fell more sharply over the past four months than was expected in July. A balance of -13 per cent reported lower employment over the past four months.

Ferranti Creditphone to launch sale of handsets

By Terry Dodsworth

FERRANTI CREDITPHONE, the UK telecommunications group, which claims to have pioneered the teletext mobile communications system, will begin selling its handsets at the beginning of next month.

The move will make Ferranti Creditphone the second of the four teletext licensees to enter the market. British Telecom and STC launched a trial service two months ago, and another consortium, BYPS, made up of Philips, Barclays and Shell, will be launched in spring of next year. The fourth group of Motorola, Mercury and Shaye Communications

has yet to make an introductory announcement.

Mr John Cummings, managing director of Ferranti Creditphone, claimed yesterday that the Ferranti group's long experience in teletext technology would give it a strong lead in the market. By Christmas, the company aimed to have 1,000 Zonephone base stations in place and a further 4,000 would be installed by the end of 1990.

The four teletext licensees are aiming at the mobile communications market with a cheaper, but more limited system than present car and portable telephones.



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UK NEWS

Ambulance staff go back to work

By Fiona Thompson and Michael Cassell

LONDON'S 2,500 ambulance workers returned to work last night after staff agreed to lift restrictions which had prompted the London Ambulance Service to take virtually all staff off the payroll on Monday and divert emergency calls to the police and voluntary agencies.

Earlier, Mr Kenneth Clarke, Health Secretary, had told MPs in the House of Commons that the Ministry of Defence was reviewing its resources in case the army was called on to help out.

The London staff had imposed the restrictions, on the use of radios in certain situations, on switching crews between stations and on ferrying non-urgent patients to and from hospital, on Monday as part of a national campaign of action against a rejected 6.5 per cent pay offer.

That national campaign is still continuing its overtime ban, but unions and management were meeting last night at the conciliation service Acas in a bid to resolve the six week dispute.

Mr Duncan Nichol, NHS chief executive, agreed to meet after a written request from Mr Roger Poole, chief trade union negotiator for the ambulance workers.

Both sides have been separately to Acas since the dispute began but this was the first time they had met face to face.



A police van, answering an emergency, brings an elderly patient to St Thomas' hospital in London

Mr Poole said the unions were prepared to stay at Acas all night in order to get an agreement. They were still seeking an improved pay offer. Mr Nichol again ruled out putting the issue to arbitration, which the unions have been calling for since the dispute began but the Department of Health has consistently rejected.

The London agreement came after staff agreed to lift the restrictions that the London Ambulance Service had regarded as the most damaging of a 14 point work-to-rule plan.

Mr Tom Crosby, London's chief ambulance officer, reiterated his support for more pay for London ambulance workers, "given the particular problems of the London service."

As an act of good faith, and in return for the staff remaining on station throughout both days, pay would be reimbursed, said the LAS.

Before the situation was resolved, only six of the capital's 71 ambulance stations were operating yesterday. The Metropolitan Police, with the help of the Red Cross and the St John Ambulance Bri-

gade, were answering emergency calls.

Mr Crosby said he hoped the reintroduction of emergency cover and the national talks at Acas would provide "a good springboard" for an end to the dispute.

In the House of Commons, Mr Clarke laid the blame for the disruption to ambulance services squarely on the shoulders of the ambulance staff.

Mr Neil Kinnock, leader of the opposition Labour party, called on the Government to allow the dispute to go to binding arbitration.

PM pressed to silence Walters

By Philip Stephens, Political Editor

MRS Margaret Thatcher, the Prime Minister, is facing strong pressure from back-bench Conservative MPs to forbid Sir Alan Walters, her senior economic adviser, from making further public statements of his views on government policy.

Mrs Thatcher, who returns today from the Commonwealth Conference in Kuala Lumpur, will be told by government managers that Sir Alan's recent comments on the European Monetary System have caused deep resentment among her own supporters.

Yesterday Sir William Clark, the chairman of the party's finance committee, said that Sir Alan should not give public interviews, adding that he was providing "ammunition" for the opposition Labour Party.

Party managers said they had received a "stream" of similar representations and the message would be conveyed to Mrs Thatcher before she faces Commons questions tomorrow.

The Prime Minister will be expected to endorse Mr Nigel Lawson's statement yesterday that Sir Alan's views are not those of the Government.

Lloyds to restrict syndicate accounts

By Patrick Cockburn

LLOYD'S of London, the private insurance market, is to introduce stringent new measures making it more difficult for insurance syndicates to keep their accounts open beyond the normal three years.

The move is aimed at preventing Lloyd's managing agents leaving an accounting year open in order to avoid facing up to problems facing a syndicate or calling for more cash from its members.

There are currently some 115 open years involving 68 syndicates. In most cases accounts have not been closed because it has proved impossible to put a sufficiently precise figure on losses, such as those stemming from pollution and asbestos claims in the US.

In some cases, however, the Council of Lloyd's believes "open years" have been declared when not strictly necessary. The regulations announced yesterday aim to make it much more difficult for managing agents to keep accounts open by prescribing a series of steps they must take when doing so.

In future, a managing agent seeking to declare an open year will be required to obtain an independent actuarial report, including an opinion as to whether the agent has acted responsibly.

Currently, the liabilities for a year are normally reinsured internally by a syndicate under the same management with the following year's account, known as Reinsurance To Close (RITC).

Under the new regulations, the managing agent must seek an independent quote for the insurance to close - in effect obliging the agent to see what view the market takes of the year in question.

Until the year is closed, the rules will in future limit the ability of a managing agent to isolate a single problem year from the rest of his or her business.

Regulations include the submission of reports on the state of the account every six months and an important role for the Underwriting Agents Registration Committee, whose permission must be sought for opening a new syndicate.

The measures, which were first proposed in August, are somewhat harsher and have been introduced more speedily than many members of Lloyd's had expected.

Mr Anthony Haynes, chairman of the Association of Lloyd's Members, welcomed the new rules but said that they wouldn't have much impact on the 115 years already open.

In Brief UK pension funds 'plan' change in investment

UK pension funds plan to put more than a quarter of their investment in domestic equities into indexed (or "passively managed") funds, according to a survey by GS research group Greenwich Associates.

Passive management - tying investment to a stock market index - has become popular as institutional investors have succumbed to the theory that without genuine "insider" information they stand no better chance than anyone else of "beating the market".

Engineers talks

Engineering union leaders today meet employer representatives in a bid to negotiate a settlement in their dispute over a shorter working week before strikes at British Aerospace and Rolls-Royce next week. The unions and the Engineering Employers' Federation said the talks were informal and stressed that there was a considerable gulf between their positions.

SDP president

Mr John Cartwright, MP for Woolwich, has been re-elected president of the Social Democratic Party. He won 69 per cent of the 3,900 votes cast against his rival, Mr John Martin, the SDP's candidate in last year's Kensington by-election.

Manx hunt ban

The Isle of Man parliament voted to ban fox-hunting and hare-coursing on the island. Fines of up to £2,000 will be imposed for breaking the law.

North-East economy

North-east England's regional economy appears to have weathered the third quarter of the year better than other parts of the north, with sales and orders holding up and most businesses continuing to do better than a year ago, according to the Tyne and Wear Chamber of Commerce.

Car strike threat

Vauxhall, the GM subsidiary car maker, faces a series of strikes by its 9,000 manual workers after union leaders rejected the company's revised pay and conditions offer.

Co-op in Switch

Co-op retail stores, the largest UK retail outlet, is to join the Switch electronic debit card scheme under an agreement announced yesterday between Royal Bank of Scotland, one of the founder members of the Switch consortium, and Co-operative Bank.

Teachers pay vote

NAS/UWT, teachers' union, threatened to ballot its 118,000 members on industrial action, unless the Government raises pay limits set by Mr John MacGregor, Education Secretary, at £500n, equivalent to 7.6 per cent on the teachers' pay bill.

Child benefit

Sir Geoffrey Howe, deputy Prime Minister, refused to confirm that the Government had frozen child benefit again this year but said social security spending had risen by a real third in the last 10 years.

London bus routes put up for sale

By Kevin Brown, Transport Correspondent

LONDON Regional Transport, the state-owned holding company for London's bus and underground railway services, is planning to put a further chunk of its bus network out to tender.

Around 23 per cent of the LRT bus network has already been tendered in a programme which began after the bus industry in the rest of the UK was deregulated in 1985.

Most of the tendered services are run by private sector operators, although London Buses, the LRT subsidiary which operates the rest of the network, has won some routes.

Mr Nick Newton, manager of LRT's tendered bus unit, said tendered bus services had been proved to be more reliable and around 15 per cent cheaper than the services they replaced. "This has encouraged us to quicken the pace of putting out services to tender."

The latest tranche of routes to be put out to tender represents around 10 per cent of the LRT network, or around 18m bus miles. The 29 routes on LRT's list include all those operated from London Buses' Edgware garage, and parts of services in Wandsworth and Barnet. The successful tenderers will need around 500 buses to operate the routes.

LRT is in the process of splitting up London Buses into 13 units to prepare for the extension of bus deregulation to London, probably in 1992.

The Transport and General Workers' Union warned yesterday that deregulation and privatisation may be leading to the end of 50 years of relative industrial peace on the buses.

Mr Graham Stevenson, the union's passenger services national secretary designate, said he expected wages to suffer from privatisation.

80,000 more reasons for relocating to S.E. Wales

Here it is. The attraction of South East Wales in graphic detail. According to recent research there could well be an extra 80,000 reasons for relocating to South East Wales.

That's approximately how many people are likely to be added to the already large, available range of staff in the area by the late 1990's.

It is an important factor in influencing the decision of companies to relocate. But there are many more. Just take a look at the list of companies who already have, and discover why they chose to make the move.

All in all, there is a powerful argument for South East Wales.

And not just because of the people here. So, if you are considering relocation, talk to Phillip Morgan, who heads our Financial Services Team in South East Wales on Cardiff (0222) 222666.

Alternatively, write to him in complete confidence at The Welsh Development Agency, Pearl House, Greyfriars Road, Cardiff, CF1 3XX.



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TSB
Trust Company Limited
DECISION
Newport 1987

PROJECT: Relocation and expansion of General Insurance Division.
CRITERIA: Up to 300,000 sq. ft. purpose built offices. 2,000 people. Ease of communication. Scope for expansion.

DC Gardner Group plc
International Banking Consultants
DECISION
Cardiff 1988

PROJECT: Establish new office to handle financial and human resource training.
CRITERIA: Good infrastructure. Fast communications with the City. High quality, inexpensive offices. Enthusiastic and adaptable workforce. Expanding financial centre.

N M Rothschild & Sons Limited
DECISION
Cardiff 1988

PROJECT: New branch office offering a full range of merchant banking activities.
CRITERIA: Fast growing local economy. Banking and corporate finance opportunities.

NPI
NATIONAL PROVIDENT INSTITUTION
DECISION
Cardiff 1988

PROJECT: Staffing and accommodation needs of a leading life insurance business with substantial growth plans
CRITERIA: 77,000 sq. ft. offices. City centre site. 500 people. Quality environment. Strong local support. Communications.

BNP
BNP Mortgages
DECISION
Cardiff 1988

PROJECT: Expansion by the residential mortgages arm of BNP.
CRITERIA: Dedicated local staff. Excellent professional infrastructure. High educational standards. Quality of Life.

THE INTERNATIONAL DRINKS INDUSTRY

The Financial Times proposes to publish this survey on:

28th November 1989

For a full editorial synopsis and advertisement details, please contact:

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FINANCIAL TIMES
LONDON'S BUSINESS NEWSPAPER

IS YOUR CHILD WATCHING TOO LITTLE TV?

"Television is more interesting than people. If it were not, we should have people standing in the corner of our rooms."

Don't laugh. In schools, this is what they do.

But how many children find listening to teachers standing in front of our classrooms more gripping than sitting in front of the box?

Not many hands go up.

So why not put the two together and use TV to help teach?

What a good idea.

Yorkshire Television were pioneers in producing school programmes.

Their highly acclaimed series, 'HOW WE USED TO LIVE', first appeared in 1968.

Today, it's still the most popular schools programme on the circuit.

This award winning production (last year it won a Royal Television Society Award) is now a fully dramatised series of twenty programmes.

With books, cassettes, computer programs and teachers' notes to support it.

"This isn't history. It's like being there."

Where were you when President Kennedy was shot?

School children today will be watching the latest programme in the 'HOW WE USED TO LIVE' series.

As well as the assassination of President Kennedy, it chronicles the first moon landing and the birth of Rock 'n' Roll.

No blackboard was ever this real.

But surely one highly successful TV series can't justify Yorkshire Television housing the largest educational programme production department of all the network companies?

Who teaches the teachers?

Each year, the new demands of GCSE and the National Curriculum pose enormous problems for schools.

As one of the principal producers of education and children's programming, we were able to help.

For several years now, Yorkshire Television have been awarded the commission to produce programmes that incorporate and reflect these changes.

But it isn't easy. It requires the approval of everyone from the Independent Broadcasting Authority, and the Department of Trade and Industry, to the Department of Education and Science.

And any number of Local Educational Authorities.

All the time beating off competition from other equally ambitious TV companies.

And the BBC.

Under the microscope.

One of Yorkshire Television's most innovative educational programmes, 'SCIENTIFIC EYE', turns science on its head.

It encourages children to use their head. Not just fill it with mindless facts.

These programmes are used all over the world.

Now we've applied the same formula to maths, using documentary film drama and cartoons.

Where do we get all our ideas?

Wipe away all the worthiness for a moment. We are a commercial TV company after all.

As such, our first duty is to entertain. A far cry from educating children, you might think.

Not so. We built our reputation combining the two.

For example, what we learned putting together 'BOOK TOWER', a network favourite for years, proved invaluable in producing schools programmes.

The same with 'RAGGY DOLLS', the adventures of a motley bunch of rejected rag dolls that have now been accepted in 3 million homes.

What will inviting the 'Spitting Image' team to make a children's programme, called 'ROUND THE BEND', teach us?

Watch this box.

So what's the question?

It's not how little or how much TV children are watching. It's a question of what sort of programmes you'd like them to see more of on television.

And, "Who's out there making them?"

For a restless TV company bursting with fresh programming ideas, this is the bottom line.

And on this page, this is where you'll find the answer to that question.

YORKSHIRE TELEVISION
SHARPER TO PUT IT BLUNTLY.

Making your bed
at the legend in Hong Kong.



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HONG KONG

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MANDARIN ORIENTAL
THE WORLD'S FINEST HOTELS

FT LAW REPORTS

Commission contract contravenes US law

ALI AND ANOTHEER v
CARRIER
TRANS-CONTINENTAL CO
LTD

Queen's Bench Division (Commercial Court): Mr Justice Leggatt, October 12 1988. A PERSON who is in a position to specify and recommend the use of equipment for the purpose of a foreign government's construction project, is deemed to act as a "foreign official" for the purposes of the US Foreign Corrupt Practices Act 1977. And misuse of his deemed official position by promoting the use of certain equipment in return for "commission" nullifies the commission contract if it was agreed that contravention of the Act should render it null and void.

Mr Justice Leggatt so held when giving judgment for the first plaintiff Mr Khalil Osman Abdul Ali, trading as CIE Consulting Engineers, and against the second plaintiff, a Liberian company called Flamma, in their claims for commission against Carrier Trans-Continental Co Ltd and another company in the same group.

HIS LORDSHIP said that by agreements dated 1979 and 1980 called the Hocom and ADCCC agreements, Carrier agreed to allocate to CIE and Flamma respectively five per cent of f.o.b. point of shipment value of air conditioning equipment purchased from it; the commission to be payable "in respect of sales and co-ordination services."

The construction contracts to which the Hocom and ADCCC agreements related were fixed price contracts and the employer was not affected by the price of individual components included in the work. For both projects CIE acted as consultant engineer.

CIE was in a position to specify and recommend the use of particular equipment for each project, subject to approval of the employer, which in both cases was the Saudi Arabian Ministry of Defence and Aviation.

In neither case did the Ministry know of the agreement to pay commission.

The general manager of CIE was Dr Cherkov, who was in direct contact of all engineering services. He decided to distinguish between its engineering and marketing sides. He had

therefore acquired Flamma, a Liberian corporation, for the purpose of conducting the marketing services that he provided.

By the latter part of 1980, Carrier's products had been used for the purposes of both projects in accordance with their expectations. Nevertheless, save for four small payments in 1981 and 1982, Carrier paid no commission.

When pressed for payment, their representatives prevaricated. Their reluctance to pay was contrasted with the enthusiasm with which they must have entered into the agreements in the first place.

In the present proceedings, CIE and Flamma claimed commission under the agreements. Carrier admitted that *prima facie* they were entitled to commission, but denied liability on the ground, first, that there was breach of a term prohibiting "transfer of funds" to an individual who served "in any official government capacity."

Since CIE did the work and Flamma only received the money, it might be assumed that Flamma intended to pay it to CIE. But under no sensible interpretation of the phrase could CIE be regarded as an individual who served in an official government capacity.

On the evidence there was no breach of either contract of the terms prohibiting transfer of funds to anyone serving in an official government capacity.

The second ground on which Carrier denied liability was that clause 7 of the ADCCC agreement provided that the contract should be null and void if it contravened the US Foreign Corrupt Practices Act 1977.

Expert evidence was given about the Act. The question for the court was whether any action taken pursuant to the ADCCC agreement contravened the Act.

Section 103(a) of the Act made it unlawful for a US company "corruptly" to pay, promise to pay, or authorise the payment of money to any "foreign official" for the purpose of inducing him to use his influence with a foreign government to affect its decision, to assist the company in obtaining business.

It was also unlawful cor-

ruptly to make or promise a payment knowing that it or part of it would be given or promised to a foreign official for like purposes.

In the circumstances a contravention would be established if Carrier could prove that (a) CIE, as a prospective recipient of part payment or payment or part payment made by Carrier, constituted a "foreign official" within the meaning of the Act; and (b) that Carrier's promise to pay commission was "made corruptly."

The Act defined a "foreign official" as "any officer or employee of a foreign government, agency or instrumentality thereof, or any person acting in an official capacity for or on behalf of any such government or department, agency or instrumentality."

In *United States v Griffin 401 FSupp 1228 (SD Ind 1976)* a private contractor was deemed to be acting "for and on behalf of" the Federal Government, and to be a "public official." The court agreed that he operated as an independent contractor but held that did not preclude him from qualifying as a person acting for and on behalf of the US under the relevant Act.

It felt that the contractors were placed in a position of responsibility and were enabled to exercise discretion to act for and on behalf of the Federal Housing Authority with respect to bids for housing repairs. The mere fact that Mr Griffin was an employee of the contractors did not prevent him from acting as a "public official" as defined in the relevant statute.

"The purpose of the statute," said the District Judge, "is to protect the public from the evil consequences of corruption in the public service." The court concluded that Mr Griffin and the corporation of which he was president were acting for and on behalf of the US for purposes of the statute.

Since the defendants in *US v Griffin* were held to be public officials, the court was obliged to hold that Flamma was similarly acting as a "foreign official" within the meaning of the Act.

US courts frequently drew on an analysis of legislative history in construing a state. The Senate report for S.805

stated that "corruptly" was used to make clear that the payment must be intended "to induce the recipient to misuse his official position" in order "to wrongfully" direct business to the payer or his client. It said: "The word 'corruptly' connotes an evil motive or purpose, an intent to wrongfully influence the recipient."

The purpose of the ADCCC agreement could not but have been to induce CIE to misuse its official position by promoting the use of Carrier's equipment, and it was with that intent that Carrier agreed to pay the commission due.

The court was satisfied beyond reasonable doubt that Carrier's promise to pay commission under that agreement constituted a contravention of the Act.

By force of clause 7, the ADCCC agreement was therefore null and void.

No such clause appeared in the Hocom agreement, and it was not argued that if there were a contravention of the Act in entering into that agreement it would be unenforceable, or that Carrier would be relieved from its obligation to pay.

Carrier's third contention was that the court ought to decline to enforce both agreements on the ground that they were contrary to the public policy of the UK and of Saudi Arabia.

There was no evidence of the law of Saudi Arabia, nor any evidence worth the name of its public policy. Both agreements contained an express provision that if payments were against the law of Saudi Arabia, they would be null and void. From the fact that no such allegation was made the court inferred that the payments were not contrary to Saudi Arabian law. If they were not, it was hard to contemplate that they were contrary to its public policy.

Judgment for CIE in respect of its claim under the Hocom agreement, but not for Flamma in respect of its claim under the ADCCC agreement.

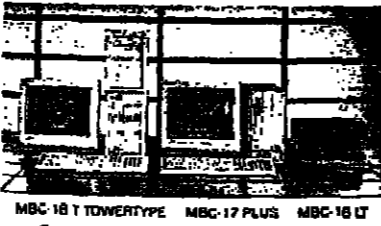
For the Plaintiffs: Andrew Collins QC and Stuart Isaacs (Peter T. James & Co)
For the Defendants: Michael Brindle (Slaughter and May)

Rachel Davies
Barrister



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on
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27th
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FINANCIAL TIMES
SUNDAY 5 NOVEMBER 1989

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Pursuant to the provision of the Notes issued under the Indenture of BankAmerica Corporation dated as of June 14, 1989 as amended by the Second Supplemental Indenture dated as of September 20, 1987, the rate for the period from October 24, 1989 up to and including January 22, 1990 is 0.9770%. The amount of interest payable on January 24, 1990 is U.S. \$1,032,58 for each \$100,000 principal amount of the Notes.

Manufacturers Hanover Trust Company, an Equal Opportunity Lender
October 20, 1989

WATER COMPANIES AND AUTHORITIES
1989 EDITION

A unique analysis of the 28 water companies and 10 water authorities for a full three year period. 26 'league' tables of Business Ratios and Growth Rates rank them according to their financial performance. Each one offers an immediate means of assessing and comparing their profits, growth and investment levels.

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FT1

ARTS

TELEVISION

Funny ha-ha and funny most peculiar

All right, I admit. Last week's grouchy claim that the more programmes we were offered, the less there was worth watching...



Alexei Sayle: a cure for the doldrums

The day after that column appeared, BBC2 began a new series of Alexei Sayle's Stage, a programme which has more funny and original ideas per minute than plenty of the old comedy programmes used to have in a season...

The unpredictable triumph of The Victorian Kitchen Garden. Once a disastrously pushy male presenter had disappeared and we were left with the redoubtable Ruth Mott...

Edmondson as his sworn enemy Baron Richelieu, was followed on BBC2 by yet another opening episode in a new series: Smith And Jones In Small Doses.

Thursday was not that unusual. Earlier in the week we had had a spate of new series of all sorts. Tuesday saw the start of ITV's Inside The Brotherhood, the first attempt that I can recall to make a proper television study of freemasonry.

camp than a field full of polka-dot bell tents, followed that with the opening edition of Sticky Moments which, we were assured on Saturday's Right To Reply (where Brian Hayes is proving as good a chairman as Gus Macdonald...

Friday night brought the first in the new social affairs series, The World As We See It, which, we are told, is part of the BBC's current affairs revolution.

Brothers, who provide the obvious model. On Sunday afternoon C4 has begun an 18-part series on Art of the Western World, presented by Michael Wood...

Then on Sunday evening, ITV has started another three-part Ruth Rendell Mystery which, although at first it brought to mind whole lists of similarly well crafted mysteries by Christie and P.D. James...

Shadowlands

QUEENS THEATRE

William Nicholson's study of the late emotional blossoming of C.S. Lewis, and his unlikely marriage to an American divorcee, was reportedly moving in its original television form with Jess Ackland and Claire Bloom.

He comes perilously near Alan Bennett's housemaster giving a pi-jaw; then settles for generalised donnishness except when he is playing Sir Michael Hordern.

Lewis may have adopted a J.B. Priestley common-man approach in his books and talks on ethics and religion (his Screenplays Letters on the nature of evil was an improbable best-seller, but there was no doubt as to his intellectual prowess...

ments, and it was only after she was stricken with bone cancer that he realised his love for her. A period of brief fragile bliss ensued for the 53-year-old Oxford academic before his wife's death.

The actress gives no sign of how intelligent we are meant to assume Joy was; but gets a consistent accent, unlike Mr Hawthorne who overdoes the Oxford tones ("Shell we treat ourselves to a keb?")

The Senior Common Room is well portrayed, without exaggeration; indeed, all the small parts are excellently done. Originating at the Theatre Royal, Plymouth, this is the sort of intelligent theatre that is becoming a rarely sighted species in the West End.

They kept separate establish-

Martin Hoyle



Nigel Hawthorne and Jane Lapotina

BBC Symphony

Festival Hall

As the BBC Symphony's principal guest conductor, Leos Zagrosek is giving an excellent value. Less than two weeks ago, he tackled the Ninth Symphony of Mahler, on Saturday - again with a Mozart concerto as preface - he essayed Bruckner's Sixth, arguably the toughest nut in the mature Bruckner canon.

major cluster of themes. Coolly and thoughtfully shaped, the movement deserves some further breath, but Zagrosek's fine shadings suggested the proper depth.

More Ligeti

FESTIVAL HALL

The second concert of the South Bank's tracing "Ligeti by Ligeti" festival again featured Esa-Pekka Salonen conducting the Philharmonia. The Philharmonia and London Sinfonietta Chorus were on hand again too, this time with more to do than Stravinsky required of them last Thursday - for the main work of Monday's concert was Ligeti's big Requiem from 1965.

they seemed unshakably secure, lucid and well-timed in everything from suppressed features like Zerkow's Ligeti deploys the traditional text most unconventionally, except for making the "Dies Irae" as usual the weightiest section.

soprano Sarah Leonard, whose expertise in recent music is well known, and the mezzo Anne Howells, who ventures less often into this repertoire but was here superbly confident and effective. They combined most delicately for the fragile, hopeful "Lacrimosa" at the end.

Polyphony of 1974, a dense, brilliantly tough score which discloses new musical layers at every hearing. Agata Szulc's story is told with energetic sympathy. Ideally I should have liked its close still more abrupt (like a throat swiftly cut, the composer once suggested), but the whole account tingled. There was less to say for Stravinsky's Monumentum per Gesualdo transcriptions at the start of the concert, minor clips from the workbench which are useful only for letting the players warm up.

The pretentious Mozart was the D minor Piano Concerto, K. 491, which the conductor introduced with the ideal hushed pianissimo, and Emanuel Ax played with mainly sensitivity. He allowed that the piano does occasionally have an accompanying role, to the great musical benefit of those passages, and in the Romance he offered a singing line of high distinction.

Moscow Symphony Orchestra paid a visit to London on Monday night as part of the Barbican Hall's Great Orchestras of the World series. The conductor was Gennadi Rozddestvensky, for whom the orchestra was specially created by the Soviet Ministry of Culture in 1981.

with its extensive violin and cello obbligato, runs its close for ponderousness and discouragement. The third movement, a crisp scherzando-like rondo with a suggestion of Glasunov about it, is the most attractive; though, attractiveness apart, the whole work is impressive up to a point just for the lumbering originality of its design.

extraordinary precision and tonal incandescence under Rozddestvensky's direction. The scherzo erupted with a terrifying blast, and was over in a trice. The Allegretto, with its quizzical repeated horn calls and autobiographical arcana, was made properly ambiguous and wry; the summarising phrases on solo violin at the end were notably pinched, or, to use Beethoven's word, *bejagt*; according to the composer, containing in its scherzo second movement a portrait of the dictator himself.

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ARTS GUIDE

THEATRE

London Anything Goes (Prince Edward). Cole Porter's sally ocean-going 1930s musical has four or five matinee shows at the Lyric Theatre. Falgout falling to amiable Ethel Merman. Jerry Zaks's desperately bright production comes from the Lincoln Center in New York and is undemanding summer-time fare (794 8661).

Washington A Few Good Men (Elmhurst). One of the few new, contemporary dramas headed for Broadway gets its world premiere in Washington in its military cover-up. Ends Oct 28. (467 4600).

October 20-26

Chicago The Misanthrope (Goodman). The first production of the season exchanges Moliere's France for contemporary Hollywood in a new adaptation by Neil Bartlett, directed by Robert Falls with David Darrow playing Alcide. Ends Nov 4 (462 8600).

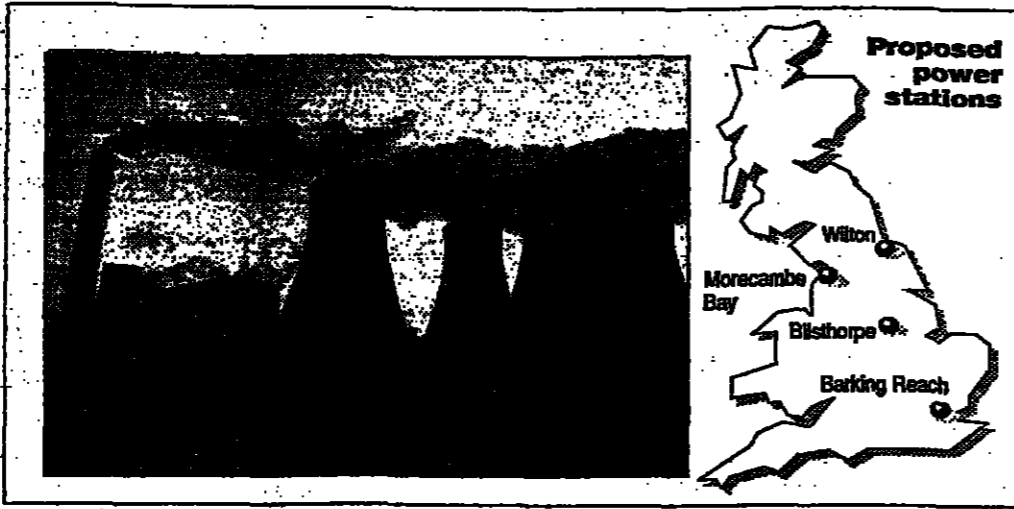
SALEROOM

Miniatures in demand Christie's set an auction record for an English miniature late on Monday when a portrait by Nicholas Hilliard, probably of George Clifford, 3rd Earl of Cumberland, sold for \$79,200. Hilliard, the unrivaled master among limners, painted it in 1574, and it depicts a nobleman in ornate glory. The only higher price ever paid for a miniature was two years ago when two avid US collectors chased each other up to over \$300,000 for a miniature of George Washington.

similar examples are known, and this seems to be the earliest. Christie's sold Irish pictures in Dublin on Monday night for \$437,140. "Donegal England", by Paul Henry, went for \$39,100. Sotheby's estimates and the Oriel Gallery paid \$21,450 for "Feeding the chickens", by Frank McKelvey. On Cheltenham racecourse, Christie's South Kensington continued to sell off the accumulated stock, covering 10,000 items of the late local antique dealer Ronald Summerfield. Top price to date is the \$17,050 paid yesterday for a patinated bronze and ivory group of a young man and woman in clown's costumes, cast and carved from a mold by Chigarrino. It was originally estimated at \$4,000, but this was revised to \$10,000. Obviously in the excitement of looking through all these antiques, many of which had never been unwrapped after purchase, (so eccentric was Summerfield as a dealer) Christie's experts undervalued his commercial eye. In the morning session, \$3,500 was paid for a bronze group of a semi-naked man, woman and child, which had carried a top estimate of \$200 and \$3,000 for an enameled and Venetian enamel table cabinet (top estimate \$200).

Maurice Samuelson reports on fading prospects for independent power generators

Last week, a consortium led by ICI announced a study of what could be Britain's biggest independent power station. The very next day, a delegation of private electricity suppliers told Mr John Wakeham, Energy Secretary, that they saw little scope for early competition in the brave new electricity market due to be launched next Spring.



When the spark loses its glow

But although it was by far the largest independent station yet mooted, it aroused little public excitement. ICI, wary of the initial limits on competition within the electricity market, would only reluctantly confirm the Wilton plan. The company stressed that it was not yet a live project, but the subject of a feasibility study, the outcome of which depended on many factors.

Many of the proposed stations incorporate combined-cycle turbines, which use exhaust gases to generate extra power. Most would run on natural gas, though the technology is also suitable for coal-fired stations such as that proposed at Bilsthorpe colliery, Nottinghamshire by British Coal and the East Midlands Electricity Board.

The highest efficiencies are claimed for the co-generation, or combined heat and power (CHP) projects, such as the British Sugar/Yorkshire Electricity scheme. These sell steam to enterprises which need it for industrial processes, such as brewing or food processing. Conventional stations discharge their heat wastefully into the atmosphere.

order for electricity had been placed with a new generator. This was the 15 year contract under which Lakeland Power, owned 50 per cent by Asa Brown Boveri, the Swedish-Swiss machinery group, would supply seven per cent of the requirements of the North Western Electricity Board from a 230MW-capacity station on the site of a former coal-fired station at Rosecote, near Barrow in Furness.

Gas transmission costs for the use of its pipelines. The Wilton plant would be supplied through its own pipeline from a dedicated gas field, and Lakeland Power's site is only a mile from British Gas's Morecambe Bay terminal. Until recently, obtaining a gas contract was regarded as harder to obtain than a customer for the electricity because of British Gas's traditional aversion to the use of its "noble fuel" to manufacture a rival form of energy.

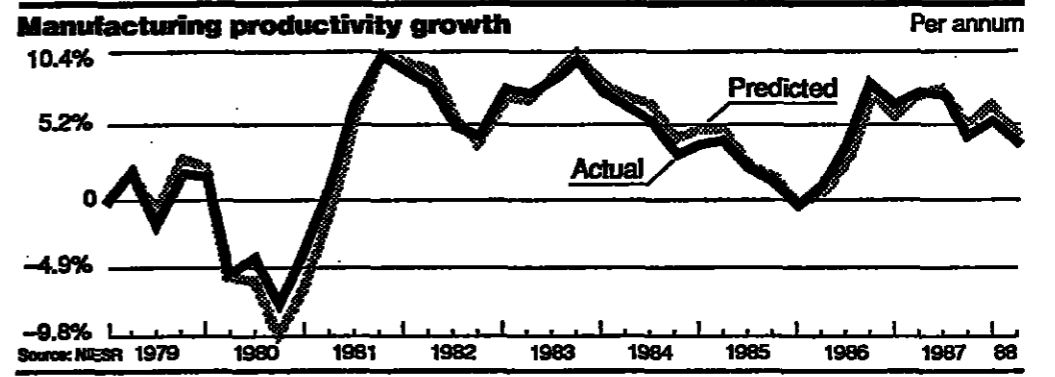
UK productivity

Alas, the figures show no miracles

By Simon Wren-Lewis and Julia Darby

In the 1980s one feature of UK economic performance stands out as being unusually good compared to earlier experience. Between 1979 and 1987 manufacturing productivity (including the self-employed) rose by 4.6 per cent a year on average, compared to a rate of only 2.7 per cent in the previous 8 years. These figures, quoted repeatedly by ministers, are accompanied by clear, if anecdotal, evidence of changes in working practices, management flexibility and so on.

What are the factors, embodied in this equation, that are able to explain so much of the productivity turnaround? Two stand out. The first is that firms, having allowed real wages to rise more rapidly in the 1980s than the 1970s, have made new investment more labour-saving than in the past. This process makes labour productivity growth a bad guide to underlying efficiency.



LETTERS

Fundamental facts

From Miss Sheila Lawlor. Sir, Mrs Angela Rumbold's reply, as Minister of State at the Department of Education and Science, (Letters, October 18), to Professor Prais (Letters, October 16), will not reassure those worried by the failure of the proposed UK national curriculum to tackle the deficiencies of schools today.

will not be expected to know that 7 x 9 = 63 before the age of 11. The proposals as they stand will impose a single curriculum - an inflexible straitjacket - on all pupils irrespective of talent, ability or interest.

Silence has its risks

From Mr Adrian Zuckerman. Sir, in your editorial comment on the implications of the acquittal of the Guildford four, (October 28) you advocate the extension of the safeguards of the Police and Criminal Evidence Act 1984 to terrorist suspects.

Such practice would drive a coach and horses through the safeguards of the Police and Criminal Evidence Act 1984, and the Codes of Practice which are designed for interrogation at the police station.

The role of savings in the effort to control consumer spending

From Mr Alan Pariser. Sir, it is ridiculous that an individual should be discouraged from transferring an investment from the shares of one company to those of another, simply because he or she would render himself liable to capital gains tax.

Even more absurd, it is generally cheaper to "bed and breakfast" (realising a gain while retaining a particular holding) than it is to sell and re-invest where the prospects seem brighter.

It becomes tax-free after the asset in question has been held for - say - five years. This would foster a medium/long term view without undue restriction of the exit route.

taken seriously when the general extension rate for matured certificates is a desirous 5.01 per cent. First and foremost we need to see National Savings products offering competitive rates across the board.

Official support for UK exports should not diminish

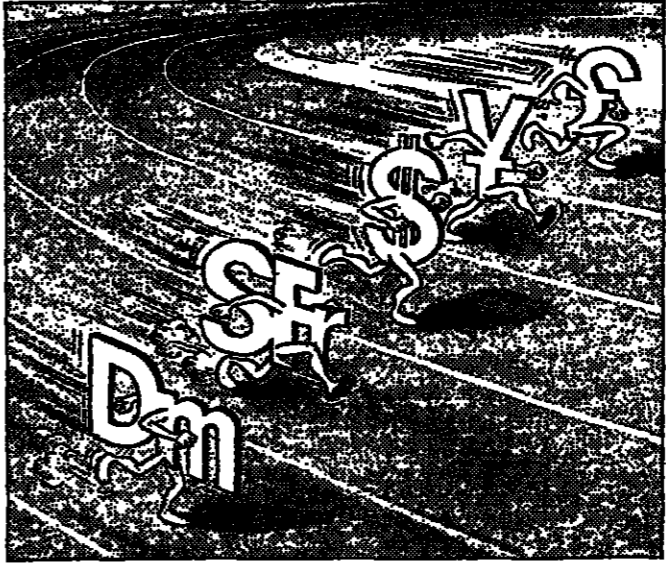
From Mr Campbell Dunford. Sir, Removal of official support for medium and long term exports would be an act of the gravest folly (Peter Montagnon's article on the Export Credit Guarantees department and support for UK exports, October 19). Unilateral disarmament of our principal trade weapon of our principal defence far reaching harmful effects.

earn enough to pay its way - currently the markets do not believe that. Support from official export credits is vital, cheap, and its removal will cost many billions of pounds in support for sterling - with high interest rates and inevitable unemployment.

defence. Why should policy differ for the defence of such an important part of UK trade? To withdraw support now, when the Government has encouraged more effort, resource and entrepreneurial flair to be displayed by UK exporters in opening new and sometimes difficult markets, seems even more illogical when the UK is running the worst balance of payments deficit in its history.

Successful foreign exchange dealing is like a race, but with extra critical time pressures. There are untold combinations of moves that demand expert analysis to provide the keenest prices.

IN FOREIGN EXCHANGE TRANSACTIONS, OUR CONNECTIONS PUT US AHEAD OF THE RACE



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and a willingness to take initiatives, make us highly competitive. Add to this our unique Anglo-Japanese management and encouragement of direct client/dealer relationships and one can see that service over speed equals financial advantage.



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SECTION III

FINANCIAL TIMES SURVEY

A sustained period of high prices has enabled producers to reap record profits and there is cautious optimism about the future, writes Kenneth Gooding. Car makers are seen as important aluminium users in the 1990s, when recycling will be of even greater significance

On the side of the angels

TAKE A tour of the aluminium producers and you find senior executives full of confidence and remarkably unanimous about the industry's future.

□ France. "The Western economy should be in good shape next year. The so-called soft landing in the US is actually happening and it is the same in Europe," says Mr Bernard Legrand, president of Aluminium Pechiney in Paris. "We don't expect any downturn in demand next year."

□ Canada. "In my opinion the industry fundamentals, and by that I mean the basic supply-demand relationship, will remain solid at least through 1992 when new capacity is planned to come on stream," says Mr David Morton, chairman and chief executive of Alcan in Montreal.

"However, a growth in demand of a little over 2 per cent a year is more than enough to absorb any new capacity that can come on stream through 1992. Anything greater than that will make the 1992 increase in capacity a welcome relief rather than an embarrassing surplus."

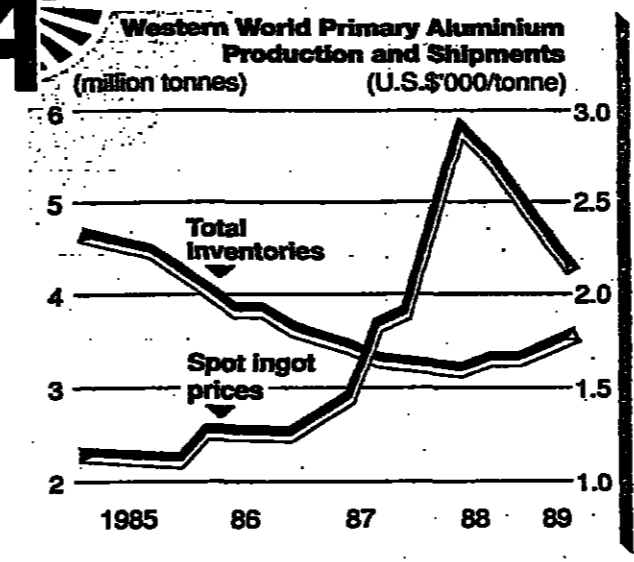
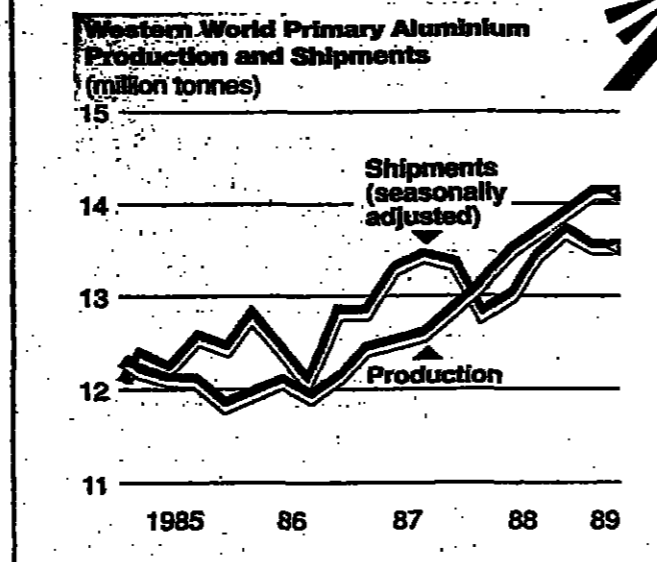
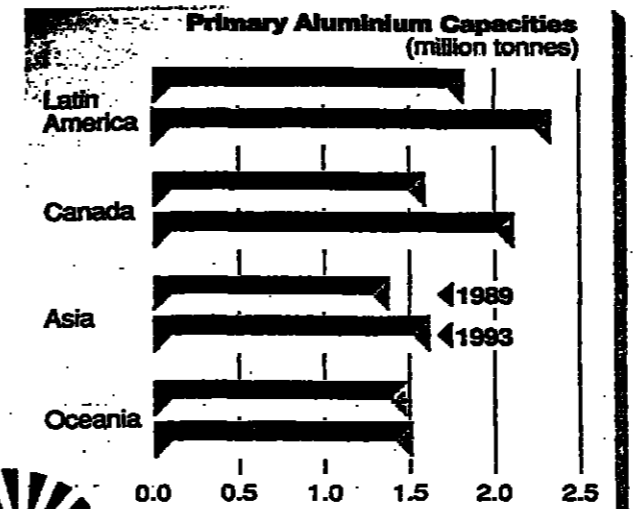
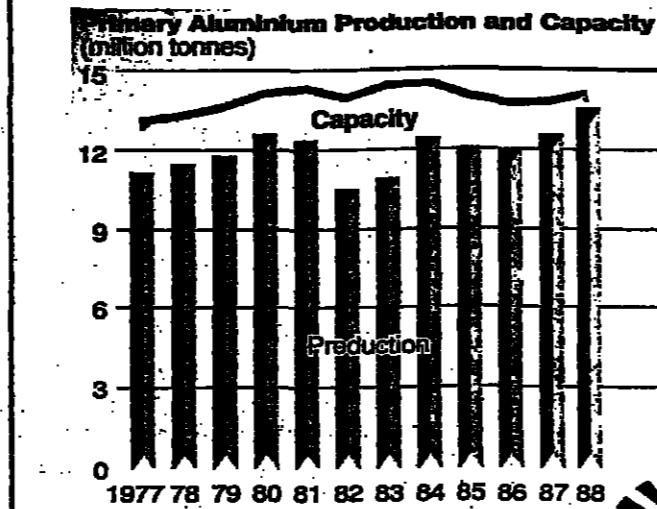
□ The US. "We see the close balance between supply and demand continuing at least

through 1992 with aluminium usage increasing, especially outside the US, well into the next century," says Mr Bill Bourke, chairman and chief executive of Reynolds Metals, in Richmond, Virginia.

□ Switzerland. "The European aluminium industry is in excellent shape and able to benefit fully from a sound economic environment. Most important is the fact that earnings allow the industry to arrange for the necessary investments to secure the future," says Dr Theodor Tschopp, executive vice president of Alusuisse in Zurich.

The aluminium industry has certainly changed its tune since the recession only three years ago. Then, there were widespread doubts about the industry's future and Alcoa (the Aluminium Company of America), the biggest company of its kind in the world, gave the impression it wanted to quit and move into high-technology businesses with a higher expected growth rate.

Pessimism abounded in the rest of the industry because demand was flat, prices were at rock bottom and the strong dollar was crippling the US groups which dominate



ALUMINIUM

aluminium production. What has happened to change the mood to one of cautious optimism?

To start with, primary aluminium prices on the London Metal Exchange have rebounded from under \$550 a tonne in 1985 to a record \$3,200 in June 1988. Since then, prices have dropped back to about \$1,800 but that is still 90 per cent above those 1985 lows.

The price surge reflected a real shortage of physical metal which goes back to the deep recession that overtook all the base metals in the early 1980s. Aluminium was particularly

badly hit because the oil crises which slowed world economic growth also moved energy prices up to a higher level in one, big step. Energy accounts for about 20 per cent of aluminium's production cost and this one blow wiped out a great deal of smelter capacity in the industrialised countries.

Virtually all Japanese capacity was shut down and US output of primary aluminium slumped between 1980 and 1986 from 4.645m tonnes to an 18-year low of 3.637m tonnes.

However, the recent sustained period of high prices has enabled the aluminium producers to reap record profits - particularly those producers in Europe and North America which had been forced by the recession to rationalise and streamline their operations. Record earnings enabled the companies to repair their tattered balance sheets, pay off most of their debts and speed up investment programmes.

Primary aluminium shipments in 1988 reached a record for the third year in succession and were 13.3m tonnes - up 2 per cent on 1987.

But most aluminium companies in Europe and North America increased their reve-

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London Metal Exchange; profile: Pechiney 5
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Editorial production: Gabriel Bowman

This helped to replenish stocks which industry last year were down to only 1.4m tonnes or just 5 1/2 weeks' usage. That was the lowest stock-to-consumption ratio on record and well below the equilibrium level of seven to eight weeks.

Output cannot grow much more as primary aluminium plants have been operating at about 100 per cent of their rated capacities. Strikes, hurricanes, pricing disputes and alumina shortages have held back production in recent months.

But many analysts believe output will be up by another 600,000 tonnes this year, shifting the market from a severe deficit to a slight surplus.

Looking at future demand, Mr Bill Bourke of Reynolds says: "It is true that the worldwide industry is not enjoying the high growth rates that characterised the 1960s and 1970s. However, annual growth in shipments for the last few years has been in the 4 per cent range. We anticipate average annual growth of 3 to 4 per cent well into the 1990s. That's pretty healthy growth."

Some observers feel that a 2 per cent annual growth rate in demand is more likely over the medium term and pessimists in the industry are worried about potentially enormous increases in primary aluminium capacity. If all the projects announced in the last two years came to fruition, capacity would increase by an annual 6m tonnes and the first surge in production could start as early as 1992.

Mr Legrand of Pechiney puts these fears into perspective: "Much of the talk about increased capacity is just that - talk. If you want to build a new smelter you need \$1bn and that is not easy to find. We feel that the new capacity to come on stream will just keep supply and demand in balance."

Dr Tschopp feels the same way. "Venezuela has tremendous capacity potential. But South American politics are difficult. Who would invest millions in Brazil, for example, until long-term political and economic stability was assured? Canada has such stability, but would it want another 10 smelters?"

While the industry seems not particularly concerned about the possibility of another period of excess capacity, there are other issues at which its strategists are looking very closely.

According to Alcan's Mr Morton, there are four key issues the industry must face in the 1990s: international competition; the development of new products and markets; rising environmental expectations and, closely allied to this, recycling. He suggests that trade barriers are being dismantled the world over. There will be fewer places for high-cost operations to hide.

"Ultimately the industry has to reckon with living in a world without tariffs, without non-tariff barriers, without trade-distorting subsidies and still be profitable."

As for product and market development, Mr Morton believes there is tremendous potential for aluminium metal matrix composites, for example. These can be processed by existing technologies and give significantly higher stiffness, strength and wear resistance at low-cost premiums to aluminium.

However, like many others in the industry, Mr Morton reckons that the greatest promise for aluminium lies with its customers in the automotive industry. Alcan predicts that in the long term, the car makers will be as important aluminium users as the can producers are today.

New investment in all aspects of the industry's processes, from bauxite mining to anodising, that really meets tomorrow's environmental requirements carries a cost penalty of up to 20 per cent which ultimately will have to be paid by consumers. And: "The faster the change demanded, the higher the cost, both social and financial," he adds.

On the related issue of recycling, Mr Morton says aluminium "is on the side of the angels." He points out that aluminium carries an intrinsic value that is tapped each time it is recycled. The industry itself needs to take advantage of this virtue and design products in forms that are more easily recyclable.

"Looking ahead, I can see the day when the aluminium industry will in a sense be 'leasing' the aluminium in its products to its customers, rather than selling it to them. It will do this by guaranteeing a take-back at the end of the product life cycle."



They're simply crying out for recycling

These are just a few of the growing number of cans crying out for recycling. That's why we're investing \$25 million in an impressive hi-tech recycling plant at Warrington.

UK consumption of aluminium cans is likely to double during the next ten years and the Warrington plant is equipped to handle up to 50,000 tonnes a year - that's 2 1/2 billion used cans! We take them, melt them and turn them back into material for the next generation of beverage cans.

The world's most versatile material.

Such initiative is a trademark at Alcan. Our continuing research and development - for example in adhesive bonding, composite materials and new alloys - means that we're finding even more uses for this versatile metal, with its exceptional strength-to-weight ratio.

Worldwide, Alcan is the major producer and supplier of aluminium, but as demand for it increases, we need to use its advantages to the maximum.

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That's where recycling comes in. Unlike many materials, aluminium loses nothing by being re-used. Not only does this consume 95% less energy than if we produced it from its raw materials, but it also helps conserve one of the earth's natural resources.

Not surprisingly, recycled metal now accounts for much of the aluminium produced in the UK. And with the inauguration of the BEC's only dedicated can recycling plant at Warrington, who knows how quickly the amount will grow?

British Alcan Aluminium plc
Chalton Park, Gerrards Cross, Bucks SL9 6DE

ALUMINIUM 3

David Blackwell looks at trends in demand for the metal

Global economy is blamed for reduction in growth

TWO years of strong growth, demand for aluminium has slowed this year - but better times could soon return.

The boom in prices last year followed a surge in demand which exceeded the most optimistic expectations and took the metals markets by surprise. In 1987 demand for aluminium rose by 6.5 per cent, according to Shearson Lehman Hutton's London mining team.

Last year it grew strongly again, by 5.4 per cent to 14.38m tonnes, driven by the thriving economies of the US, Western Europe and Asia-Pacific countries.

This year analysts expect growth to be between 0.5 and 2 per cent higher than in 1988. The slowdown could be in part a reaction to the high prices of summer 1988, when metal for immediate delivery on the London Metal Exchange reached \$4,280 a tonne. Prices now are less than half this level, but Mr Anthony Bird, of Bird Associates, points out that there is a lag of up to 18 months before any changes in the metal's competitive position have their full effect on demand.

Thus, just as the poor competitive position of early 1988 looks like depressing consumption in late 1989, so the improvement of late 1988 and early 1989 should boost demand for aluminium from 1990 onwards.

Mr Bird asserted in his July quarterly report Aluminium Analysis.

Others believe that the world economic situation has been the main culprit in hitting

demand growth. "Aluminium, being more retail-oriented than the other metals, has been the first to respond to a slowing global economy and the consequent reduction in consumer spending," says this month's Special Report on the Outlook for Base Metals from Rudolf Wolff, the London trader.

The main markets for aluminium in the non-Commonwealth world are in the transport sector, which accounts for 25 per cent of aluminium used, building and construction (22 per cent) and packaging (18 per cent).

Shearson Lehman pointed out last month that in the US, which accounts for 33 per cent of the total demand of just over 14m tonnes, both the construction and automobile sectors have been sluggish this year. In the first seven months US housing starts were 3.3 per cent down on the corresponding period of 1988, while automobile output was broadly unchanged.

The construction sector overall has been the worst performer this year. While it offers the most diverse number of outlets, it is also wide open to competition from alternative

Consumption per capita - 1987 figures in kg

Austria	16.1	Italy	17.7
Belgium	7.3	Netherlands	15.4
Denmark	12.0	Norway	15.1
Finland	12.1	Spain	8.3
France	14.2	Sweden	20.1
Germany	25.9	Switzerland	16.6
Greece	4.7	UK	11.5
Europe	1975	1980	1987
US	9.9	13.9	15.5
Japan	20.4	25.5	27.4
	12.2	20.7	22.3

metals, not to say other materials such as timber, plastics and coated steels.

Metals and Minerals Research Services, in its latest quarterly report, points out that the sector in the US accounted for only 37.5 per cent of US demand in the first quarter of this year, against 42.5 per cent in the previous year. Although this change also reflects increasing offtake for the transportation and packaging sectors, total US orders declined by nearly 5 per cent in the first quarter.

The transportation sector - the biggest consumer of the metal - includes commercial vehicles, boat building, railway rolling stock and aerospace. But it is dominated by the car industry, which in the US

accounts for 60 per cent of the sector. The continuing struggle to reduce the weight of the US automobile has led to each vehicle containing 155lb of the metal - almost double the level of 10 years ago. While US automotive demand is flat after a strong year in 1988, the Japanese automotive industry is continuing strong, as is the West German and Italian.

The packaging sector, while only third in the tripartite, shows the most potential for expanding aluminium offtake. According to Shearson, "the strong level of growth within this category has been largely responsible for the increase in aluminium demand during the course of the 1980s." It estimates that between 1979 and 1988 aluminium consumption

within the packaging sector grew at an annual average rate of 3.6 per cent, compared with annual growth rates of 1.7 and 0.8 per cent in the transport and construction industries.

The US is the main consumer of aluminium packaging almost entirely through the metal's use for canning drinks. Not only has aluminium almost wiped tinplate off the market, but the number of tins produced in the US continues to rise inexorably - 75m were made in 1987 against 35m in 1970. Packaging accounts for 30 per cent of US consumption, according to Shearson, against only 10 per cent of total demand in Japan and Western Europe.

Japan is the second biggest single market for aluminium after the US, with 15 per cent of world demand. The potential for the packaging industry is enormous, Mr Neil Buxton of Shearson's London mining team believes. "There is room for huge growth in Japan as cans replace bottles for beer. The packaging industry saw a 19 per cent increase in consumption last year and is heading for a further 6 per cent increase this year," he says.

Next year most analysts expect world consumption of aluminium to resume a stronger upward trend. Shearson believes the lull in US demand is likely to be brief, given the "soft landing" view of its economists. There is nothing to suggest that growth outside the US will slow, especially in view of the opportunities in the packaging and automobile sectors. Shearson predicts aluminium demand expanding by 2.5 per cent next year to 14.97m tonnes, with a similar increase the following year.

Rudolf Wolff predicts 2 per cent growth next year to 14.94m tonnes. It expects the aircraft and aerospace industries to remain strong, in addition to automobiles, packaging and construction.

Anthony Bird Associates believes that the price falls in

The packaging sector shows most potential for expansion

the aluminium market will keep the metal very competitive through 1990 and into early 1991. It expects 3 per cent growth next year and what it calls "a torrid 6 per cent in 1991."

A note of caution, however, comes from Metals and Minerals Research Services, which is predicting consumption next year at 14.65m tonnes, an increase of less than 1 per cent over this year.



Roger Littlewood, of the Aluminium Stockholders Association

STOCKHOLDERS

In flexibility is strength

ALUMINIUM stockholding - an industry born in the 1950s - has matured into a sophisticated business and is playing an increasingly important role as UK industry changes.

The figures reflect the sector's rapid expansion. The Aluminium Stockholders Association's members shipped 32,000 tonnes of aluminium and related alloys in 1982. Last year shipments reached 123,000 tonnes and this year the ASA is forecasting 126,000 tonnes - 87,000 tonnes of rolled products and 39,000 tonnes of extruded products.

As the size of the ingots emerging from the aluminium production lines increased, the stockholders' role became more important. Few end-users could take whole ingots, which now average five to six tonnes, and will soon be as big as 12 tonnes.

But, says Mr Roger Little-

wood, chairman of the ASA, the emphasis of the industry is changing as stockholders become more sophisticated in their own use of aluminium.

They now offer a huge range of processing and fabrication services to supply metal to their customers as they want it, he says.

In the simplest terms, the stockholder acts as a metal banker for manufacturing industry. "A manufacturer wants to do what he is good at," explains Mr Littlewood. "He doesn't want to sit on stocks when the base rate is at 15 per cent. The attraction of the stockholder breaking bulk at this point is very great."

He gives as an example a company making aluminium washers - perhaps millions a year. It wants to fill its works with automatic machinery, not with stocks of aluminium coil. The company will want the coil delivered perhaps once a week, and needs it slit to a width which enables it to put the coil straight onto its machines. But it needs to be able to order extra coil in a much shorter time if it gets a rush job or an unusual specification.

Bigger manufacturers - including the car makers - are looking for much shorter lead times than a week for raw materials or components. Some are working towards delivery time slots measured in hours - or "just in time". This concept keeps manufacturing working capital in raw material stocks to a minimum.

In many cases the stockholder will build his business around dedicated stockpiles for a particular customer. The provision of special stocks and special services could account for a substantial part of the stockholders' turnover.

Last year was an exceptional trading year for the industry, according to Mr Littlewood. For three of the four quarters stockholders were building up their own stocks to cope with demand. The first quarter of this year saw sales by the stockists of 20,000 tonnes - higher than for any single quarter in 1988 - but the stockists themselves kept their purchases to 18,500 tonnes, as they anticipated a downturn in sales.

The general feeling is that business is holding up well, considering the interest rates, Mr Littlewood says of this year. "Manufacturing industry has not been as hard hit as the retailers. We are all surprised at how well it has held up." But he expects a hard

landing for his industry if there is a hard landing for manufacturing.

Nevertheless, he remains optimistic about the first quarter next year, although he points out that destocking generally has brought the lead times from the aluminium mills down to three or four weeks - compared with 12 weeks or more in the middle of last year.

During the months of high demand and long lead times the nationwide network of stockholders demonstrated its worth to UK industry, Mr Littlewood believes. "We had sufficient stocks and sufficient clout with the mills - no mill is interested in delivering two boxes of aluminium to Aberdeen or Cheltenham."

It is the flexibility of the stockholders that has proved their main strength. The slow but steady growth of stockholding has been consumer-led rather than producer-driven - it appears that the entrepreneurial flair needed for distribution is quite different from that required in the smelting industry.

The days of the standard 8ft by 4ft sheet or 12ft length of angle have gone. The stockholders have built up a comprehensive range of processing and fabricating services.

These include coil-slitting and decolling down to 3mm widths; gullnotching with machines able to handle wide and very accurate cuts; extrusion sawing; square, rake and compound angle cutting; plate profiling, polishing, close tolerance machining and drilling; full-scale bent and welded sheet fabrication; and a range of finished surfaces, including painted, anodised, polished, laminated and brushed.

Quality control is also being improved. High-tech industries such as aerospace have always required strict quality controls, and now virtually all the stockholding industry is following BSI standards. "This gives a manufacturer traceable material for individual mill batches - but in small quantities," says Mr Littlewood. "This is plainly a facility that manufacturers who require stringent quality controls must have."

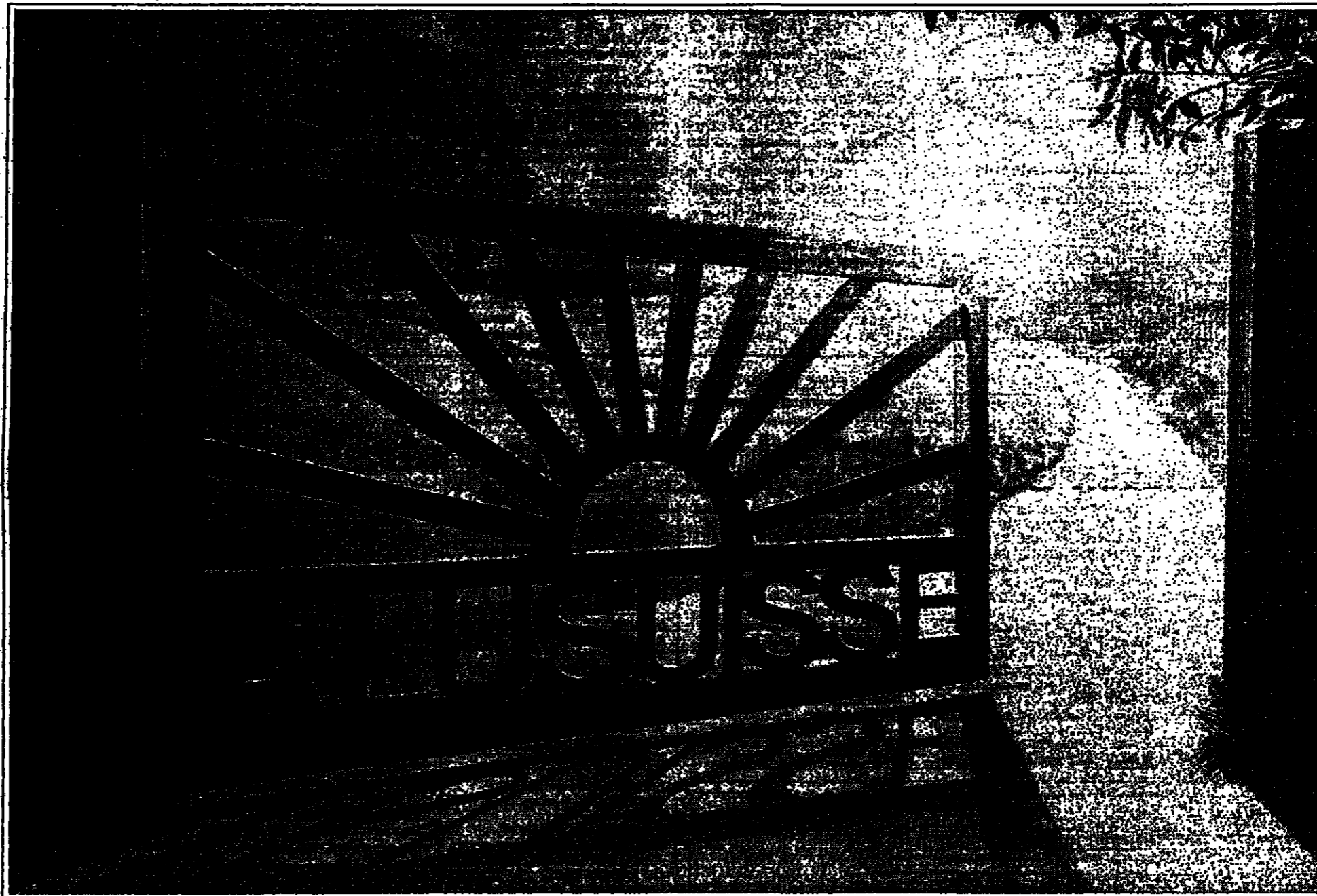
The entrepreneurial flair for distribution differs from that required in smelting

The ASA aims to build a reputation for quality and may introduce a qualification as a condition of membership. At present members must have sales in excess of 150 tonnes a year and carry a minimum of 50 tonnes of stock at all times. In addition, the ASA has taken steps to raise its profile by spending more on advertising. Mr Littlewood says there has been very little generic promotion for flat mill products and the ASA is planning co-operation with the Aluminium Rolled Products Manufacturers' Association, which had an advertising budget last year of £80,000 compared to the extruders' £280,000.

All these moves have meant a big capital investment for the stockholders. Mr Littlewood says the investment in 1988 was £100m, and has been growing strongly since.

The changing nature of the industry has led to a certain amount of rationalisation. The ASA now has 96 members, compared with 40 last year. Mr Littlewood believes the decline was inevitable after "a certain amount of over-expansion" in 1988, and considers it to be a positive development which will lead to better quality and service standards.

David Blackwell



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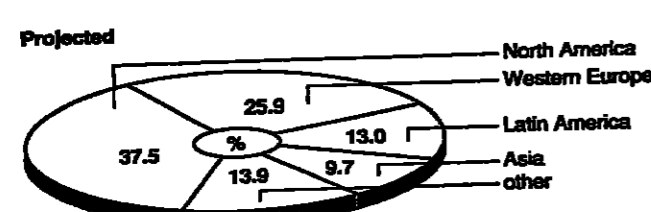
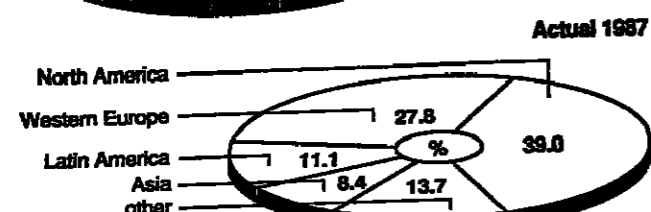
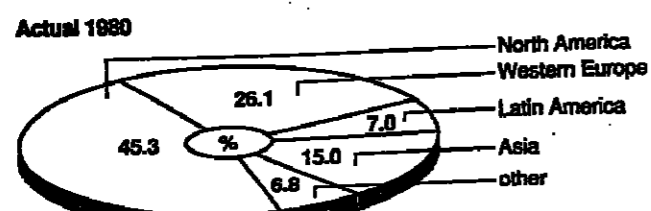
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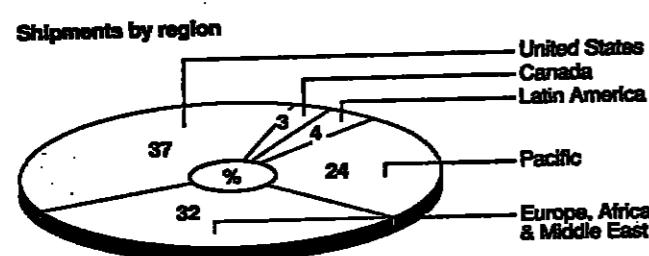
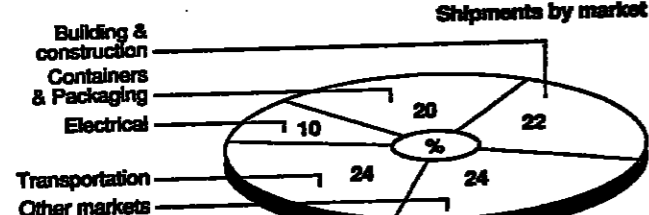
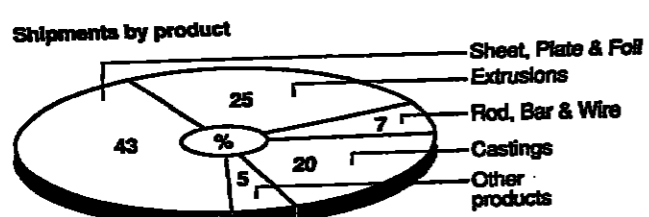
ALUMINIUM 4

Western World Aluminium Data

Primary Production



Shipments of Semi-fabricated Aluminium products for 1988



Kenneth Gooding looks at prospects for recycling growth

How those beer cans may have even longer life

UNLESS RECYCLING can be stepped up, nearly all the expected future growth in aluminium consumption in western Europe - about 2 per cent a year or an annual 86,000 tonnes - will have to be satisfied by imports.

Currently about 35 per cent of total aluminium consumption in Europe is from reclaimed scrap - and the industry claims used in electrical engineering, building and transport is re-used. So the industry believes that the sector with the greatest potential for recycling growth is the beverage can market.

Last year the amount of recycled aluminium registered was a record 1.6m tonnes. Already as much as 70 per cent of the metal used in electrical engineering, building and transport is re-used.

This is also one of the fastest-growing areas of aluminium consumption, currently accounting for about 11 per cent of aluminium usage in western Europe.

About 5th of the 16bn beer and soft drinks cans used in the region last year were made from aluminium. The industry has set itself the target of building its share of this particular part of the packaging market to at least 50 per cent by 1991.

It hopes to push the canners in the required direction by emphasising that the aluminium container offers better recycling prospects because it has enough scrap value for a collection and reprocessing infrastructure to be put in place. This is not true for steel cans, according to the aluminium producers.



The drink may not last, but the aluminium can is recyclable

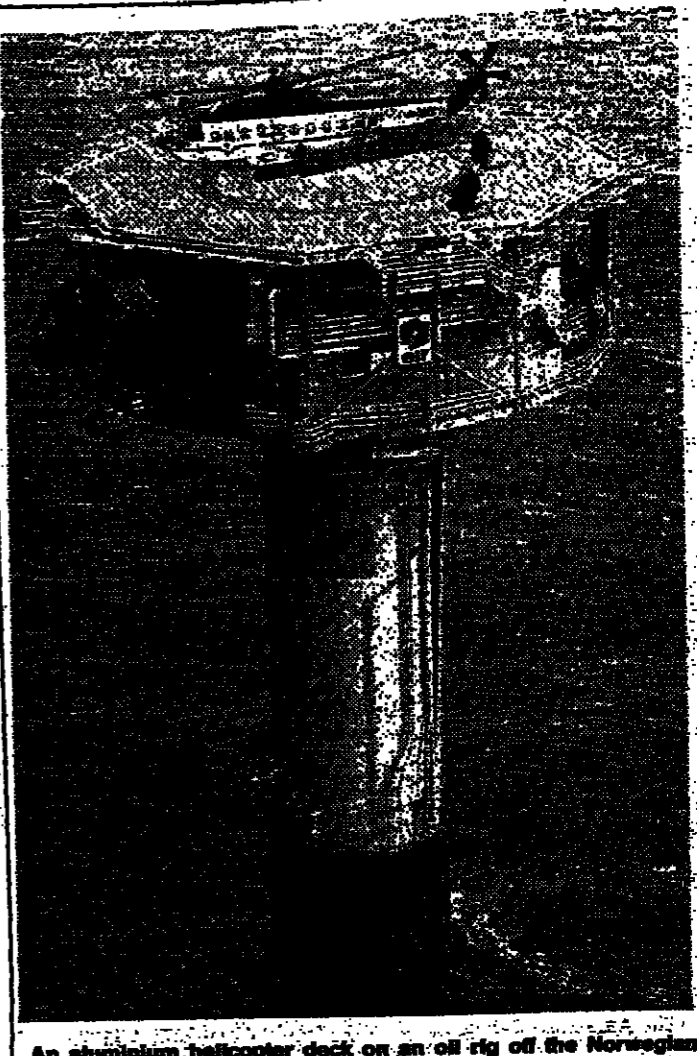
Corporation in the UK has launched a £1m consumer campaign which emphasises that steel is the only common metal which is attracted to a magnet. So local authorities can recover more than 80 per cent of all steel that is available for recycling from normal household refuse. The aluminium industry is confident, however, it can repeat in many parts of Europe its performance in the US. There about 76bn aluminium beverage cans are used each year, compared with only 3bn made from steel.

Alcoa, the largest of the US aluminium companies, for example, uses about 600m lb of used beverage cans (which are known in the industry as UBCs) in the 1.5m lb of can sheet it produces each year. That makes a great deal of difference to the economics of its business because, even after collection, transportation and remelting charges are included, UBCs cost only about three-quarters as much as new can sheet.

closed-loop system in which an aluminium can goes from shelf to shelf through reprocessing in only 90 days.

The other North American aluminium companies played their part in building a network of 10,000 recyclers in the US. One educated guess is that about 30,000 jobs have been created in the UBC business.

The industry also takes heart from its experience in Japan, the largest market for cans outside the US and one which uses 5bn of them, 94 per cent made of aluminium. The recycling rate of the aluminium cans is 40 per cent.



An aluminium helicopter deck on an oil rig off the Norwegian coast. The large extrusions are supplied by Alusuisse Norge.

Alcoa opened the first purpose-built can collection centre at its plant in Swansea's Enterprise Park in August this year. The centre, capable of handling about 5,000 tonnes of used beverage cans a year, will absorb £200,000 and UBCs a year, cost £500,000 and already considers this money well-spent because can recycling rates in Swansea have jumped to 18 per cent.

Elsewhere in Europe, Alcoa's efforts have built recycling in Greece to 20 per cent in less than four years. In Italy it has encouraged more than 600 municipalities to start campaigns and in these areas the recycling rates vary between 15 and 20 per cent. In Switzerland the rate is a little better at nearly 22 per cent.

TWO EXAMPLES in particular show clearly how Alusuisse, otherwise known as Swiss Aluminium, is implementing its new strategy - which has seen it switch from relying mainly on primary aluminium production towards more sophisticated products.

the UK market for packages for baked goods and frozen products to about 25 per cent. Alusuisse already had a firm foothold in this market via its Star Aluminium subsidiary, based in Cheltenham.

many materials - or it is simply not worth talking to packagers like Nestlé.

Corporate Profile: ALUSUISSE

Sophisticated packaging strategy

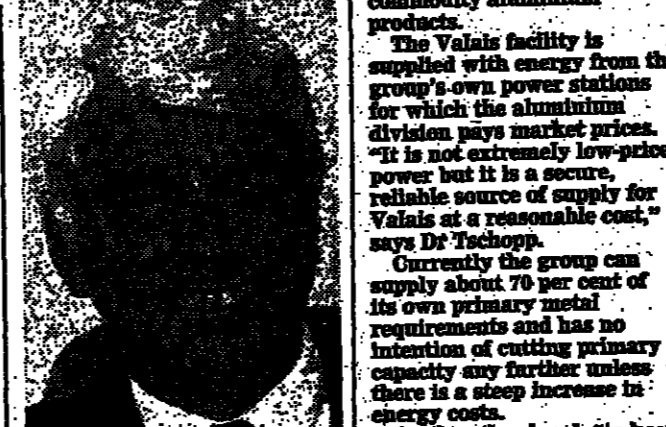
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Dr Theodor M. Tschopp, executive vice-president of Alusuisse, says: "We want to be more European and international in packaging. Big packagers, such as Nestlé, are in all countries of the Western world. They do not want a central supplier but local suppliers to meet local requirements."

What does the sale of Conalco in the US tell us about Alusuisse? This big chunk of the group's primary business is expected to be sold by the end of this year. Conalco's operations include a \$15m, 50,000-tonne-a-year recycling plant which was only recently completed. This plant provides some raw material for Conalco's foil and rolling mills.



The search for higher value-added products does not imply that Alusuisse will neglect its bauxite and alumina businesses. These "are an essential part of the chain," according to Dr Tschopp.

There were also capacity reductions in West Germany and Switzerland. All told, the group's capacity was cut by about half to 370,000 tonnes a year but "we would not have reduced capacity if it had been low-cost," Dr Tschopp insists.

after the go-ahead is given, "and we are not yet close to giving the green light."

management team, headed by Dr Hans Jockler, the president, moved in. Dr Tschopp says two main issues were considered: "how do our costs compare with the competition and where should we put our limited capital?"

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ALUMINIUM 5

David Blackwell looks at the role of the London Metal Exchange

Price-fixing volatility attacked

THE LONDON Metal Exchange is talking far more to metal producers and consumers than it used to, says Mr David King, the chief executive designate. It aims to be aware of their concerns and reflect them as contracts are developed.

This year it has held two seminars in London to create a dialogue between the exchange's traders and the metals industry. This can be seen as a brave policy, for the seminars have brought widely-held criticisms of the LME much more into the open.

Both seminars - the first was on zinc and the second on all base metals - attracted attacks on the volatility of LME prices. The LME is widely used as the price-setting medium for the metals industries - the European Producer Price for zinc, for example, was dropped at the beginning of this year following the successful launch of the Special High Grade zinc contract.

It has been a standard joke in the aluminium industry that LME metal is for buying and selling, but not for using. Ear-

lier this month, the issue was brought up at the LME seminar on base metals by Dr Theodor Tschopp, executive vice-president of Alcoa. He accused the LME of doing a poor job in setting aluminium prices since trading started in 1978. There had been extreme price volatility, resulting in significant real costs for both consumers and producers, he said. The LME price had, over the past few years, moved from under \$1,000 a tonne to more than \$3,000, a range of more than 300 per cent, while fluctuations in consumption had been less than 10 per cent.

"True, the world as a whole is volatile and all prices fluctuate, but the fluctuations facing aluminium have been very violent and the damage has been very real. Wild metal prices have damaged us much more severely than the wild share prices of October 1987 damaged the world economy," Dr Tschopp asserted.

Changes in the structure of the aluminium industry had contributed to the price volatility. Integrated companies, with

their own downstream operations, controlled about 90 per cent of primary aluminium smelting capacity in the early 1970s but now controlled under 65 per cent.

The independent smelters who had increased their market share at the expense of the integrated groups relied on traders to place some of their production. Traders (including the Japanese trading houses) may be handling at least 30 per cent of the metal marketed.

"Traders generally take a short-term view of markets," said Dr Tschopp.

Most aluminium from producers was still sold at negotiated and relatively stable prices, adjusted at monthly or quarterly intervals, "but the price negotiated at any moment is heavily influenced

by the current LME quotation."

Price volatility had made it difficult for producers to plan short-term production, said Dr Tschopp, but he could think of no alternative to the LME aluminium price. He urged the LME to encourage larger volumes of trading by producers and consumers for hedging purposes, to help eliminate manipulation of the market.

According to Mr King, this is exactly what the LME is trying to do - and the LME seminars themselves are part of the process. "First you must have a dialogue - you must listen and understand the concerns of existing users of the LME," he says. "Second, you must educate the potential new users that they can mitigate against their exposure to price volatility by hedging."

Education and dialogue are key words in the formation of the LME's new image. But in any case the exchange can hardly be accused of standing still recently as far as aluminium has been concerned. The aluminium contract now trading - for 99.7 per cent pure metal - was launched in June 1987 to bring the exchange into line with the international aluminium industry. Until the end of December last year the new contract was trading in tandem with the old contract for 99.5 per cent metal, which was being manufactured only in the Soviet Union and Eastern Bloc countries.

The sterling-based 99.5 per cent contract was killed off by the LME because it was believed to be inefficient and open to squeezes. The exchange now is confident that

it has got the new contract - the first to be denominated in US dollars - broadly right, "but we will continue to fine tune it," says Mr King.

The LME has also expanded its network of overseas warehouses to which metal can be delivered. The Singapore warehouse - the first LME warehouse outside Europe - has attracted "significant usage - 20,000 tonnes is not unusual."

Further warehouses in Japan became good for delivery in July this year, and although they have not been used much, the exchange is well pleased with the move. "It's early days in Japan," says Mr King. They have to go through a learning curve to understand the advantage of using them."

Japan is a huge consumer of aluminium, and its companies

should be able to deliver unwanted metal against the LME contract, and as easily retrieve it, without any transport delays.

Mr Christopher Green, chairman of the LME, says that the expansion of the warehouse base "is one of the most important things that can happen" to smooth out price fluctuations. Mr King gives a general rule of thumb: "the more warehouses, the more stable the market is likely to become."

If it were not for the LME's current problems with the Commodities and Futures Trading Commission (CFTC) it would now be actively seeking warehouse sites in the US. As things stand, it would be pointless attracting more business from the US (currently about 15 per cent of the LME total and worth \$100m a year) if it were only to increase the regulatory cost burden on LME members. If agreement is reached with the CFTC on segregation of client accounts and other matters, US warehouses will shortly follow.

The reporting of stocks in

LME warehouses - now announced once a week - has also come under fire. Mr Green is wary about the possible introduction of daily reporting of stocks. "The chief anxiety is that when stock levels are very low, big shipments might take place on one day and frighten the market."

A five-day moving average of stocks has been suggested to try to even out up and down swings and make movements less dramatic. "There might be a case for looking at this."

Whatever the LME's board does, at the end of the day it is the market users who set the price of any particular metal, Mr Green asserts.

Meanwhile, the LME has great confidence in the future of its aluminium contract. While it is not challenging copper to be the LME's flagship contract, it is a good second, with 30 per cent of the trading against copper's 45 per cent.

But says Mr King, copper has been around for so much longer. "Aluminium has only been around for 10 years - it's early days."

PECHINEY of France started the aluminium industry last November by revealing it had agreed to take over American National Can of the US for \$1.2bn and that it was also to build a primary aluminium smelter at Dunkirk in France, to come on stream in 1991.

The American Can deal turned Pechiney, already the world's third-largest aluminium producer, into the world's top packaging group.

This follows the trend among the big aluminium producers to move more of their production downstream to higher value-added products so as to counter the highly cyclical nature of demand for primary metal.

However, Pechiney's plans for the Dunkirk smelter, to cost FF1.5bn (about \$410m), seem to represent a reversal of the trend for aluminium production capacity to be shifted towards areas with low-cost energy, such as Canada, Venezuela or the Gulf.

This raised questions in the minds of some competitors. Surely, they hinted, Pechiney could consider a smelter at Dunkirk only if it was to be indirectly subsidised by another state-owned French business, Electricité de France, a partner in the project as well as its power supplier?

There were questions, too, about the American Can deal: was the price too high; would not Pechiney crumple under

the huge debt burden it was taking on?

Mr Jean Martin Folz, Pechiney's ebullient president, sheds fresh light on the Dunkirk project. He suggests that the industry as a whole has been rethinking its primary aluminium production strategy during the past two years.

While it makes sense to produce basic aluminium as cheaply as possible anywhere in the world where there is low-cost energy, Pechiney produces very little commodity aluminium. Much of its output is high-quality product, tailored to the needs of individual large customers. These customers are located in the industrialised countries and they prefer to have their supplier nearby.

They also want security of supply from countries with political and fiscal stability, countries where the power supply is not just cheap but also reliable, Mr Folz says.

The Dunkirk smelter will offer this security.

As for accusations about hidden subsidies, Mr Folz says that the European Commission, quite rightly, asked some pointed questions about the Dunkirk project but has given it the all-clear, albeit with some tough conditions about the power supply contract.

Electricité de France, like other power companies, had

over-estimated future demand and for some time would have excess nuclear power capacity. So it was able to offer power to the Dunkirk smelter "at a special price" in the early years of the smelter's life.

"We can prove conclusively that EDF does not make a loss on the deal," says Mr Folz.

Corporate Profile: PECHINEY

New light on Dunkirk project



Jean Martin Folz, Pechiney's president

Dunkirk's proposed annual output of 200,000 tonnes will partly replace production lost from the closure of two out-of-date Pechiney smelters in France, at Rionpeyroux in the Alps and Nogueres in the south-west and will help to keep the group's annual output of primary metal at about 1m tonnes. The group's share of the expansion of the Becancour smelter in Canada, in which Pechiney has a 25 per cent interest, will also contribute to future needs.

Pechiney is the second-largest supplier of aluminium ingot to the free market after Alcan of Canada, "and we intend to remain in that position," says Mr Folz.

This determination springs from the new management's careful review of Pechiney's strategy over several months, starting late in 1988.

The group had already changed dramatically in the previous 10 years. Its steel and chemical interests were split off at the time Pechiney (formerly known as Pechiney Ugine Kuhlmann) was nationalised in 1982.

The deep recession in the

metals markets had forced the group to streamline and rationalise what remained. It once had 10 primary aluminium smelters in France alone. When Dunkirk comes into operation it will have only five. But even before the ANC purchase it had nearly 50,000 employees.

Pechiney's management team is headed by Mr Jean Gandois, the chairman and chief executive, who came from Rhone-Poulenc, the state-owned chemicals group. It has reorganised Pechiney into three divisions: aluminium, packaging and engineered products.

In the process, Mr Folz says, the management decided Pechiney was not large enough to compete effectively internationally. It needed to expand by acquisition - but only in those areas which offered better-than-average growth prospects while also being related to Pechiney's existing operations.

The choices were obvious: Pechiney's packaging business, Cebal, would be expanded, and so would its industrial division which

includes Howmet, based in the US and a world leader in precision castings of super-alloy, titanium and aluminium alloys used primarily in jet aircraft and other gas turbine engines.

Consequently, in 1988 Howmet added an important dimension to its business by acquiring Cerecast, the world's leading producer of aluminium castings. Then it moved upstream when it acquired a key supplier, Tempcraft, which makes tooling, injection machines and fixtures.

As for Cebal, in 1988 it had already acquired eight packaging companies before Pechiney dwarfed everything that had gone before with the American National Can purchase.

Mr Folz insists that Cebal and ANC are a marvellous fit. Their products are aimed at different market sectors and, geographically, their markets rarely overlap.

The ANC deal has given the size the management was looking for by increasing annual sales by about 50 per cent from FF760m in 1986 to an estimated FF1760m this

year. It also lessened the group's dependence on its aluminium operations by lifting the contribution of packaging to total sales from 9 to 45 per cent.

Pechiney recently reported net income of FF1.729bn for the first half of 1989, up from FF774m in the first six months last year, before the ANC purchase.

Pechiney also revealed this month it is to spend FF560m to boost sheet aluminium capacity at its Neuf-Brisach factory in eastern France from 265,000 to 350,000 tonnes a year, making it one of the four biggest facilities of its type in the world.

Neuf-Brisach produces aluminium can stock but Mr Folz stresses that the packaging business was not expanded because Pechiney wished to sell more aluminium. "American National Can uses 600,000 tonnes a year of can stock and we are not in a position to deliver that, nor do we intend to. It would cause such disruption that it would be detrimental to everybody in the market, including us."

He is equally forceful in dealing with other suggestions that Pechiney might have bitten off more than it can chew with the ANC purchase.

Did the French group pay too much? Mr Folz says the price represented a price-earnings ratio of 15

compared with the average of 12 for quoted US packaging companies and "this does not seem a very high premium to pay for the world's biggest packaging group."

Pechiney has also moved quickly to reduce the debt burden arising from the ANC acquisition. It raised FF4.4bn from the issue of new equity in March this year, a capital raising exercise which included floating off 25 per cent of Pechiney International, a new subsidiary set up to include the packaging operations, Howmet and the aluminium smelters outside France.

Another FF1.5bn will be raised from the sale of the group's elegant headquarters building in the centre of Paris and a move to rented accommodation to the west of the city.

By the end of this year, Mr Folz says Pechiney's debt-equity ratio will have been reduced to a manageable 1.3, the same as before the ANC purchase. The group wants to keep debt at about that level and in future intends to rely on its cash flow to fund capital expenditure of about FF30m a year and further acquisitions.

In spite of the need for a period of consolidation after the ANC purchase, Pechiney is still in the market for more packaging companies.

Kenneth Gooding

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ALUMINIUM 6

Kenneth Gooding considers the future of the European industry

Recycling metal cuts imports

THE European Community seemed to face the prospect that it would go the way of Japan and in the long term lose practically all its primary aluminium production capacity before Pechiney of France came up with its plan to build a FF4.5bn smelter at Dunkirk. The European Commission had some reservations about the deal between Pechiney and Electricité de France, which will be selling nuclear power to the smelter, but must otherwise have wholeheartedly welcomed the project.

The Commission is interested in keeping an integrated aluminium industry in the Community and the state-owned French group's proposed 200,000 tonnes a year smelter will go some way to make up for the capacity reductions which were particularly severe during the early 1980s, when aluminium prices were low, and which have continued to the present day.

Mr Frederick Demler, analyst with the Drexel Burnham Lambert securities house, suggests, for example, that another 400,000 tonnes of primary aluminium capacity

The trend is for primary production to move to low-cost energy areas

will disappear from Western Europe by 1991.

In contrast, aluminium consumption has continued to grow and has left Western Europe's capacity to meet it far behind.

This is of more than passing concern to the Commission because aluminium is produced or fabricated in nearly all the EC countries, directly employs more than 100,000 and many of the plants are located in economically less-developed areas. So the industry often makes a contribution to improving or developing regional economic structures.

But the aluminium industry operates on a global scale and the trend has been for production of primary aluminium to move to areas of low-cost energy such as Canada, Venezuela or the Gulf. Western

Europe is in danger of becoming the non-communist world's high-cost primary aluminium producer, taking over from the US where painful rationalisation has brought down production costs with a bump.

Partly reflecting currency fluctuations, the cost of producing aluminium in Europe has risen from 40 to 50 cents a pound in the mid-1980s to 70 to 80 cents. In the meantime, worldwide costs have risen by 20 per cent to 54 cents a pound.

Cost containment stimulated the 1986 merger of two of Norway's main producers: the state-owned ASV and the aluminium division of the energy and fertiliser group, Norsk Hydro, itself 61 per cent owned by the Government. That brought together into the new Hydro Aluminium company some 620,000 tonnes of primary aluminium capacity, as well as a wide network of fabrication and extrusion units throughout Europe.

Pooling of the four smelters with Norsk's energy resources should cut costs and provide a strong downstream product base for the new company.

Before the Pechiney decision, it seemed likely that the only significant addition to Western Europe's primary aluminium capacity would come in Iceland, a country with abundant hydro power.

However, Alusuisse, the Swiss group which leads a consortium interested in the Iceland project, says it would not have made economic sense to build a new smelter. Instead, the consortium, which includes Austria Metall, Granges of Sweden and Aluminet, a subsidiary of Hoogovens of Holland, may build a new potline at Alusuisse's existing smelter at a cost of \$600m.

According to the European Aluminium Association, primary aluminium output in Western Europe last year rose by 1.2 per cent from 3,525m tonnes in 1987 to an unprecedented 3,567m tonnes. Meanwhile, consumption rose by 4.6 per cent from 4,056m tonnes to a record 4,242m tonnes. Most of the increase in demand came from France, Italy, West Germany and the UK.

Countries also monitored by the association include Austria, Greece, Iceland, the

Netherlands, Norway, Spain, Sweden, Switzerland and Yugoslavia.

To make up for the shortfall between production and demand, there was some drawdown of stocks. But most of the difference was made up by imports of primary metal which reached a record 450,000 tonnes.

As stocks are near the lowest-possible level, the association reckons that imports will have to climb by another 40,000 tonnes this year

"We'll have a unique market of 320m people, far more than that of the US"

to fill the expected gap between demand and supply.

It suggests that growth in demand for primary metal will slow down considerably to about 1 per cent. However, over the next five years the average level of demand growth should be at least 2 per cent.

There is, therefore, every incentive for the European industry to help cut imports by recycling more aluminium and it is taking steps to speed up the development of the secondary (or scrap) aluminium sector. A record 1.6m tonnes of recycled metal was used in Europe last year.

"We expect this trend to continue in the years ahead, not only because of the shortage of primary aluminium capacity but also the increasing volume of scrap resulting from aluminium industrial goods ending their service life," says Dr Theodor Tschopp, chairman of the association.

There is also no lack of enthusiasm in the aluminium industry about its prospects within the European Community are due to be removed.

"We hope that, after negotiations between the EC and the EFTA countries, we shall have available to us a unique market of 320m people, far more than that of the US," Dr Tschopp points out. "The industry will be able to benefit from cost savings through

economies of scale. It will justify and encourage increased research and development expenditures, leading the European aluminium industry to another strong, innovative thrust," he suggests.

Privately, other executives suggest that after 1992 it is likely that joint ventures involving several companies will spring up.

They also hold out some hope that the industry's energy costs will be kept in check as the EC and EFTA countries move closer together.

The major aluminium producers some time ago reorganised their European operations to take full advantage as the Community moves towards further harmonisation.

Mr David Morton, chairman of Alcan, says, for example: "1992 won't have an enormous impact on us as a company because we are already working as an integrated business. But 1992 should give the European economy a second wind from which we can benefit enormously."

However, Dr Tschopp of the Aluminium Association believes that there are five important areas where the industry can still do more to help itself.

First, the industry must speed up technical development, to produce higher-quality products, as well as new materials to meet changing industrial demands.

Next, the industry will need to make use of its new-found financial strength, carefully choose where it invests its cash and be prepared for new partnerships to respond to changing market conditions.

Third, an adequate supply of primary metal must be secured to guarantee the smooth operation of the sophisticated European aluminium transformation and fabricating plants.

Fourth, the industry must develop new markets such as beverage cans in Europe.

Finally, says Dr Tschopp, "we must do everything to ensure that aluminium recycling works all over Europe and that it is accepted and supported by the consumers."

WHAT EAST-West trade in aluminium lacks in volume, it has made up, in recent years, in volatility. Since 1982 the balance has ranged between net exports by the non-communist world of 25,000 tonnes, in 1985, and net imports, in 1988, of 400,000 tonnes. Even 1988's record figure, however, represented less than 3 per cent of Western world supplies.

The job in the pack has been China. While the West's net imports from other communist countries have risen fairly steadily from 227,000 tonnes in 1982 to 305,000 tonnes in 1988 - according to estimates by Shearson Lehman Hutton's London metals team - its trade with China has varied from net exports of 290,000 tonnes in 1985 to net imports of 85,000 tonnes in 1988.

Plausible explanations were offered by Western analysts

In its annual review of the World Aluminium Industry 1988, Shearson points out that flows of aluminium from the non-communist world to the communist world "were not especially significant until 1982 when China dramatically emerged as a major buyer."

In that year it imported 186,000 tonnes from the West while exporting only 44,400 tonnes. After registering net imports of 164,000 tonnes and 110,000 tonnes in 1983 and 1984 China's purchases "exploded" to 290,000 tonnes in the following year - according to estimates by the World Bureau of Metal Statistics - only to fall back to 110,000 tonnes in 1986. "And the confusion was compounded further in 1987," said the Shearson review, "by the fact that Chinese imports slumped so far as to make the country a net seller."

When China continued as a net exporter in 1988, two plausible explanations were offered by Western analysts. The country could have over-estimated its demand in 1985 and then allowed excessive stocks to be worked off in subsequent years. Alternatively, the development of domestic production under the 1985-90 five-year plan could, it was suggested, have made unexpectedly good progress towards its goal of doubling output to more than 800,000 tonnes.

But Shearson noted in its review that Chinese output

EAST-WEST TRADE

Erratic, thanks to China

was reported to have reached 610,000 tonnes in 1987, "barely two-thirds of domestic consumption," and added that even if the five-year plan target had been reached last year, "this is very unlikely to have matched demand."

Shearson also suggested a third explanation. "There are strong indications that aluminium was being sold in 1985 by certain (Provincial Chinese) agencies while fabricators (in China) were desperately short of supplies," as they found the high world price of the metal "hard to resist."

Shearson said that had been true of other raw materials too, "and as the year wore on the central authorities began to crack down and then to ban completely the export of one metal after another, including aluminium."

While regarding China's high 1985 imports as an exception, Shearson nevertheless considered the net exports of the next two years as "anomalous."

From 168,000 tonnes in 1982, Canada's total fell to 4,900 in 1987

Shearson said that had been true of other raw materials too, "and as the year wore on the central authorities began to crack down and then to ban completely the export of one metal after another, including aluminium."

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tonnes to a net importer of 75,000 tonnes. And it suggested a similar pattern was likely for next year.

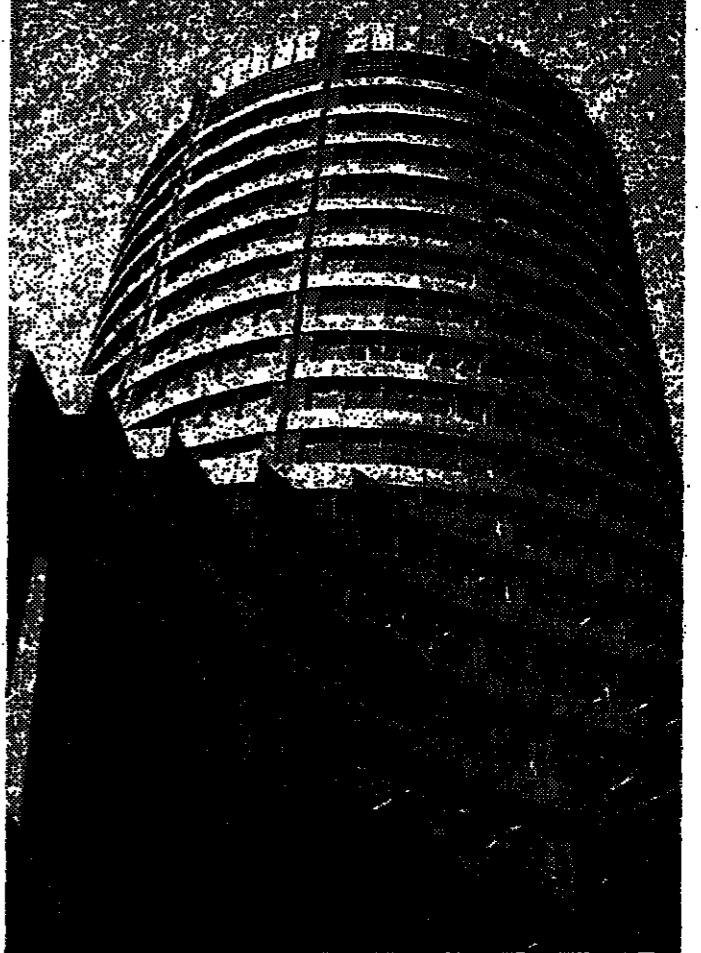
Western supplies of aluminium to the communist world have been as erratic as China's in recent years. The high figure was 1987's 355,000 tonnes (inflated by the surge in Chinese buying), according to the World Bureau of Metal Statistics, but by last year, Shearson estimated, the total was down to only 89,000 tonnes. Yugoslavia was the steadiest supplier, with a range between 40,600 tonnes in 1987 and 68,200 tonnes in 1988. In contrast Canada's total, which reached 168,000 tonnes in

1982, had been cut to a mere 4,900 by 1987. The US figure was 58,000 tonnes in 1983, but in 1986 and 1987 it was negligible.

This trade could increase dramatically, however, once the big communist powers get to grips with meeting pent-up demand for consumer durables, according to Mr David Morton, chairman and chief executive of Alcan. He describes the potential for sales to China and the Soviet Union as "enormous," while admitting that the prospect remains distant as the two countries "struggle painfully with their problems of transition from a state-controlled to a more mixed or even a market economy."

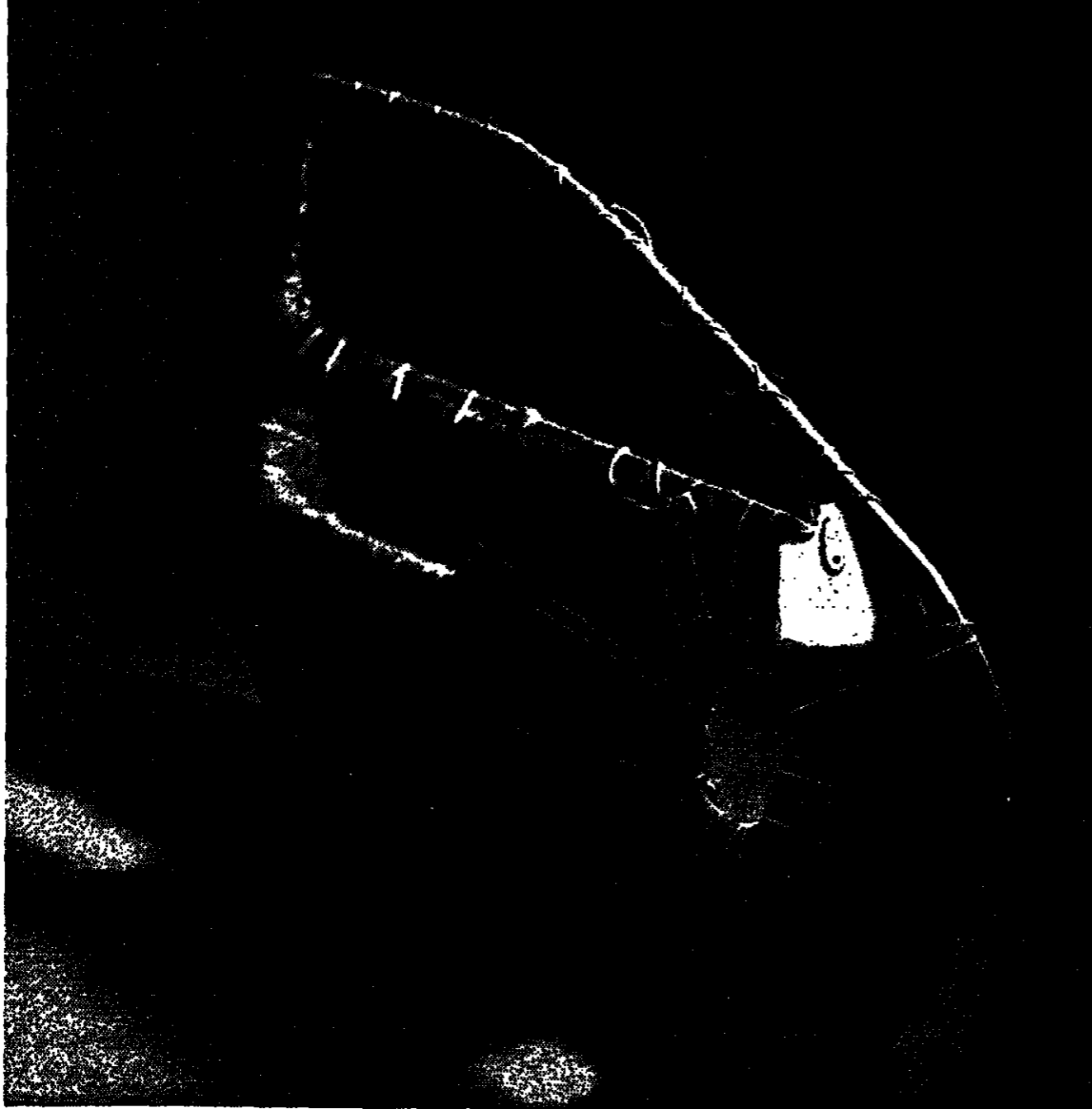
"Our own recent contacts with the Soviet Government indicate a tremendous hunger for aluminium consumer goods and the technology to produce them cost-effectively," Mr Morton told a seminar in Montreal last month.

Richard Mooney



The aluminium facade - anodised using the Colina process - of the Bank for International Settlements, Basle, Switzerland

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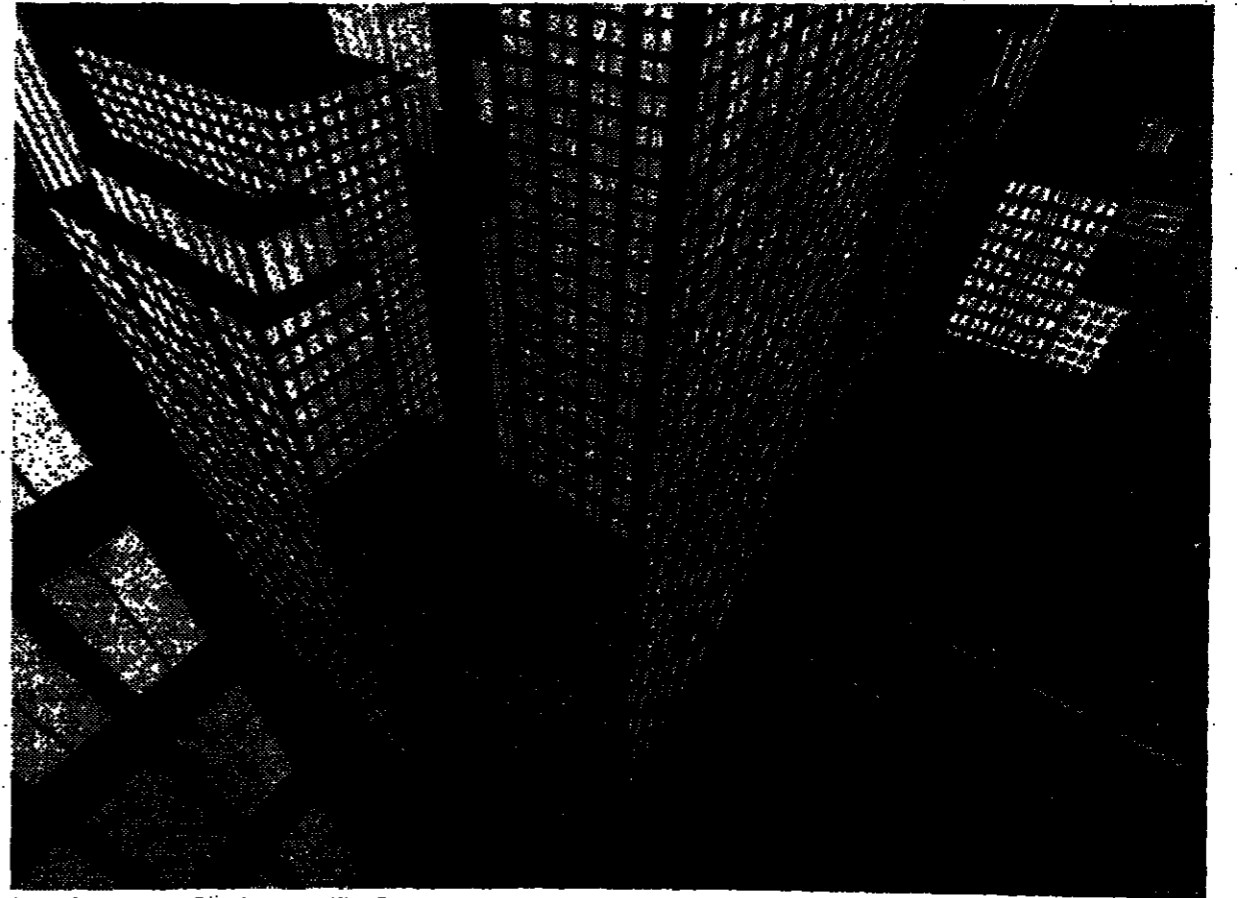


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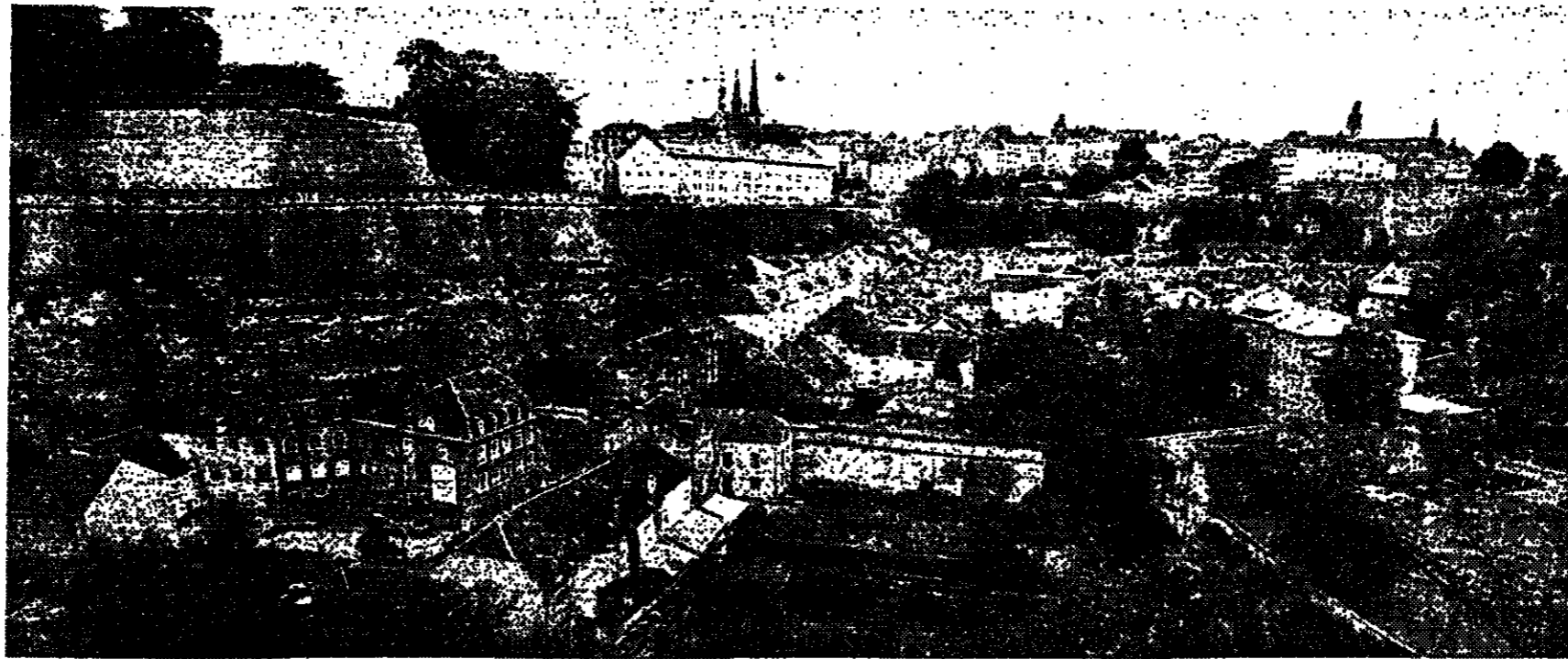
SECTION IV

FINANCIAL TIMES SURVEY



There was a new edge to this year's birthday celebrations sharpened by the desire to maintain

the duchy's financial independence. This was added to a general feeling of well-being about the economy. **Tim Dickson** reports on Luxembourg's attractiveness



The famous Petrusse valley which runs through the heart of Luxembourg City, the capital of the Grand Duchy

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Editorial production: Philip Halliday

KEY FACTS

Currency: Luxembourg Franc
 100 Centimes = LuxFr1
 Population: 373,100
 Area: 2,586 sq km
 GDP: LuxFr223.5bn
 Trade exports: LuxFr225.2bn (1987)
 Imports: LuxFr223.7bn
 Government revenue % GDP: 38.6
 Government debt % GDP: 8.6
 GDP by origin: Agriculture 2.6%, Industry and energy 29.6%, Construction 5.6%, Other 62.2%
 GDP per capita: US\$16,084 (1987)
 Real GDP growth: 3.2% (1988), 2.5% (1987), 3.3% (1977/87)
 Inflation: 1.4% (1988), -0.1% (1987), 5.1% (1978/88)
 Purchasing power parities: 14,705, Belgium 11,822, France, 12,803
 Cross-border workers: 14% of domestic employment
 Exports: LuxFr188.4bn (1988), LuxFr163.3bn (1987)
 Imports: LuxFr214.7bn (1988), LuxFr195.6bn (1987)
 Current balance: +LuxFr38.7bn (1988), +LuxFr34.3bn (1987)

Financial fizz of the festival

ANNIVERSARIES In Luxembourg have a habit of being defiant gestures, pointed reminders of the country's jealously guarded independence. The duchy's 100th birthday party in April 1989 was tragically spoiled when invading German armies blew out the candles. This year's 150th anniversary bash, attended by foreign dignitaries including the prime ministers of Luxembourg's neighbours, turned out to be a happier and more auspicious event. Those politicians will almost certainly have detected a new edge to this year's festivities. The message "hands off our financial centre" was clearly emblazoned on Luxembourg's hearts, in place of the unspoken "hands off our country" of 50 years earlier. The collapse of the European Community's attempt to impose a uniform withholding tax on bank savings provided the best possible excuse to prolong the municipal celebrations of 150 years of nationhood. The tax would have stemmed, if not reversed, the flow of funds into Luxembourg and undermined a foundation of its prosperity. It has added to the feeling of general well-being, satisfaction and dare one say it, smugness which pervades the 999 square

miles of the duchy. The rejoicing is understandable. By comparison with the singleness between 1973 and 1984 under the combined weights of the steel and oil crises, the last few years saw growth rates generally higher than other EC countries. The expansion of gross domestic product exceeded 5 per cent in 1988, mainly thanks to rising foreign demand for Luxembourg steel. According to the Organisation for Economic Co-operation and Development in its country report published last month: "The figure could be maintained at around 3% per cent in 1989, declining slightly to 2% per cent in 1990." Robust employment growth has helped keep unemployment to a minimum. Inflation has been among the lowest in the OECD area, although there are signs that it may be rising. Buoyed up with revenues from the burgeoning financial services sector the trade deficit (LuxFr26.3bn in 1988) has consistently been translated into a healthy current account surplus (LuxFr32.7bn last year). Luxembourg is triply blessed at the moment since the three main legs of its economy, steel, banking and other industry, proclaim good news.

The iron and steel industry, once a third of Luxembourg's wealth and half its employment, accounts for almost 7 per cent of the labour force and 8 per cent of the total value added. Output of steel last year increased by 11 per cent, bringing it back to 1986 levels. This performance reflected in the excellent results of Arbed, the country's leading steel producer, as its cash flow rose from LuxFr2.4bn in 1987, to LuxFr6bn last year. Arbed's fleet footedness in the face of the steel crisis and its diversification programme suggest that it will be in better shape to withstand the next recession. Luxembourg's industrial policy is suddenly paying higher dividends. Lacking the extensive armoury of grants, tax holidays and other inducements deployed by more job hungry regions of the EC, the duchy has only managed to attract a trickle of new investments in the last few years. Much to the amusement of rivals, however, the authorities announced earlier this summer a LuxFr5bn manufacturing project by TDK, the Japanese tape company, along with the promise of 500 new jobs. The country's location, stability and workforce were

among the reasons cited but some believe the fact that Luxembourg can afford to be less strict about employment targets was a consideration. The financial sector, however, which contributes 20 per cent of the duchy's tax revenues, continues to make the strongest running. Banking institutions continue to roll in, carefully nurtured by a government which has established a liberal legislative and regulatory system. They number approximately 160, compared to 143 at the end of last year and a mere 37 in 1970. Luxembourg has moved on from its earlier position as a somewhat unsophisticated banking office for international loans. The recent growth of private banking for the wealthy continues apace. Partly because of this trend, but mainly thanks to EC legislation, this year's financial sector growth has been fuelled by a surge of new investment fund business. According to the Luxembourg Ministry Institute (IML) there are more than 660 approved funds, of which roughly half have been given local approval to market their services throughout the EC. The OECD comments: "The Grand Duchy now ranks as one

THE GRAND DUCHY OF LUXEMBOURG

of the world's most attractive financial markets," - the Cassandra-like voices warning against the risks of hubris have not yet been drowned. A country whose recent national and European election campaigns were dominated by demands that private sector pensions should be upgraded in line with the extraordinarily generous five-sixths of final salary received by the state's civil servants appears dangerously edged with prosperity. The abandonment of the EC plan to challenge one of Luxembourg's special attractions - the lack of a withholding tax on dividend or interest payments for non-residents - was hailed as a local victory. Everyone in Brussels, however, knows that the real reason for the proposal's defeat was the distinctly self interested change of heart by West Germany. Luxembourg's prized banking secrecy laws - cheekily strengthened in March this year as the tax battle was fizzling out - remain a target for EC disapproval and there is some deep-rooted nervousness about what the Commission's alternative plan for closer mutual assistance between tax authorities holds in store. Luxembourg politicians are

at great pains to stress that they have no truck with criminal activity, but the dictum that a man's bank account is his own business is more deeply ingrained than the idea that an Englishman's home is his castle. Scandals such as last year's BCCI affair - involving allegations of drug laundering which will soon be heard before the US courts - brought Luxembourg some unwelcome and indeed at times unfair publicity because the bank's holding company parent is based in the duchy. But if Luxembourg has been relatively free of similar upsets over the years there are those in the financial community who worry that the dizzy pace of growth is inviting disaster. One experienced auditor, for example, is convinced that there is insufficient investment in some bank backroom operations both in terms of the available computer technology and the training of staff. The high cost of skilled labour, exacerbated by the surprisingly high level of personal taxes, are seen as serious disincentives. The problem for the authorities, meanwhile, is to steer a delicate course between applying a sufficiently light regula-

tory touch while ensuring that there is adequate supervision of the mushrooming number of banks and investment funds. These worries aside, the faltering progress being made towards a single European market by 1992 - and the liberalisation of capital movements due to take place on January 1 next year - suggests that the duchy will again have to adjust to changes in the international environment. Even if political attempts to harmonise are unsuccessful, the flight of capital which different tax rates will inspire suggests that the market itself will ultimately react. Luxembourg is well placed to take advantage of investment fund growth - but what happens when other member states wake up to the UCITS directive and adapt their own domestic legislation? As a small country vulnerable to sudden economic and political swings beyond its control, Luxembourg's Christian Social/Socialist coalition is understandably cautious about investing its almost embarrassing budgetary surpluses. Opposition politicians, however, argue that more money should be spent on bringing forward the next round of personal tax reductions (planned

for 1992) or on further improvements to the duchy's inevitably overstretched infrastructure. For all the economic challenges ahead, the threat to Luxembourg's culture disturbs some of the locals. No less than 27 per cent of the resident population is foreign, the highest rate in the world. The problem is compounded by the increasing number of "frontaliers," the near 30,000 Belgians, French and Germans who cross the border every day to work in the duchy. According to Mr Georges Als, head of Luxembourg statistics at the Government department Statec and a demographic expert, there are 1,000 more Luxembourg deaths than births each year and the fertility rate (1.45 children per woman per lifetime, compared with the 2.1 needed to maintain the population) is one of the lowest in Europe. "In the long run it poses the question of the survival of Luxembourg as a nation," he says.

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LUXEMBOURG 2

John Davies and Haig Simonian report on a banking sector which is provincial and yet has an increasingly international flavour

The gentle waft of pastoral air in the financial centre

LUXEMBOURG seems to defy logic. It is provincial, yet international. It is tiny, yet prominent. It clings to medieval memories and a grand ducal dynasty, while espousing a Europe of free, liberal-minded citizens.

sights on less wealthy clientele than the Swiss traditionally seek. Financial activities also range over foreign exchange, Eurobonds, trade finance, precious metals and other fee-generating and credit business.

source the investment earnings of its discreet international clientele. Luxembourg was hacked by Britain, which also lacks a withholding tax, and eventually by West Germany, which abandoned its own ill-fated 10 per cent withholding tax.

The obvious ones are its central location and the multinational fluency of bank employees. In such a small country, Mr Krier adds, it is easy to go straight to the right people, including ministers, to get things done.

IT TAKES a short stroll down the Boulevard Royal, the main avenue in the city of Luxembourg, to appreciate its role as a banking centre.

Barometer operations in London, may be coming to Luxembourg partly out of prestige. But the increase in west European houses is seen as particularly gratifying.

roots in far broader factors than the vagaries of German fiscal policy. "We have taken European developments, put them into Luxembourg law, but interpreted them in the most liberal way," he notes.

ceeds of crime - particularly related to the drugs trade - the Institut Monetaire has been particularly keen to preserve Luxembourg's reputation for banking which is discreet, but entirely above board.

The signs are that banking in the duchy is buoyant. The politicians and bankers are determined that Luxembourg should hold its own as an international financial centre, says John Davies, and foreign bankers who smile at local managerial practices, are keen to join in

Mr Manliffe Goodbody, local head of Lloyds, says the bank is building up the twin areas of funds administration and private banking. It launched a "liquidity fund" in May and will launch an international portfolio fund, predominantly in bonds, early next year.

With French authorities grumbling, Luxembourg enacted a law earlier this year to show its determination to preserve the principle of bank confidentiality. The new law gives legal backing to the practice of 40 years: to ignore requests for disclosure unless there is evidence of criminality.

But telecommunications is one area where he, too, sees a need. The solution, he says, is to restructure the post and telecommunications service so that the telephone business can act more quickly and flexibly to raise finance and invest.

West German banks are no longer in the majority in terms of numbers, but they are still the single most important group of foreign financial institutions when measured by their balance sheets or business volume.

The rise in Swiss institutions reflects Luxembourg's growing role as a centre for private banking, notes Mr Guill. For along with fund management and unit trusts, private banking has been the main draw.

The subject is clearly sensitive, and the Luxembourg authorities are anxious to avoid allegations which have been raised against lax practices in some other private banking centres.

The relatively small size of the city and closeness of the banking community, both internally and with the local government and monetary authorities, means that such concerns are soon widely disseminated among bankers.

West German banks are no longer in the majority, but, as Haig Simonian found, they are still the single most important group of foreign financial institutions when measured by their balance sheets or business volume

PROFILE: Ekkehard Storck, head of Deutsche Bank's operation in Luxembourg

Doyen of the foreign banking community

WITH ABOUT 18 years' local experience behind him and no plans to move, Mr Ekkehard Storck, the head of Deutsche Bank's operations in Luxembourg, is the doyen of the foreign banking community in the duchy.

He witnessed the years of syndicated Euro-lending and a recent fall in growth towards securitised instruments. Mr Storck should know. Much of his bank's business is directed towards the syndicates market, a strategy that dates from Deutsche Bank's decision to come to Luxembourg back in 1970.

Business politics at the time probably made the bank reluctant to take the step. It would be some 15 years before the bank set up a Euromarkets operation in the Square Mile.

The bank will enjoy premises corresponding to its size and status. Through recycling petrodollars and East European lending boom have been some of the landmarks during Mr Storck's Luxembourg career.

decline in the inflow of funds. "The situation has normalised," says Mr Storck. But Eurorents still stands at about DM9bn, a record for a West German fund, while no competitor will probably ever match its speed of growth in its opening months.

The bank has recently decided to take a more direct interest in private client business. German fund, while no competitor will probably ever match its speed of growth in its opening months.

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Luxembourg has a certain leisure value, whether it's for playing tennis, golf, or just touring the countryside. Moreover, its central location makes it within easy distance of centres such as Paris, Brussels or Frankfurt for bankers and their families and those looking for better shopping or cultural facilities.



Storck: the Luxembourg arm is the bank's largest subsidiary

LUXEMBOURG 3

EC projects get loan priority at the European Investment Bank, says Tim Dickson

Drawing on a mix of currencies

THE EUROPEAN Investment Bank is more than just a piece in Luxembourg's prestige collection of European Community institutions...

following as closely as possible the market demand and that has been coming from the EC member states...

the programme favours. The bank takes a first line guarantee on assets wherever possible with the second line guarantee provided by the EC...

terms," its reputation at the long end of the market, and its imaginative mix of currencies will continue to encourage a large demand for its services...

schemes" for borrowers. "Already it is not just a matter of the material financing but the giving of advice as an intermediary...

INSURANCE

In search of diversification

THE JAPANESE have their eyes on Luxembourg as a possible site for reinsurance. If they choose to come, they will join a growing number of European companies setting up reinsurance in the duchy...

initiative and there are more than 30 Swedish reinsurance operations in Luxembourg. The French are not far behind...

The first Japanese arrival, he says, could even be incorporated in Luxembourg by the end of the year...

BUSINESS FACTS

Business hours: Offices: 08.00-12.00, 13.00-17.00 (Mon-Fri)
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AT 35-years-old, Mr Jean-Claude Juncker is a young man in a big job. Two big jobs, to be precise. In the reshuffle following last June's elections...

PROFILE: Jean-Claude Juncker, the Government's rising star

Double trouble for the Minister

share of the duchy's gross domestic product which went in tax has been cut by 5 per cent. This was due to such measures as reducing the corporate tax rate from 40 to 34 per cent...

no question of privileging our banks," he says. "Luxembourg will never become a fiscal paradise for banks."

lems that indirect tax harmonisation would cause the duchy, he said. In particular, there is the cumulative effect of the duchy having to raise its standard 12 per cent value added tax rate and its low excise duties...

inflation. This would be perpetuated by Luxembourg's long-standing system of index-linked wages to consumer prices. "This would infuriate consumers and companies, and it would be very hard to persuade Luxembourgers that this is the necessary price of entry into the post-1992 single market," he said...

realise we have little room for manoeuvre here. The reason is that, while the duchy's top income tax rate is 56 per cent, the state is sharply regressive for the middle and low earners. So, claims Mr Juncker...

1979. I well remember him telephoning me when I was in my final year of law studies at Strasbourg to tell me that he would have to cut my allowance...

Juncker: two big jobs

David Buchan

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LUXEMBOURG 4

The duchy has cultivated investment funds to consolidate and diversify its financial services, says John Davies

Healthy tax environment attracts the fund managers

THE LAST thing the Luxembourg investment funds business needed was a cold shower on Friday the 13th. But the business weathered the global stock market crash two years ago and it hopes that the recent market setback of October 13 will turn out to be little more than a sobering experience.

The investment funds business, after all, has been going through buoyant times in Luxembourg. It is one of the areas that the duchy has been carefully cultivating in recent years.

Leading politicians and bankers have been quick to realise that building up investment funds can be a way to consolidate and diversify Luxembourg's financial services. They have set out to provide the right framework to make Luxembourg a base for funds to be marketed to investors not only in the European Community but also much further afield, including Japan and the

Middle East.

Since the world stock market crash two years ago, investment funds have been endeavouring to overcome the reluctance by some personal investors to contemplate much (if any) stock market investment, especially when high interest rates offered good returns on cash in deposit accounts.

For this reason, there were anxious faces in the immediate aftermath of the Wall Street setback of October 13, though there was relief as markets quickly regained their poise in the ensuing days.

According to Mr Ken Reid, managing director of Gartmore Luxembourg, the local administrative company of the UK,

The investment funds have been going through buoyant times

the situation underlined one of the shortcomings in legislation governing the so-called UCITS investment funds. In his view, UCITS umbrella funds should be permitted to hold a proportion of their assets in a cash fund.

The acronym (pronounced, by the way, *yoos-its*) derives from the official description of these funds in Euro-speak as Undertakings for Collective Investment in Transferable Securities.

Mr Reid, who has spent 15 years in Belgium and Luxembourg, is among the supporters of the Luxembourg Unit Trust Association, which is building up its own operation in line with the growth of the funds industry there. It is looking at a number of problem areas affecting the development of funds in Luxembourg.

One cause of concern has been the fact that some states have lagged behind the October 1 target date for implementing the EC directive on

UCITS funds. This has served to emphasise the practical difficulties that Luxembourg-based funds face in expanding into new territories within the EC.

Assuming that the laggards eventually fall into line and implement the UCITS directive, it will still take patience and ingenuity to exploit the marketing opportunity that will theoretically be there. Newcomers will not face an easy task, for instance, in West Germany, where established banks already have a well-developed branch distribution network for their own in-house investment funds.

Luxembourg has been very purposeful and canny in attracting investment funds to the country with its comprehensive legal framework and a favourable tax environment. At the same time, it has insisted that funds be more than "letter-boxes." Their central administration, though not portfolio management, must be situated in the duchy.

Luxembourg initially enacted a law for the operation of investment funds in 1983. But the next big step came with the law of March last year, which, among other things, implemented the EC directive on UCITS funds.

The Brussels directive was meant to play its part in transforming Europe into a single market for financial services. It set out certain requirements to be met by a UCITS. Once such a UCITS was authorised in one EC country, it could be marketed in any of the 12 member states without needing separate authorisation in each.

Luxembourg, which had begun building up its investment fund industry, sensed that the EC directive provided an opportunity to attract UCITS funds, which could perhaps be marketed readily from the duchy as a centrally located and "neutral" base.

The tax environment helps to give Luxembourg funds an advantage over rival funds

elsewhere. They are not subject to income tax, but pay only an initial registration tax of LuxFr50,000 (2800) and a yearly charge of 0.06 per cent on net assets invested. There is no withholding tax on distributions made by the funds.

With this sort of official encouragement, the investment funds' business has shown remarkable growth. The number of funds registered with the Luxembourg Monetary Authority has shot up from 75 in 1981 to over 600. More investment funds are in the pipeline.

Their assets were a relatively modest LuxFr142.7bn (£2.3bn) in early 1981. But by last April they were officially calculated to stand at LuxFr2,437.5bn (£39.5bn).

Assets, which had fallen back after the 1987 crash, have returned to their steady growth.

The funds business has been one of the drawcards bringing more and more banks and securities houses to Luxembourg from all over the world.

To some extent the investment funds business has gone hand in hand with banks' efforts to build up private banking business for affluent clients. British companies active in the unit trust and investment trust fields - for individual and institutional clients - have been among those flocking to Luxembourg in recent years.

With Luxembourg fund managers eagerly eyeing prospects for fund promotion in the UK, the two countries even reached a reciprocal marketing agreement well before the October 1 target date.

But one of the challenges ahead for fund managers will be the less familiar terrain in various other EC member states.

Private Ecu investors are getting harder to find, says John Davies

Monetary cocktail loses fizz

THE PRIVATE Ecu investor has become even more elusive than the Ecu itself. He is still held in fond regard, however, in Luxembourg, which of course takes the Ecu, or European Currency Unit, more seriously than many other places.

By all accounts, the private Ecu investor - the one who got the Ecu bond market going before the big institutional boys took over - still lives in or around Luxembourg and Belgium. It's true, though, that he has been sighted in other countries, even West Germany, whose sceptical monetary

authorities regard the Ecu as marginally better than a counterfeit Polish zloty.

It has always been said that the private Ecu investor is a professional person, most likely self-employed. He is thought by many to have a dental practice. He is certainly discreet to the point of being very shy and tends to find disclosure of all his financial affairs just far too taxing.

He was attracted to Ecu denominated bonds for apparently good reasons. The Ecu seemed an exciting cocktail formed from all European Community currencies, with a solid D-Mark element as stabiliser. At the same time the interest rates offered on Ecu bonds were relatively high.

But for some time the private Ecu investor's problem has been the environment: it has turned less friendly for the Ecu.

For a start, the D-Mark element has been diluted as weaker currencies have been added to the Ecu mix. The Greek drachma became part of it in 1984 and so did the Portuguese escudo, along with the Spanish peseta, earlier this year.

Of the 12 currencies making up the Ecu, the D-Mark accounts for 30 per cent of the weight of the basket. But it made up 38.9 per cent just before the Greek drachma came in and 34 per cent before the last revision.

The upshot has been an inherent tendency for the Ecu to weaken in relation to strong individual currencies.

On top of that, the rise in European interest rates provides more opportunities for investment with a high return. The private investor can get a double digit return without buying Ecu bonds. At the same time, the rise in rates has lifted the yield (and lowered the market value) of existing Ecu bonds. This means a capital setback for Ecu bond holders, though private investors have tended to keep such bonds to maturity, especially if selling would mean a loss.

As a result, the Ecu has lost some of its lustre, even in and around Luxembourg. As one banker put it, there has been a certain disappointment at the performance of the Ecu exchange rate in relation to the Belgian franc.

As the European "retail" investor has retreated in recent years, the Ecu bond market has become much more a global affair for financial institutions, frequently swapped. With Luxembourg and

Belgian bankers looking askance, Japan even became infatuated with Ecu bonds a few years ago. Last year there were 50 new Ecu issues in the Eurobond market, raising a total of LuxFr2,5bn (£3.5bn), representing some 6 per cent of total Eurobond fund raising in all currencies.

Paribas, the French bank which heads the league table of Ecu lead managers in London, attributes greater volatility in the Ecu segment than elsewhere to the lack of national Ecu buyers. Most corporate borrowers and some sovereign and supranational borrowers have swapped their Ecu proceeds into other currencies.

By far the largest Ecu borrower has been the Luxembourg-based European Investment Bank. The EIB and other EC organisations are supposed to be keen on the use of the Ecu.

The Ecu, set up in 1978, was originally designed as an accounting unit for European institutions, but has found some wider use in trade and finance. The Ecu bond market got under way in 1981, when there were six issues raising a total of LuxFr2.5bn.

The Ecu has always had a following in Luxembourg. Most Ecu bond issues are listed on the Luxembourg stock exchange and most Ecu bond transactions are cleared through Cedel, based in Luxembourg. Local banks have helped encourage private use of the Ecu by offering Ecu accounts and certificates of deposit.

With the Ecu going through a bad patch, supporters are mounting a campaign to popularise it in Luxembourg next month. Shops, restaurants and hotels are being asked to display prices both in local currency and in the Ecu for four

weeks. They are being encouraged to let people settle accounts in Ecu, though there seems to be confusion as to how that might be done.

As might be expected, shopkeepers have mixed views even in what must be the nearest thing to an Ecu heartland. One who intends to go along with the campaign is Mr Michel Gerbes, who owns a stationery shop. "Sometimes there have to be actions like this, otherwise it is all abstract," he says.

Another shopkeeper, busily packing fine china, dismissed the idea, declaring: "Luxembourg already has its own currency."

It has always been said that the private Ecu investor is a professional person. Most likely self-employed, they are thought by many to operate a dental practice

The duchy, in practice, has two currencies. It is in a currency union with Belgium and both Belgian and Luxembourg notes circulate freely. A few restaurants price their meals in various currencies, including, though this may appear alarming to some - the D-Mark.

The Ecu promotion in Luxembourg may at least flush the elusive private Ecu investor out into the open again after all these years. It may not be too difficult to spot him. He will be the one studying the Ecu price tags most intently and no doubt emitting the deepest sigh.



Arbed steelworks: when the industry turned down in 1975, 9 per cent of national income was lost

INDUSTRY
In need of balance

LUXEMBOURG HAS no unemployment, no shortage of capital, and one of the best growth rates in Europe. Thus its presence alongside all the depressed and needy parts of the Continent in the competition to win direct foreign manufacturing investment might seem an oddity.

The duchy's problem, however, is a profound lack of balance - while the steel industry goes on shrinking, and the banking sector goes on swelling, the country finds itself with an alarmingly lopsided gross national product.

Luxembourg is in no doubt as to how dangerous overdependence on one industry can be. When the steel industry, which employed half the country's workforce, turned down in 1975, 9 per cent of national income was lost.

Should the financial sector suddenly fall on hard times, not only would the consequences for employment be severe, but the taxman would

find his takings sadly depleted.

Since the early 1960s Luxembourg has been trying to diversify, but at least in terms of overall economic balance, the effects still seem rather modest. Part of the problem is the success of the financial sector.

However fast the manufacturing sector runs the banks always seem to run faster. Moreover the gap left by the steel industry is still expanding. Even having cut its workforce down from 27,000 in 1975 to about 10,000, Arbed still has about 2,000 workers too many, which it plans to shed over the next two years.

This means that if the manufacturing sector is to be held constant at about 25 per cent of GNP, a constant, further effort on the part of the Government will be needed.

Over the past year, Luxembourg has had reason to feel pleased with its work. So far, 1989 has been by far the most successful year yet, attracting new projects worth a total of LuxFr1.7bn and LuxFr1.5bn, compared to a combined LuxFr1.0bn over the last 12 years. This year's performance is not quite as strong as it looks. Much is due to one single deal - a LuxFr1.5bn investment signed in April with TDK, the Japanese producer of x-ray tubes.

The deal was regarded as a coup for Luxembourg, not only because there were plenty of other countries in the beauty contest, but also because it was its first big Japanese industrial deal.

The rest of this year's total tells the story of the success of Luxembourg on the desire on behalf of every other US and Japanese company to set up a manufacturing base in Europe. While some people expect the trend to diminish, as some of the more extravagant hopes about the single market are toned down, others regard this as just the beginning.

"Until now the US has spent most of its time worrying about Fortress Europe, and it is only now coming to realise that Europe is an opportunity, not a threat," said Mr Scott Cormack, head of the Luxembourg office of Frost & Warwick.

If this is true, Luxembourg should find no shortage of applicants in the future. According to Mr Cormack, the country's biggest selling point is its neutrality within Europe. With a base in Luxembourg, he argues, it is possible to sell both to France and West Germany in a way that would be more difficult if the company was based in one of those markets themselves.

The success of the duchy's initiative should not be measured in broad numerical terms. The country itself prefers to judge its success in terms of the quality of the product rather than its size.

"What we are trying to do is to identify those companies that have a broad Europe strategy," said Mr Georges Schmidt of the Economics Ministry.

"We have no interest in attracting companies without any money. What we want is

those which are stable producers, and who will be there for the long term, long after all the subsidies have run out."

The package is specifically geared to that end. The financial incentives are minimal compared to those on offer from other countries - indeed were it not for the need to pay some 10 per cent of those are ones which would not be interested in anyway.

Luxembourg can afford to pick and choose partly because of it is in no need of employers. Its caution may also stem from a nasty experience with Monsanto in the late 1970s. The company since the 1960s had produced x-ray tubes in Luxembourg and had become one of the country's biggest employers. In 1979 it suddenly shut up and went home, with the loss of 700 jobs.

In return for demanding stability from these companies, the duchy offers stability of its own indubitable kind: political neutrality, economic tenacity, and minimal labour friction.

While there has not been a single strike in the country for nearly 70 years, an argument over Sunday working proved surprisingly passionate. The image it is striving to get across is of predictability and credibility.

In addition, Luxembourg has a good central location, and offers companies easy access to the levers of power - such as they are.

Large companies may question the benefits of having the ear of the Government and small companies may find themselves better catered for than if they were lost in a sea of bigger manufacturing outfits in a bigger country.

The 100 or so companies that have been drawn into Luxembourg since 1976 have been predominantly American - although given the size of the US market there is nothing particularly surprising about that.

The size of recent investments has varied from as little as LuxFr5m to as much as LuxFr1bn for the TDK plant, and comes from a wide variety of sectors.

While the products may seem to have nothing in common, on closer inspection they share a curious flatness. The fact that Luxembourg is the home of steel, glass, copper foil, video tape, and polyester film might seem an odd coincidence. Not so - all are highly capital intensive and require stability so as not to have their production interrupted. They increasingly use high technology production techniques. Just the sort of thing that Luxembourg is after.

Lucy Kellaway

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Loans & Discounts 16.089.509.096	Provisions 4.444.937.475
Other Assets 2.636.352.838	Subordinated Loan 3.750.000.000
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Mr. JACQUES SAUTER, Luxembourg's Prime Minister, appears to have strengthened his grip on the Government following the general election in June, held on the same day as the European poll.

All three large parties (Mr Sauter's Social Christians, the Socialists, and the Liberals) lost ground to the smaller parties such as the Greens and the one issue "five-sixths" pension party.

But the main consequence of the result, however, was that it left the free market Liberals with an insufficient number of seats to do a deal with either of the other big groupings. It was therefore inevitable that Luxembourg would continue to be run by a Social Christian/Socialist coalition.

Mr Sauter's personal vote, and standing was enhanced, his party now controls the finance portfolio in the Government, and the Socialists are preoccupied with internal difficulties in the east of the country.

Tim Dickson

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Book-Festival

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DOG SHOW
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INTERNATIONAL TRADE FAIR
Spring Fair

08-14 OCT 1989
INTERNATIONAL TRADE FAIR
INTERNATIONAL
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LUXEMBOURG 5

Philip Aspden ponders the heart and soul of the Luxembourgier
A wide variety of cultures

THIS HAS been a good year - for Luxembourg and the Luxembourgiers, and most likely for this year's wine harvest.

To find out why, leave aside the buoyant financial sector, and dig below the surface that the duchy tends to show to the casual visitor or journalist. The results can be quite illuminating.

This year remains dominated by celebrations of 150 years of independence. They have provided an impetus to what must be one of the strongest senses of national pride in Europe, perhaps the world.

The festivities have revealed to both visitors and locals alike a glimpse of some hitherto little-appreciated facets of life in the duchy.

The celebrations included a fascinating independence exhibition, giving graphic descriptions of those accidents of fate in the 18th and 19th centuries which eventually led to the creation of an independent state.

Hundreds of independence trees have been planted this year. Some, but by no means all, by politicians who like to keep their faces fresh at local level.

Looking at Luxembourg, a small political unit with an indigenous population of less than 250,000, it is tempting to generalise.

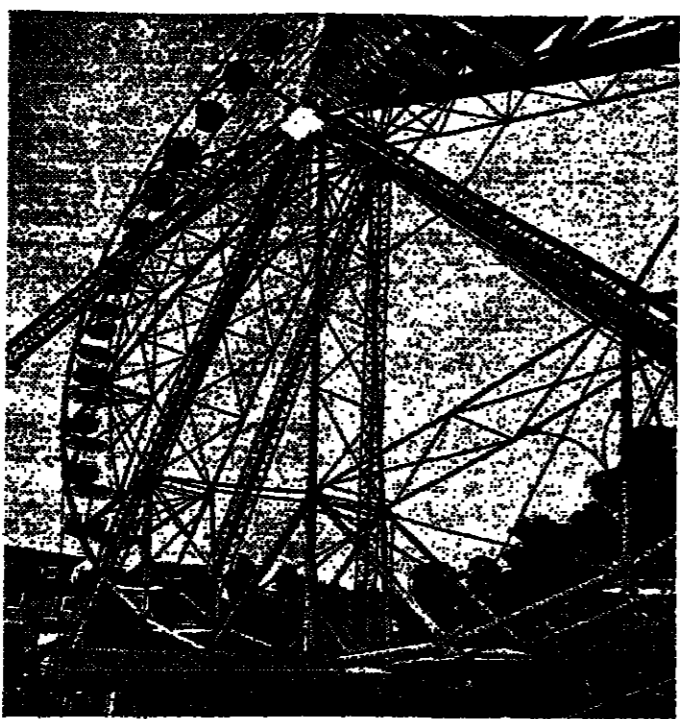
To do so, however, ignores the wide variety of cultures and linguistic influences which history deemed should be incorporated into Luxembourg life.

These emerge from a closer study of the areas where a Luxembourgier tends to spend much of his time - his job, his family and his communal interests.

With employment prospects in the financial services centre booming, the more traditional and local industries are receiving something of an indirect boost.

Take, for example, the construction industry which is trying to cope with new orders for offices, houses, supermarkets and leisure centres. Include the effects of a revitalised Arbed and there emerges a greater sense of well-being and security than has existed for many years.

The average Luxembourgier is not a person of infinite



Luxembourg City fair: the duchy at play

wealth. The vagaries of a high individual tax rate and a taxation system based on aggregated household incomes soon puts paid to that.

However, the younger generation in particular is investing much of what it can save in terms of cash, and often a considerable physical effort, into home ownership, which should add to the strong sense of social harmony which is already such a feature of the duchy.

Strong family attitudes persist. With Catholic values well engrained, it is not unusual for three generations to spend their Sundays together, not to mention special family occasions such as Communions and "Kirmessen", and the traditional class reunions of old school friends.

The compactness of the country means that reunions such as these can perpetuate themselves without enormous preparation or travelling.

This helps us understand how the Luxembourgiers use their leisure time in communal pursuits.

The commune is an impor-

tant factor in Luxembourg life whether representing a sizeable town, or a suburb, or a small village. Its semi-autonomous powers give it a responsibility for providing, and encouraging, a full range of social facilities, from education to table tennis, from cradle to grave.

It is the degree to which a Luxembourgier contributes his time to one or more of these organised activities which ultimately determines how he leads his life.

The Monday editions of the two leading Luxembourg newspapers make fascinating reading. The pages contain amazingly full reports on all the weekend's sporting activities, hundreds of games of football, volleyball, skittles, clay pigeon shooting, and many more.

Compared to the total population of the country, the actual direct participation is enormous. The number of spectators is just as high, and the number subsequently discussing the events in the local cafe at an ever-increasing volume is astronomical.

For those of a less sporting bent, apart from the very popular and fashionable concerts and art exhibitions, there is the choice of a wide variety of locally-organised cultural and quasi-cultural interests.

These range from women's associations, war veterans meetings, and "circles culturels" to groups of wine tasters and gastronomes with prodigious appetites.

Were beside those with some ability with a trumpet. This could result in honorary membership of the "pompiers" (voluntary fire brigade), which parades the streets in all weathers, and maybe even be given a solo spot in the normally peaceful Place d'Armes in the heart of the city.

Most local organisations are non-profit-making associations, with a appointed officials and committees.

Multiply the numbers involved by the thousands of registered bodies and it is not difficult to work out how a large proportion of the duchy occupies itself during the long winter evenings. It would be wrong to underestimate the knots which has been attached to these committee roles.

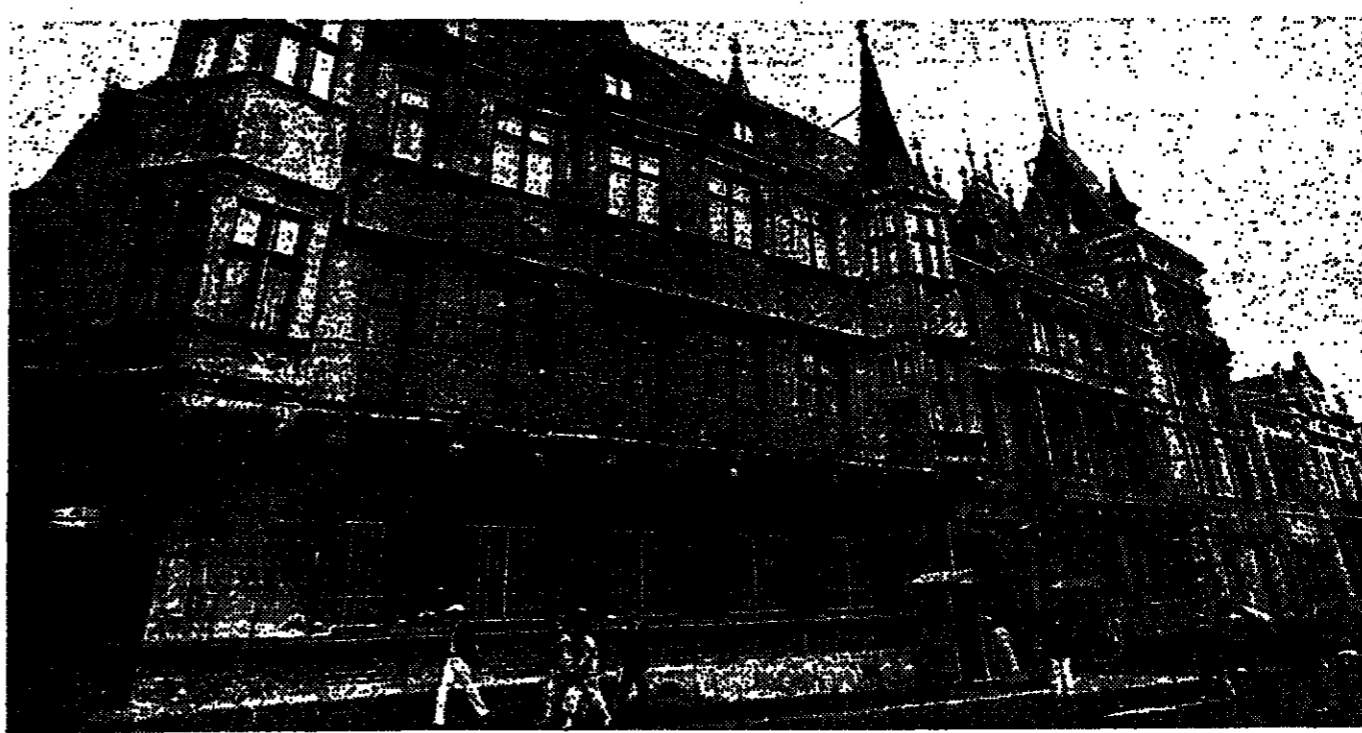
There is no lack of welcome to outsiders wishing to participate in local events. The basic requirements are a smattering of any one of the three used languages. Most important is a readiness to laugh at oneself after the first, inevitable, embarrassing moment.

Perhaps this all sounds rather too structured to be in the least spontaneous, but the reality is different. Yes, it is true that work is taken seriously, but to balance this, the majority of Luxembourgiers do have an interesting, and often stimulating, way of making their own pleasures.

Agreed, they can be reticent in making overtures, and the younger, single person arriving to pursue employment here does find a shortage of the big-city attractions in what is essentially a more staid, domesticated, way of life.

For others, this is possibly what they are happy with, and that is why they stay.

The author has lived in Luxembourg for 14 years and is general manager of the West of England Ship Owners Mutual Insurance Association.



The Royal Palace (above) may this year see a new Grand Duke: Prince Henri (right), a monarch in the waiting, due to speculation that his father may abdicate this year

THE ROYAL FAMILY

A prince in the wings

HIS ROYAL Highness Prince Henri, hereditary Grand Duke of Luxembourg, can in several respects be compared with Prince Charles, the heir to the British throne.

He is a monarch in the waiting, plays an active part in Luxembourg life, has led many foreign trade missions and other overseas delegations, and has recently been awarded an honorary commission in the British parachute regiment as a symbol of the continuing links between the two Royal families.

He is just as popular with the public as the British royals and there is even speculation that his father his Royal Highness Grand Duke Jean may choose this year - not only the Grand Duchy's 150th anniversary of independence but his 25th as head of state - to

abdicate in favour of the 34-year-old Prince.

Under the 1815 Congress of Vienna the Grand Duchy was given to the King of the Netherlands, William I, Prince of Orange-Nassau, to be owned perpetually and personally by him and his legitimate successors.

In 1890, William III of the Netherlands died leaving no male descendant and the Grand Duke Adolphe became the founder of the Luxembourg dynasty. Thanks to the wisdom of his son (who changed the family pact of the House of Nassau which had previously applied transmitting the Crown via primogeniture in exclusively the male descent) there have since been two Grand Duchesses, including Grand Duke Jean's mother Charlotte who abdicated in his



favour on November 12, 1964. The close connections between the Luxembourg and British Royal families were established during the Second World War, when Prince Jean (a pupil at Ampleforth College in Yorkshire between 1934 and 1938) joined the Irish Guards. He accompanied the regiment across the Channel shortly after the Normandy landings in June 1944, entered Brussels in early September of

that year and a week later crossed the Luxembourg border with the Allies' liberating forces.

Grand Duke Jean, who is a Colonel in the Irish Guards and can sometimes be seen in full uniform at the Trooping of the Colour in London, holds the distinction of being the only crown head to have served in the British Army.

Tim Dickson



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LUXEMBOURG 6

PROFILE: Pierre Jaans, director of the IML

On patrol in the financial sector

MR PIERRE JAANS is a well known figure on the international banking scene. He has been director of the Luxembourg Monetary Institute (IMI), the de facto central bank, since its inception in 1982.

Yet at a time when the duchy's financial sector is expanding rapidly, his domestic role of ensuring the proper functioning of the financial markets and supervising banks and investment funds has become ever more crucial.

Mr Jaans is in relaxed and confident form. He is optimistic about economic prospects for this year. He points to the investment made in the duchy by TDK, the Japanese tape company, as well as the buoyant performance of the steel industry, and the continuing strong growth in the financial sector.

Thirty new banks have arrived in the last two years, he says, making 160 in all, and 1,000 jobs have been added so far in 1989. Many provide administration and custodial



Jaans: optimistic about economic prospects

the IML director defends it. He says the Mexico debt plan this year showed the caution to be realistic. He foresees no change in policy though he says that the days when banks were able to declare zero taxable profits - up to 60 were doing so at one point in the mid 1980s - are gone.

Country lending is considerably reduced and where industrial customers are concerned "the banks here will have to show that their judgement (about provisions) is based on reality."

Is there any limit to the growth of Luxembourg's financial sector? Mr Jaans answers that the duchy has in the past and will in the future only be open to "eligible comers, not all comers."

This includes bankers who have been bankers abroad and who are shown to have been successful over a number of years. "The limit only comes when it becomes impossible to find a new employee, that would be a natural limit," he adds. "The stance of the Lux-

embourg authorities has been fairly restrictive... otherwise we would not have 160 banks but a much higher figure."

On the question of whether Luxembourg has become over-dependent on financial services, he points out that since the industrialisation of the late

Bank profits will be generally as good or better than the 1988 figures

19th century the duchy has always been a country with "cluster risks." In the late 1950s more than half the economy was dominated by steel, against the 15 per cent of the workforce employed by the financial sector today.

"The way round letting this build up as a real risk is to keep expenditure at a low level... not to create cost overheads which can be financed at the moment but

which are not justified in the medium to long term. It is natural for an economy like ours to have budgetary resources, not debts."

Mr Jaans admits that some of Luxembourg's relative advantages - the comparatively light regulatory framework, the corporate tax regime, for example - have already been and will continue to be eroded as other countries liberalise their markets.

"It is the Government's policy to watch the market and remain competitive. It is not necessarily a disadvantage if you are some years ahead in doing something. But the banking industry has to mind its step, it has got to be cost minded. Bankers here are not relying on a few institutional factors which make life easy."

Reflecting on one of these - the duchy's lack of a withholding tax on foreign interest and dividends for non residents - Mr Jaans says that discussions on the EC's abandoned plan for a common withholding tax rate yielded "good analytical arguments" against the idea.

"We could have wound up with a situation, for example, where Japanese companies were able to borrow more cheaply on European markets than their European competitors," he claims.

"I know that banks, not just in Luxembourg, were laying contingency plans to offer services from outside the Community."

As for Luxembourg's prized tradition of banking secrecy, he says the decision to strengthen the legislation in March this year "consecrated the practice of the last 40 years."

"It states that the tax authorities in Luxembourg cannot consult the banks, so if we are not doing it for our own residents how can we do it for foreign residents?"

By contrast, Luxembourg's willingness to co-operate in the international fight against criminal operations, notably the laundering of drug money, is reflected in tough domestic legislation against offenders - "and those who by negligence in their professional status help to launder drug monies."

When it comes to catching the criminals, Mr Jaans says that Luxembourg has a good record of co-operation and explains that among the significances of the new law is the fact that requests for help and information can only be met when the alleged offence is a crime under Luxembourg's own legislation.

Mr Jaans disputes those who claim that Luxembourg's generous holding company legislation provides loopholes for the unscrupulous.

He points out that with holding companies there is usually no public to be protected and says that holding companies are not where financial scandals are generally carried out. "Most of them take place in normal commercial companies," he suggests.

"We have a few banks where at shareholder level you find holding companies... but we have to be convinced that it is a good idea... and there is no case where a holding company intervenes in this way where there is not public knowledge of who owns it."

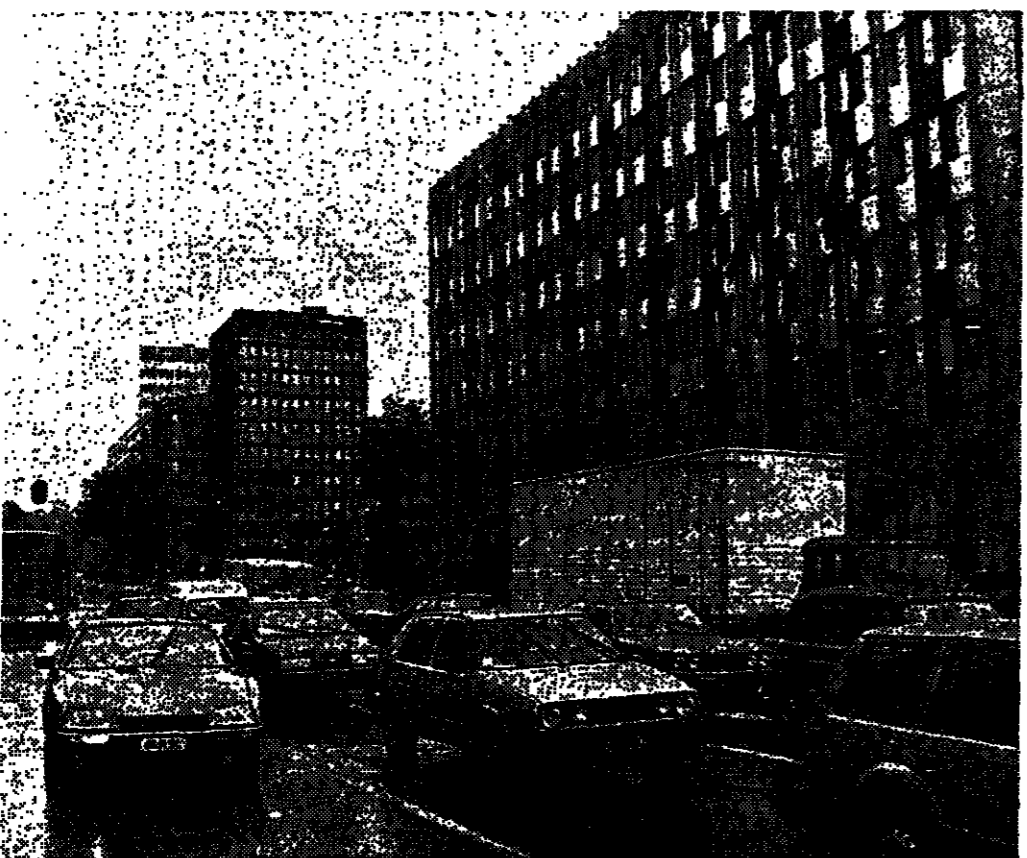
Tim Dickson

Ensuring the proper functioning of the financial markets has become more crucial

services for the burgeoning investment fund business.

Luxembourg bank profits, says Mr Jaans, will be generally as good or better than the 1988 figures. Lower interest margins reflecting the flat yield curve have been offset by higher fees and service income, notably from private banking and fund administration.

Asked about the duchy's generous regime for provisions against doubtful country risks,



Part of Luxembourg's banking sector: 30 banks have arrived in the last two years



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BROADCASTING

Television without frontiers

A NEW era could be opening up for Luxembourg as a centre of cross-frontier broadcasting with the passage earlier this month of the European Community's directive to permit freer transmission of television programmes in the 12 member states.

The duchy strongly backed the directive, whose general aim was to create and regulate a single television market of a size that can sustain the European industry against competition from Hollywood's producers and Japan's television manufacturers.

Luxembourg, with Radio Luxembourg, has a history of trans-frontier broadcasting that goes back many years. But passage of the EC directive came at a particularly opportune moment for the duchy in its efforts to lure outside broadcasters to set up in the country.

The two most notable arrivals are refugees from the restrictive audiovisual regime in the Netherlands, the only European country which does not allow full-scale commercial television.

One of them is a joint venture between the domestic company, Radio-Télé-Luxembourg (RTL) and Veronique, once a Dutch pirate station in the North Sea.

The other is TV10, purely Dutch. The Dutch authorities are not best pleased. These stations, set up in Luxembourg, aim to beam commercial television to the Netherlands.

The Dutch government bans advertising on Sundays and permits it during the rest of the week on condition that the revenues are shared among broadcasting associations in which religious groups play a large part.

The future of both stations is clouded by litigation and political argument. Prospects for RTL/Veronique are better. This is partly because it has been on the air since October 2, and because the Dutch Media Commission has ruled that its programmes can be fed into the Dutch cable network.

The reason given for this approval was that RTL/Veronique was judged to be more properly a genuine foreign company.

The Media Commission has withheld entry for TV10 (due to hit the airwaves in late October) into the Dutch cable system, on the ground that it is a Dutch company that has set up abroad to get around Dutch broadcasting rules.

Indeed the Dutch government only voted for the EC "television without frontiers" directive after it had sought and partially won - an assurance from Brussels that the European Commission would not take legal action to force TV10's entry into the Dutch market.

In fact, the Commission refused to state this explicitly, and only noted past European Court rulings against companies that moved from their home state to another EC country merely to get around local restrictions at home.

The Luxembourg government remains hopeful that the new EC directive will protect

The duchy, with Radio Luxembourg, has a long history of trans-frontier broadcasting

broadcasters which set up on its territory. Obviously, to get such protection, such broadcasters would need to conform to the norms of the EC directive, which comes into force in all northern EC states next year.

These include minimum intervals between advertisements and a ban on pornography and gratuitous violence.

The two Luxembourg-based Dutch stations have said they would comply with these standards, and those prevailing in the Netherlands. But Luxembourg officials are equally wary of the possibility that the Dutch government could spin matters out by refusing to implement the EC directive.

The only sanction on it is protracted litigation in the European Court.

Such delay would be very frustrating in a country such as Luxembourg which has been pushing since the early 1970s to get a headstart on its neighbours in the age of frontierless satellite and cable transmission.

As long ago as 1973 the Luxembourg government promised RTL that they would get satellite wavelengths, and by the late-1970s this was agreed internationally. In 1988, the Astra satellite was started and though it had a temporary hiccup, the formation in 1985 of the Société Européenne des Satellites (SES) got it properly underway.

SES's first Astra satellite was launched last December, started operating in February, and is beaming programmes on 11 of its 16 available channels.

Luxembourg officials note that this is a far quicker start-up than France's TDF satellite, launched a month before Astra but so far carrying only one programme.

In addition, British Satellite Broadcasting (BSB) may have launched its satellite, but it is not expected to start beaming until next May. This gives Astra's largest single client, Mr Rupert Murdoch, a head start with his four Sky channels.

SES's next target, and one of the hardest to crack, is West Germany. If Astra could get into this market, it would, say Luxembourg government officials, establish itself as the leading European satellite operation. There are technical differences over transmission wavebands and receiving dishes to be solved. In a year's time SES plans to launch Astra 1-B, in the hope of gaining custom principally from southern Europe.

Whether Luxembourg can establish itself as a centre for making programmes as well as broadcasting them is another matter.

The government hopes that the EC directive will protect broadcasters who set up on its territory

RTL has had to make many of its programmes outside the duchy's borders, in conjunction with its French, Belgian, and West German subsidiaries and joint ventures. Some programmes made in the duchy have, in the past had a slightly seamy air about them, such as "Love Life in Luxembourg", precisely, of course, to avoid neighbouring countries' censors.

But duchy officials hope to shed this image by plugging on with their incentives for filmmakers. The centrepiece of this is last year's law allowing investors to deduct expenses incurred in the duchy from their Luxembourg taxable income. A typical innovative addition allows companies that are not Luxembourg taxpayers to sell such film-derived tax certificates to companies which do have tax liabilities in the duchy.

So far they are not many takers, and inevitably much of the running in building a local programme-making industry will have to come from the national champion, RTL.

It has plans to increase local production, and also to get more involved in the business of dubbing and sub-titling, an activity ideally suited to multilingual Luxembourgers in the heart of Europe.

David Buchan



The shrinking steelworker: though Arbed cut its workforce from 27,000 in 1975 to about 10,000, the company says it still has about 2,000 workers too many. Arbed plans to shed these jobs over the next two years, but however fast the manufacturing sector runs the banks seem to run faster

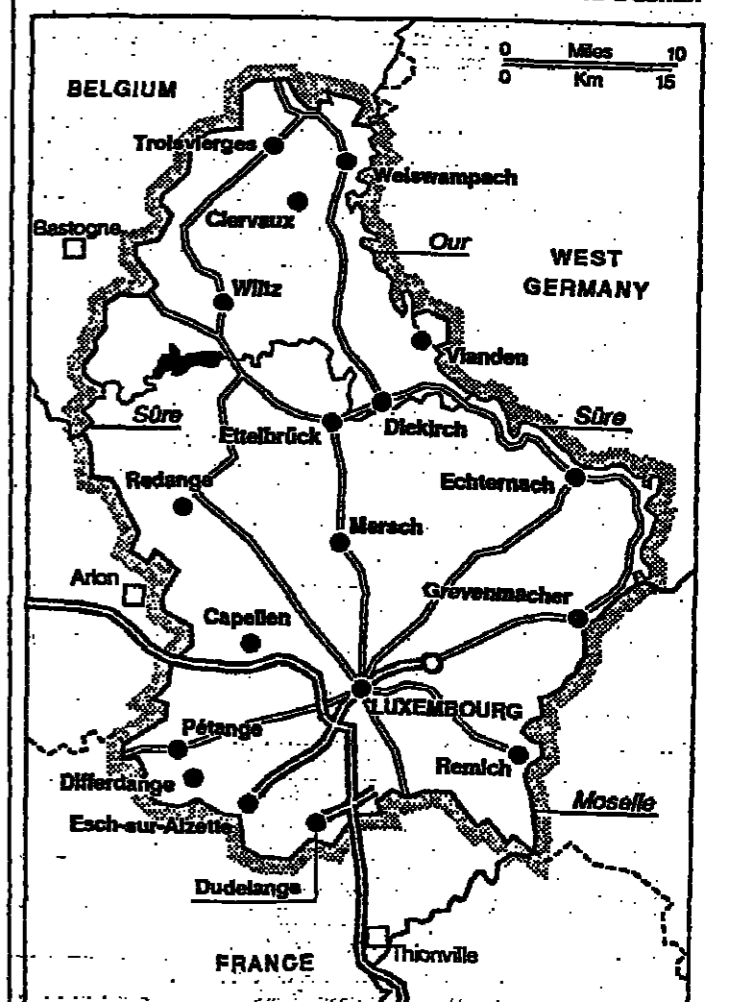
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INTERNATIONAL COMPANIES AND FINANCE

Dutch to sell off NMB stake in Fl 1.34bn issue

By Laura Raun in Amsterdam

ONE-THIRD or more of NMB Postbank, the newly-merged Dutch bank will be privatised in early December in a Fl 1.34bn (\$640m) international equity offer that may rank as the second largest flotation in Dutch history.

The Dutch Government announced yesterday it would privatise a "significant part" of its 49 per cent stake in NMB Postbank. Another 4.65 per cent that has been temporarily parked at Pierson, Holding & Pierson also will be sold.

If 30 per cent were sold it would amount to around 28m shares. The exact percentage will be decided at the last minute, according to a Dutch finance ministry spokesman. NMB Postbank shares closed yesterday at Fl 240.50, but will be split 5-for-1 before the privatisation, implying a price of around Fl 48.

The bank, the fourth largest in the Netherlands with assets of Fl 163bn, is the result of the merger earlier this month of NMB, the third-ranking commercial bank, and Postbank, which was owned by the Dutch Government.

NMB Postbank, Algemene Bank Nederland and Goldman

Sachs will co-lead the offer in a gesture that is something of a compromise, following NMB Postbank's insistence on a top role in its own share offer.

ABN's appointment was considered by some to be a political gesture - government compensation for arch rival Amsterdam-Rotterdam getting the syndicate leadership in DSM's privatisation. A "substantial portion" of the shares will be sold abroad, according to the Dutch finance ministry. About three-quarters of all shares are in Dutch hands now.

Whether the issue will be pitched primarily to institutional or private investors has yet to be decided.

Around 25 per cent of the shares are held by institutions and another 25 per cent by private investors. Payment will be made in January so the proceeds will help narrow the Government's gaping budget deficit in 1990. The biggest privatisation and flotation in the Netherlands was the Fl 1.5bn sale of one-third of DSM, the chemicals company, last month. In January an initial one-third of DSM was sold for Fl 1.3bn.

DnC and Bergen Bank agree share swap ratio

By Karen Fosell in Oslo

DEN NORSE Creditbank (DnC) and Bergen Bank, two of Norway's top three banks, which announced plans this month to merge to form Scandinavia's seventh largest bank, agreed an exchange ratio for shares of two DnC shares for one Bergen Bank share.

The proposal is conditional, however, on approval of both banks' supervisory boards which have arranged extraordinary meetings for November 28. DnC and Bergen Bank also filed a request for a concession for the formation of Den norske Bank (DnB), the new merged bank, with the Norwegian finance ministry. The two banks will have combined assets of Nkr 210bn (\$30.3bn).

The proposal for the exchange ratio for shares is based on recommendations by the banks' advisers: Goldman Sachs on behalf of DnC and Morgan Grenfell for Bergen Bank. It is based on evaluations of the two banks' net asset values, their stock exchange values, earnings and other relevant factors," the banks said.

Mr Egil Gade Grove, chief executive of Bergen Bank who is to become chief executive of DnB, explained that the proposed exchange ratio is a result of a total appraisal based on estimates, and "has not been based on precise mathematical principles."

The transaction calls for Bergen Bank to acquire DnC. Based on eight month figures, Bergen Bank is considering a dividend for 1989 of Nkr 10 a share, while a dividend of Nkr 6 a share is being considered for those shares issued at the time of the merger, scheduled for January 1 1990.

In the first eight months DnC posted net losses of Nkr 77m, in spite of an increase in operating income to Nkr 1.33bn (Nkr 854m). For the year, DnC expects losses on loans and guarantees to reach Nkr 1.6bn. Bergen Bank expects to post losses on loans and guarantees of Nkr 1.3bn in 1989. In the eight-month period, net profits tripled to Nkr 344m (Nkr 101m). Group operating profits rose to Nkr 1.45bn (Nkr 930m).

Asko rejects 'laughable' fraud allegations

A West German retailing group denies falsifying its accounts reports Haig Simonian

Asko, the West German retailing group which has recently faced a barrage of domestic and foreign criticism about both its finances and trading practices, has strenuously rejected allegations in the German press that it has been involved in falsifying its accounts.

The claims, which came in last week's edition of Stern magazine, were based on information said to have been gathered by German crime officials who raided a number of the group's offices in June in connection with an investigation into alleged tax and customs irregularities at its Adler clothing subsidiary.

Asko says investigations against some of its executives have now been called off on grounds of lack of evidence. Investigations are still proceeding into the activities of certain managers at Adler, although that affair is also likely to be dropped soon, it says.

Asko has consistently claimed the accusations were part of an extortion attempt by a former manager of one of its subsidiaries. However, in its latest issue, Stern also claimed that, while looking through large quantities of confiscated documents, crime investigators had come across material which they believed raised a suspicion that Asko had been falsifying its accounts. "The

claim of falsifying accounts is laughable," said Mr Helmut Wagner, Asko's chief executive. The group's accounts had been adequately audited and approved, it maintained.

The continuing media pressure on Asko comes at a particularly difficult time. Asko has a complex ownership structure, meaning that it is still defending itself from comparisons with Co op, the German retailer which was rescued from the brink of bankruptcy last month after allegations of years of financial malpractices by some of its former top executives.

Moreover, Asko has suffered from the fact that its roots, like Co op's, stem from the German cooperative retailing movement. And Mr Wagner, like Mr Bernd Otto, the former chief executive of Co op, was in his youth actively engaged in left-wing politics, making him a bogey of some of Germany's right wing press.

Indeed some papers, apparently seeing in Mr Wagner a potential future German economics minister, have been engaged in a particularly vituperative campaign against the group in general and its chief executive in particular.

However, many of Asko's problems are of its own making. Before the Co op affair, Asko's complex structure was the object of much unfavourable comment. Since the revelations about Co op, attention

has switched all the more relentlessly onto Asko's structure.

Moreover, Asko's own behaviour just before its DM870m (\$470m) rights issue last October has been subject to comment.

Both the press and investors believed that two big shareholders, both of which are closely associated with Asko, would take up their rights. Their decision not to do so left many investors angry and Deutsche Bank, which led the deal, having to place a large additional amount of equity.

The group has taken some steps to improve its image. The ebullient Mr Wagner, whose showy style is not to everyone's taste, has been making a conspicuous effort to step out of the limelight and establish a more collegial style of management at the top. Meanwhile, Asko has changed its auditors since the Co op affair and announced last week that it would produce fully-consolidated accounts from the present financial year.

Including figures for a number of associated companies will satisfy certain critics and remove some of the most obvious similarities with Co op. The company also says it had commissioned a leading group of auditors to check its accounts from 1985-88 in order to reject the claims raised in

the press regarding its accounting policies. However, critics reached such proportions late last week that even Deutsche Bank, Asko's banker, was forced into the fray.

In an almost unprecedented teleaxed defence of its relationship with the company, the bank vehemently rejected claims that it had in the past recommended clients to purchase Asko shares at "exaggerated" prices without sufficiently looking into the group's affairs.

It also denied that it had accepted Asko's figures without fully satisfying itself as to their accuracy.

"Since the beginning of its business relationship with Asko in 1977, business and accounting reports from Asko have been very carefully evaluated and the figures analysed exactly," it emphasised.

The bank concluded by expressing confidence in Asko's accounts and in the ability of its auditors to do their job properly.

In spite of the flood of adverse publicity, Asko has been going about its affairs, notably acquisitions, which have been responsible for catapulting it to the top league of German retailers in less than a decade.

Holland remains its main focus at present. Undaunted by the failure of its legal bid to oblige Ahold, the Dutch supermarket chain, to re-enter co-

operation talks, Asko has now asked the Dutch courts to examine the entire procedure of issuing preferred shares to dilute the voting power of an unwanted shareholder.

That was the method Ahold used to respond to Asko's purchase of a 12 per cent stake of its shares last August. At the same time, Ahold summarily ejected the German group from the three-way alliance being forged between Dutch, French and UK retailers.

Unbowed by those blows, Asko has in the past 10 days bought an 8.8 per cent stake in Macintosh, a Dutch retailer which had sales of some Fl 1bn (\$150m) last year. Some 56 per cent of the shares in Macintosh are owned by DSM, the Dutch group, which has indicated it does not wish to keep the stake, triggering speculation about further purchases by Asko, potentially as a fall-back should its continuing attempts to develop a closer relationship with Ahold fall through.

Further acquisitions are likely, both domestically and in neighbouring European markets, notably Holland, where Mr Fred Lachotzki, Asko's deputy chief executive, has long experience. But recent events have shown that Asko's image still needs some polishing, especially at a time when much of the German press, smarting after the Co op affair, is looking for a substitute scapegoat.

Pargesa ahead halfway

By William Dullforce in Geneva

PARGESA, the Geneva-based financial and industrial group headed by Mr Gerard Eskenazi and Mr Albert Frère, yesterday reported SFr106.5m (\$65.7m) in net consolidated earnings for the first six months.

This compares with the SFr160.2m achieved in the full year of 1988.

Comparison with the first half of 1988 was not relevant, Pargesa said, because during that period it had received a significant positive contribution from Drexel Burnham Lambert, the New York investment bank.

Pargesa's stake in DBL yielded a loss of SFr63m for 1988 as a whole, after the bank had to absorb a fine of \$650m

imposed by the US Securities and Exchange Commission.

In May Pargesa said it expected to resume the growth rate - 21.3 per cent a year in net earnings in the previous four years - which had been missed last year.

Yesterday it announced that its main operating companies were on budget, with contributions from Parfinance and Groupe Bruxelles Lambert having increased markedly.

Current forecasts showed that net earnings would be higher than in 1988, "which should enable the company to continue its dividend policy." Last year the holding company raised its dividend to SFr55 from SFr52 a share.

Générale des Eaux sees FF93bn year-end sales

By George Graham in Paris

GENERALE des Eaux, the leading French water and services group, reported a 30 per cent increase in first half profits to FF748m (\$119), thanks to stronger earnings in its water, energy and cleaning divisions and to gains from its portfolio of minority holdings.

The group is forecasting a 25 per cent gain in net profits for the full year after last year's FFr1.05bn, with sales likely to reach FFr93bn, including around FFr20bn outside France.

Consolidated operating profits rose 24 per cent to FFr1.18bn on sales 13 per cent higher at FFr45.4bn.

Fokker projects double earnings

By Tom Burns in Madrid

FOKKER, the Dutch aerospace group, is predicting this year's net profit will be at least Fl 26.6m (\$12.7m), twice the 1988 figure. In the first half of this year the group recorded net profit of Fl 14.1m, writes our financial staff.

The group made the forecast in the prospectus for a Fl 150m, 4.75 per cent convertible subordinated bond issue. The proceeds of the issue, combined with a 4 per cent SFr150m (\$92m) bond, will be used to increase production capacity for the Fokker-100, a 107-seater jet aircraft.

Fokker plans to invest about Fl 300m in a second Fokker-100 assembly line which will raise annual production capacity to 67 in 1989, from 46 at present.

Murdoch negotiates to buy 25% of Grupo Zeta

By Tom Burns in Madrid

MR RUPERT Murdoch's News International was yesterday negotiating the acquisition of 25 per cent of Grupo Zeta, a large Barcelona-based newspaper, magazine and book publishing company for Pt77m (\$59m). The deal could allow the Australian-horn media magnate an option for an eventual controlling interest in the Spanish company.

Last month News International earmarked Pt2.5bn for a 25 per cent share in the start-up costs of Univision, the Spanish television company lead by Grupo Zeta which bid unsuccessfully for a commercial TV franchise.

It was understood yesterday that Mr Murdoch's interest in the Zeta group, Univision's parent company, was not a substitute for the earlier failed investment but "part and parcel of strategy to enter the Spanish market."

Grupo Zeta owns a daily newspaper El Periodico which is published in Barcelona. Its stable of magazines includes Tiempo, a best-selling newsweekly, and Interview, a publication that mixes soft porn and political scandal.

Neither Grupo Zeta nor News International would confirm Mr Murdoch's prospective acquisition.

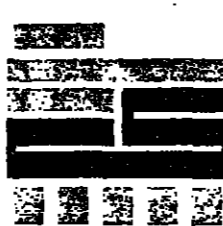
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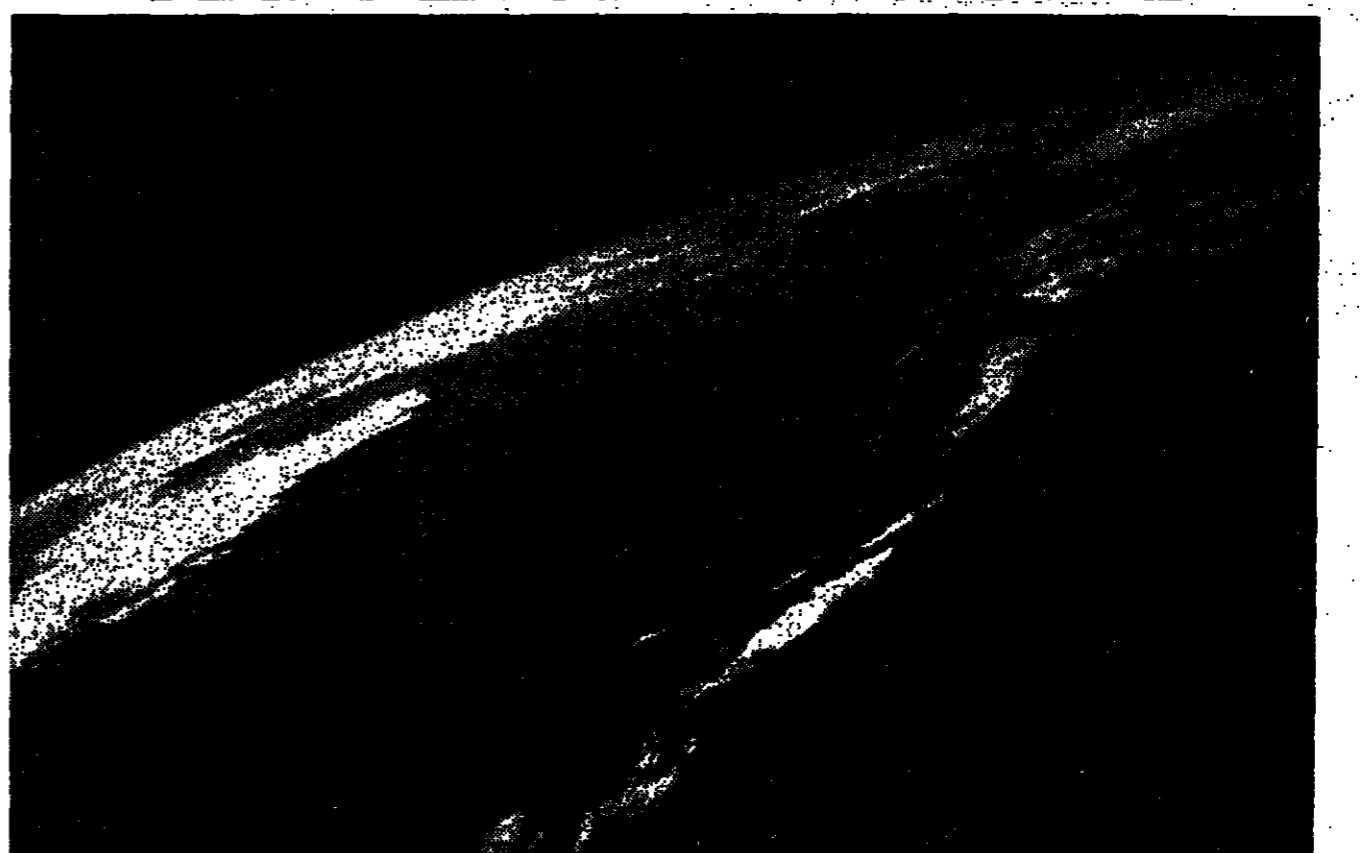
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INTERNATIONAL COMPANIES AND FINANCE

Exchange authorities examine Quintex asset sale plan

By Chris Sherwell in Sydney

SHARES IN Mr Christopher Skase's Quintex Ltd and Quintex Australia remained suspended yesterday as Australian stock exchange authorities sought further information following his revelation of plans to sell key assets and merge the two companies.

Mr Skase said he was selling his Mirage resort properties in Australia and the US, plus the Adelaide station in his Channel Seven television network. Two regional stations, already the subject of an uncompleted disposal, will still be sold.

Yesterday the entrepreneur was reported to be locked in

meetings with a consortium of banks, led by Watley Australia, which is said to have outstanding facilities to the Quintex group of around A\$860m (US\$668m). The group's overall debt is estimated at A\$1.6bn.

Key shareholders - the AMP Society and FAI Insurance - believe a resolution of the group's problems was possible, and independent analysts agreed the group seemed unlikely to be forced into liquidation.

Possible buyers for the Mirage resorts include the two Japanese groups Mitsui and Nippon Shinpan, which in

March agreed to invest a total of A\$440m for 49 per cent equity in the resorts. It is thought they may have first right to buy the remaining 51 per cent stake, subject to government approval. Company officials said in Tokyo they had not decided whether to buy the Mirage resorts stake.

In an overnight letter to the exchange, Mr Skase admitted "group cash flow has been negatively impacted by in excess of A\$200m." But he said the asset sales would generate more than A\$600m, which would in turn reduce interest expenses by A\$120m.

Mr Skase blamed the group's liquidity problems on higher interest rates, the effect of the domestic pilots strike on the Australian resorts and the deferred disposal of the two regional television stations, which has been delayed by the collapse of the DFC group in New Zealand.

He also cited the "unlawful termination" of his US\$1.5bn purchase of MGM/UA Communications through Quintex Entertainment, the 42 per cent-owned US arm of Quintex Australia.

Quintex Entertainment is now facing litigation in relation to

the collapse of the MGM/UA purchase, and last week it filed for Chapter 11 bankruptcy protection.

On his merger plan, Mr Skase said: "It is proposed that the ultimate holding company, Quintex Ltd, and Quintex Australia Ltd, will be amalgamated into a new single corporate entity, which will significantly reduce administration and operating costs."

Regarding Quintex Australia's results for the year to July, which are due by next Tuesday, he said these would show profit before interest, tax and depreciation of more than

A\$170m. Net interest expenses, he said, would be A\$105m.

He added that shareholders' funds would not be less than A\$1bn, up from the previous year's A\$725m, and insisted that the net asset backing at book values would not be less than A\$300 per share - far ahead of the market's valuation before suspension of 16 cents a share. Stock exchange officials yesterday responded to Mr Skase's revelations by asking further questions of the Quintex group. They also voiced their disappointment at the group's failure to answer its deadlines on Monday.

Skase: latest antipodean high flier brought to earth

THE news that Mr Christopher Skase's Quintex media and resorts group is struggling to make ends meet adds the name of yet another antipodean entrepreneur to the list of those who have found themselves stretched on the rack of illiquidity, writes Chris Sherwell.

The list has now become so long few people can easily detail its names. And while the fall of these stars has undoubtedly been swift, their rise was no less so before 1984, most were barely known in the domestic business firmament, let alone internationally.

Most people now understand the general reasons behind their ascendancy: financial deregulation made borrowing easier, banks (especially newly-arrived foreign ones) wanted fresh outlets after the Third World

debt crisis, and a bull share market roared and crashed.

There were specific reasons too: put charitably, a strong tradition of entrepreneurship and a pressing need for domestic economic restructuring. Less charitably, greed, lax regulation, and a willingness to bend rules.

By 1986 - three years after the Labor Party arrived in power in Australia and two years after its counterpart won government in New Zealand - the entrepreneurs were a force to be reckoned with.

Three years later, things have changed. Since October 1987, the following stars have dimmed to vanishing point: Mr Laurie Connell (Boothwells), Mr Bruce Judge (Ariadne), Mr Kevin Farley (Corporation), Mr Allan Hawkins (Equitcorp), Mr Collin Reynolds

(Chase Corporation), Mr Brian Yuill (Spedley), Mr George Hersen (Hookers), Mr Pat Burke (Hortons) and Mr Bob Ansett (Ansett). Others simply faded: the late Mr Larry Adler (PAI Insurance), Mr Robert Holmes à Court (Bell), Mr Alan Bond (Bond Corporation), Mr Frank Lowy (Westfield), and now Mr Skase.

Bond Corporation's losses announced last week of almost A\$1bn (US\$775m) were the worst in Australian corporate history and may yet go higher. Ariadne held the previous record of A\$640m, followed by the Bell companies under Mr Holmes à Court.

If the shareholders have lost, the banks have also learned some hard lessons. Massive losses have been notched up in New Zealand by the Bank of New Zealand, NZI and DFC,

and in Australia by the State Bank of Victoria. The bigger names are suffering as well.

What is astonishing is that those lessons could ever have been forgotten. Arrangements to borrow against rising values of shares and property are never sustainable, especially when constructed on a pyramid basis. And operating businesses generating cash flow are always essential to cover borrowings and furnish recurrent profit.

To be sure, not all antipodean high-fliers have crashed. Look at Mr Kerry Packer (whose Consolidated Press is privately owned), Mr Rupert Murdoch (News Corporation), Mr John Spalvin (Adelaide Steamship) and Sir Ron Eriquiry (Eriquiry Investments) and Mr John Elliott (Elders IXL), who has only just risen to true

entrepreneurial status by acquiring direct control of his company through a group called Farlin, in one of the world's biggest takeovers.

More importantly, Australasia still has some blue chips which are blue in anybody's eyes. New Zealand has the Fletcher Challenge forest products group, while Australia has companies like the steel, minerals and petroleum giant Broken Hill Proprietary, the mining groups CRA, Western Mining and MID, the industrial groups BTE Nylax, Pacific Dampop and CSR, and retailer Coles Myer.

From now on, European and North American capital markets - Belgian dentists and Mid-West doctors - will think twice about Australian corporate paper abroad. And the great deregulatory experiment is tarnished at home.

Schlumberger
SCHLUMBERGER THIRD QUARTER EARNINGS

New York, New York, October 1989 Schlumberger Limited reported that net income in the third quarter was \$114 million compared to \$112 million earned in the same quarter of the prior year. Earnings per share were 30.48 versus 30.42 earned in 1988. Growth of oilfield earnings offset the decreased interest income resulting from spending \$1.2 billion in 1988 for a stock buyback of 34.5 million shares. The fewer shares outstanding were primarily responsible for the 14% growth in earnings per share. Operating revenue in the third quarter was \$1.11 billion compared with \$1.18 billion in the previous year; on a comparable basis, excluding businesses acquired or sold, revenue was unchanged in a year-to-year comparison.

In the first nine months of 1989, net income was \$323 million, \$1.36 per share, including \$0.09 per share extraordinary gain in the second quarter resulting from an award by the Iran-U.S. Claims Tribunal, compared to \$357 million, \$1.32 per share earned in 1988. Operating revenue was \$3.48 billion.

Brian Baird, Chairman, explained, "We had substantial growth in Oilfield Services income in the third quarter in spite of a 9% decline in the average number of active rigs worldwide. We performed more wireline logging jobs than in the previous year and our revenue per rig continues to rise, mostly due to growing sales of premium, high-technology services. Our drilling and pumping services have shown similar improvements."

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Malaysian Nestlé stake for sale

By Lim Siong Hoon in Kuala Lumpur

NESTLÉ, the Swiss food company, is to sell an 11 per cent stake in its 78-year-old Malaysian subsidiary, and is charging a hefty premium for its 100 million shares. Nestlé's divestiture of 21m shares, for 109m ringgit (US\$41m) is the last stage in restructuring its subsidiary that has dragged on for more than five years.

The group initially opposed passing substantial shares of its subsidiary to Malaysians. But it later won the Government's approval for a two-stage divestiture plan that allows it to retain control of its profitable subsidiary. When ready, the restructured company is to be split 61:49 between the Swiss parent and Malaysians.

In the first divestiture stage, Nestlé's 100 per cent shareholding was reduced in 1984 to 62 per cent through a private

placement: 30 per cent to Malay institutional investors and the balance to distributors. The divestiture now is being made on top of the earlier private issue, said a Nestlé official.

At 5.20 ringgit a share, Nestlé's share offer is the most expensive made on the Kuala Lumpur stock exchange. The new block of Malaysian shares will be split three ways: 8 per cent to distributors of Nestlé's products, 23 per cent to the company's 2,000 employees, and the 14.3m remaining shares to be sold openly.

Nestlé relied on the strength of its goodwill to justify the high price for its shares. For the year to last December, its Malaysian operations reported sales of 771m ringgit. It produced a pre-tax profit of 89m ringgit after the subsidiary had cut staff and reorganised to

help lift profit margins.

In terms of profits, Nestlé Malaysia now ranks among the top 20 companies quoted on the Malaysian and Singapore markets. Malaysia's Capital Issues Committee has approved the issue, expected for listing by December, the company said in a statement.

Nestlé's divestiture was initiated to comply with government edicts made in the early 1980s to accommodate local interest groups. Nestlé Malaysia, a holding company, was then formed and 30 per cent of its shareholding privately placed in Malaysia. The biggest shareholder among them is Lembaga Urusan dan Tabung Haji, an Islamic savings institution.

Nestlé's Malaysian group now consists of Nupro, a marketing company, and five factories.

Cadbury loss signals cola war

By Chris Sherwell in Sydney

CADBURY SCHWEPPES, the British confectionery and soft drinks group, has lost its Pepsi-Cola franchise in Australia to Lion Nathan of New Zealand, ending a nine-year arrangement with the US group.

The change heralds an escalation in the battle for Australia's cola market. Pepsi has risen from almost nothing in 1980 to about 10 per cent, well short of Coca-Cola's share. But Cadbury Schweppes will be launching its own cola.

For Lion Nathan, the move represents a second major

assault on the Australian beverage market. The group is also planning a A\$2.5bn (US\$1.9bn) joint venture with Mr Alan Bond, running his Australian Swan, Toobey's and Castlemaine XXXX breweries.

The new agreement takes effect from January 1, when the old one expires. According to reports from Auckland yesterday, Lion will pay nothing up-front, and will hire bottling capacity to produce Pepsi-Cola until it has constructed a modern plant in Sydney.

Its battle to improve Pepsi's share is lent added meaning

because Coca-Cola is now represented in Australia through the restructured Amatil group, recently renamed Coca-Cola Amatil. Amatil was previously controlled by BAT, which now owns the W.D. & H.O. Wills cigarette group.

Mr Frank Swan, chief executive of Cadbury Schweppes in Australia, yesterday played down the decision to part company with Pepsi.

He added the decision was mutual and nothing to do with the fact that the company has the Coca-Cola franchise in the UK.

VENTURE CAPITAL

The Financial Times proposes to publish this survey on:

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FINANCIAL TIMES
LONDON'S BUSINESS NEWSPAPER

Samsung and Corning to open TV tube plant

By Maggie Ford in Seoul

SAMSUNG CORNING, the South Korean-US joint venture company, will today inaugurate a \$270m plant making TV picture tubes and integrated circuit packages as part of a big expansion in South Korea.

The company, a 50-50 joint venture between Corning of the US and the South Korean Samsung Group, plans to spend a further \$890m over the next five years in speciality materials.

The investment marks a big diversification by the company into high technology materials for the electronics industry. Set up in 1978, Samsung Corning formerly produced only TV picture tubes.

The plant in a new government-owned industrial complex, will produce large picture tubes, ceramic integrated circuit packages, alumina powder and other components used in the electronics industry.

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October 18, 1989 **YAMAICHI INTERNATIONAL (EUROPE)** *Limited*

INTERNATIONAL COMPANIES AND FINANCE

Bankers Trust posts third quarter \$1.42bn net loss

By Martin Dickson

BANKERS TRUST, the New York bank, has registered a third-quarter net loss of \$1.42bn, the result of a previously announced \$1.6bn extra provision for possible losses on Third World debt.

The figure compared with net income of \$162.1m in last year's corresponding period. The loss per share was \$17.39 against earnings of \$2.01 in 1988.

The provision, announced last week, means the bank has now covered 85 per cent of medium- and long-term loans to the Third World, or 72 per cent of the total. This makes it the second highest provisioned of the US banks, which have made additional allowances for Third World debt in the cur-

rent reporting season. The ratio of common stockholders' equity to total assets dropped to 3.54 per cent at the end of September, compared with 5.74 per cent at the end of last year.

The bank said that, excluding the provision, third-quarter net income would have been \$190m, up \$17.9m or 11 per cent over the same period last year. Earnings of \$2.16 per share were up 8 per cent.

These factors were partially offset by increases in non-inter-

est expenses and provision for credit losses other than the special charge.

Non-interest revenue totalled \$605m, up 13 per cent, mainly because of higher fees and commissions, which totalled \$283.5m, up \$44.4m. Fees from loan syndication and merger and acquisition activity increased.

Other non-interest revenue totalled \$36.1m, up \$37.3m, mainly because of a gain from a distribution on an equity investment. However, trading revenue fell \$33.7m to \$82.5m.

The net losses for the first nine months totalled \$1.03bn, compared with earnings of \$462.2m a year earlier. The loss per share was \$13.27 against earnings last year of \$5.80.

Claims for Hurricane Hugo hold back Sears

By Roderick Oram

SEARS, ROEBUCK has turned in lower third-quarter results reflecting summer profits in its core merchandising operations despite a much-awaited new retail strategy, and heavy insurance losses in the wake of Hurricane Hugo.

Net profits for the three months to the end of September fell to \$257.5m or 75 cents a share from \$305m or 80 cents a year earlier, on revenues 4.8 per cent higher at \$13.18bn against \$12.57bn.

Sears Merchandising Group reported a net of \$82.9bn against \$110.5m a year earlier on revenues of \$7.52bn compared with \$7.49bn. It blamed the downturn on soft demand for durable goods and increased interest costs in its credit operations.

Seven months ago Sears switched to "everyday low prices" from a policy of regular sales and it narrowed its retail focus a little. Despite these changes, trading volume of stores open more than a year declined each month in the third quarter, analysts say.

The group's Allstate Insurance operations reported a net profit of \$128.1m, down from \$202.7m. Revenues rose 12.8 per cent to \$4.23bn from \$3.75bn. In the latest period, Hurricane Hugo, which slammed into the South Carolina coast in September, resulted in damage claims exceeding \$350m before re-insurability, which reduced Sears's net by \$80m or 23 cents a share.

Dean Twitter, Sears's financial services operations, reported a third-quarter profit of \$35.7m against \$27.1m a year earlier. Both securities-related business and Sears's Discover Card contributed to the upturn.

For the nine months, Sears's net income was \$906.4m or \$2.56 a share, down from \$1.24bn or \$3.52 a share a year earlier. Revenues were \$38.52bn against \$35.69bn.

Xerox reports slight rise in third quarter

By Karen Zagor

XEROX, the leading US maker of copying and duplicating equipment, yesterday reported a slight increase in third-quarter earnings and sales.

Net income rose 6 per cent to \$105m from \$146m a year earlier. Earnings per share went up 5 per cent to \$1.31 from \$1.37. Revenues rose 7 per cent to \$4.48m from \$4.1bn.

Nine-month net income also increased 6 per cent to \$492m from \$465m and per-share earnings 5 per cent to \$4.55 from \$4.32. Revenues improved 8 per cent to \$13bn from \$12bn.

Mr Paul Allaire, Xerox president, said: "The benefits of the restructuring programme we announced in January and the continued tight control of costs allowed us to achieve increased profits, in spite of somewhat softer demand and unfavourable currency impacts, which combined to limit revenue growth."

Business products and systems, including office equipment, generated income of \$77m in the quarter, up 13 per cent from the previous year. Revenues rose 3 per cent to \$3bn.

Xerox's financial services, which has been the company's most profitable division, reported a 1 per cent.

Failed buy-out knocks UAL shares

By Roderick Oram in New York

THE SHARE price of UAL collapsed again yesterday as investors gave up hope of a buy-out of the company, parent of United Airlines.

In a tense five-hour board meeting on Monday, UAL's outside directors took a tough stand against Mr Stephen Wolf, UAL's chairman, and other senior executives. They were continuing their efforts to buy the company after their original \$300 a share, \$5.5bn offer foundered through lack of bank support 12 days ago.

Failure to create the largest employee-owned company in the US leaves UAL with a well-earned reputation as a place of internal problems. Its pilots, flight attendants and soon, too, its machinists, seeking new labour contracts.

It also inflicted further heavy losses on investors and stock speculators who netted heavily this month that the \$300-a-share offer from UAL's

management, pilots and British Airways would succeed.

By early afternoon UAL's stock had dropped 83% to 146¢ from Monday's closing price. After the close, the UAL board announced that Mr Wolf and other managers would return to running the airline rather than seeking a buy-out. The directors reportedly told Mr Wolf to choose between remaining chairman or resigning to pursue the buy-out.

Coupled with last week's losses after banks balked at financing the \$300-a-share offer, the stock has virtually halved from its recent high of \$265. Arbitrageurs' losses are estimated at well over \$1bn, by far the worst damage they have suffered from a failed takeover or buy-out.

With the takeover fever broken, UAL's stock is back at pre-earnings multiples consistent with other airline

stocks. Worse, the industry's performance has begun to erode over the past month in the face of poorer economic conditions.

The board implied in a woolly two-page statement that it could not contemplate any new offer of less than \$300 a share — a price which appears unattainable in present circumstances. Board support for a lower price might attract shareholder law suits.

Investors feel they have no new players on whom to hang their UAL buy-out hopes. Similarly, Mr Martin Davis, the Los Angeles investor whose initial bid first triggered the frantic interest in UAL stock, would have to offer at least \$300 a share under the terms of an agreement he signed with UAL to learn more about its financial condition.

Mr Wolf had reportedly made a tentative proposal to

the UAL board on Monday for his group to buy only a majority of shares, leaving a minority publicly traded. But the board refused to consider it because it was lower than the original offer and lacked details or finance.

The board said that employee and shareholder interests would be best served by UAL continuing as an independent company. The board left open its financial options, but the market does not seem to expect any special dividends or share buybacks in the near future.

However, upset shareholders and arbitrageurs could try to force the board to take such actions to reduce their losses. Their most powerful weapon would be an attempt through the written consent process to replace the current directors with those more inclined to a deal.

Prime to axe 2,500 workers

By Karen Zagor in New York

PRIME COMPUTER, the computer equipment maker which was acquired in August by J. H. Whitney, the venture capital firm, in a \$1.3bn leveraged buy-out, has begun restructuring to bring costs in line with revenues.

Prime will reduce its workforce by around 20 per cent. About half the 2,500 job losses will be in Massachusetts; there will also be some redundancies overseas.

The company fought an unwanted takeover attempt by MAI Basic Four from last November until June. It has

seen profits turn to losses as customers deferred orders during the long battle.

This year's earnings have also been hurt by layoffs and organisational changes because of the fight.

The Natick, Massachusetts-based company, which is the second-biggest US maker of computer-aided design and manufacturing equipment, will split into four segments — computervision, mini-computers, customer support and international business.

In addition, Prime said it

would channel resources into businesses which provided an acceptable return on investment. It would also improve its working-capital efficiency and reduce selling, general and administrative expenses.

The re-organisation will "enable Prime to repay its bank debt over the next four to five years and closely focus on the immediate and future needs of its customers to ensure future growth and profitability," said Mr Russell Planitzer, the computer maker's chairman.

Sharp rise in crude oil price aids Texaco

By James Buchanan

TEXACO reported yesterday the strongest third-quarter results so far of the main US oil and gas companies with an 11 per cent gain in net income.

The increase lifted net income for the third quarter to \$305m or \$1.10 a share, and showed Texaco better equipped than its peers to handle the current weak oil market, in profits from refining and marketing.

The company, based in White Plains, New York, has just finished scaling down its business. It profited from the sharp rise in crude oil prices in exploration and production. Finish with cash from asset

sales. Texaco also cut its interest costs, and the re-organisation has helped reduce corporate overheads. Petrochemicals also did well, although prices here did not weaken.

The company, the world's third-biggest oil and gas producer, said third-quarter sales dropped to \$3.39bn from \$3.61bn largely because of the loss of revenues from those businesses, such as the Canadian and West German subsidiaries, which have been sold.

At the nine-month stage, earnings were \$2.18bn or \$3.19 a share, more than twice those for the first three quarters of

1988. But the 1989 figure included a gain of \$1.18bn or \$4.87 a share on the Texaco Canada sale, while the 1988 period enjoyed an earnings boost of only \$225m or 82 cents a share from the Deutsche Texaco sale.

Nine-month sales were down marginally, at \$26.41bn, from \$26.67bn.

Texaco's third-quarter improvement was due to higher crude oil prices, which allowed the company's exploration and production business to report operating profits of \$185m against \$63m in 1988. Atlantic Richfield posted

net income of \$375m or \$2.19 in the third quarter, compared with \$310m or \$2.17 last year. Revenues totalled \$5.7bn against \$4.9bn.

The company said it had benefited from higher world-wide crude prices, increased natural gas volumes and higher coke prices.

This was offset by a reduced share in Lyondell Petrochemical and a drop in chemicals volumes and margins. Phillips Petroleum reported net income of \$67m compared with \$153m in the third quarter of last year, on revenue of \$3.06bn; up from \$2.85bn.

Farm machines boost Tenneco

By James Buchanan in New York

TENNECO, the Houston-based conglomerate, yesterday reported a doubling of profits from its main businesses in the third quarter, thanks largely to strong gains in its farm machinery business.

The third-quarter result, though lower than Wall Street's best expectations, shows the strength of the turnaround at Case IH, Tenneco's farm and construction equipment business. Tenneco managed last year to buy the future of the company in Case when they sold the company's then largest business, oil and gas production operation, for \$7bn.

Net income totalled \$80m or

66 cents a share in the third quarter. The result dwarfed the previous year's third quarter net income of \$21m or 7 cents a share, but this figure included losses from businesses Tenneco has since sold. From continuing operations, Tenneco earned \$45m or 30 cents in the corresponding 1988 period.

The near doubling of third-quarter earnings, which occurred on a sales increase from \$3.02bn to \$3.21bn, brought earnings for the nine months to \$276m or \$2.88 a share against \$224m or \$1.39 a share. Sales advanced from \$2.63bn to \$10.19bn.

The key to the improvement

was Case, which is profiting from new management and an upturn in the US farm economy. The Racine, Wisconsin, company saw its third-quarter income, excluding results from its finance subsidiary, swing from a loss of \$43m to an operating profit of \$28m. Profits after nine months were \$149m against a loss of \$101m in the first three quarters of 1988.

Tenneco's natural gas pipelines also did well, thanks to a sharp increase in throughput in its regulated interstate lines. Third-quarter operating profits were up 24 per cent at \$56m.

But other businesses mainly marked time.

Salomon up as trading volumes rise

By Janet Bush in New York

SALOMON BROTHERS, the Wall Street securities house, yesterday reported sharply higher net income in the third quarter, which reflected increased volume in stock and bond markets and a 50 per cent jump in investment banking revenues.

Net income totalled \$177m or \$1.28 a share compared with \$63m or 33 cents a share in last year's third quarter. In the first nine months of 1989, Salomon earned net income of \$402m or \$2.82 a share, compared with \$318m or \$2.07 a share for the same period last year.

Securities, Salomon's strongest business, contributed \$95m to consolidated pre-tax earnings of \$278m. This was more than triple the \$88m earned in the comparable quarter in 1988.

Salomon said that this sharp improvement reflected the continuing recovery in revenues. Salomon noted that the strong earnings performance in the third quarter had allowed 1.5m common shares to be repurchased under its 5m share buy-back scheme.

Higher tyre prices lift Goodyear 11%

By James Buchanan

GOODYEAR, which recently lost its position as the world's top tyre maker to Michelin, has increased its third-quarter after-tax profits by 11 per cent after raising prices in its US tyre business.

The Akron, Ohio, company said yesterday that its net income in the latest quarter was \$70.5m or \$1.32 a share, up from last year's \$62.5m or \$1.11. The result, wholly due to the

US tyre business, brought net income at the nine-month stage to \$482.1m or \$3.38 a share. This was sharply down from the \$593.7m or \$5.13 of the first three quarters of 1988, but most of the decline was due to one-off losses this year on the sale of Goodyear's South African subsidiary and unused pipe from its US oil pipelines.

Sales of tyres continued to be stagnant, with a 1 per cent

increase in the quarter to \$2.86bn and a 2 per cent gain over nine months to \$8.13bn.

Mr Tom Barrett, chairman, said changes in pricing and product mix in the US replacement tyre market helped push operating income in tyres up 80.5 per cent to \$196.2m in the quarter. But US unit sales declined 1.9 per cent, apparently due to higher prices and reduced US car production.

Digital and IBM launch mainframe battle

By Louise Kehoe in San Francisco

TWO GIANTS of the computer industry, International Business Machines and Digital Equipment, both unveiled new computer models yesterday, signalling an intense marketing battle in the mainframe computer market.

Digital Equipment's new VAX 9000 is the company's most powerful computer to date. Its performance is comparable to that of IBM's widely used 3090 mainframe computers.

However, Digital is undercutting IBM's prices by as much as 50 per cent.

With the launch of the 9000, Digital is challenging IBM on "Big Blue's" home turf — the market for powerful mainframe computers. In a move apparently timed to counter Digital, IBM yesterday said that it has increased the power of its top-ranked 3090 comput-

ers by about 10 per cent. IBM may be on the defensive, but it remains a powerful force in the mainframe market, with an estimated worldwide market share of more than 60 per cent. Digital is not expected to steal large numbers of IBM customers with its new computers: most IBM mainframe users have huge investments in software and training, which tie them to the number one computer seller.

By extending its computer product line into the mainframe class, however, Digital may be able to prevent its minicomputer users from looking to IBM for more powerful computers as their needs expand.

The new Digital machines are designed to be integrated into distributed computer networks, many of which already incorporate Digital's minicom-

puters. Digital's challenge to IBM reflects a broad technology trend throughout the computer industry.

IBM also faces new competition from companies such as Tandem, with its "fail-safe" computers, and newcomers such as Sequent Computer and Pyramid Computer, that offer powerful parallel processing machines built from hundreds of microprocessors.

These new generation computers are cheaper than traditional mainframes, and their performance is improving fast. Digital has spent six years developing its new VAX 9000. At the heart of the machine is a new processor based on a "high density signal carrier," a multi-chip package that packs up to 72 chips into a five-inch square unit.

By reducing the distance between chips, Digital has cut

the time it takes for signals to travel from one circuit to another, boosting the performance of its processors.

IBM pioneered the use of multi-chip carriers, but its older technology requires water cooling, while Digital has designed an air cooling system.

The renewed competition comes at a difficult time for IBM. According to industry analysts, IBM's 3090 product line is nearing the end of its life.

However, yesterday's announcement from the company suggests that it may be able to extend the life of its traditional mainframe systems to fight its challenges. Analysts say IBM is developing new mainframe technology, but the company is not expected to launch a new generation of mainframes until next year.

ESBANK Istanbul, Turkey US \$30,000,000 Pre-Export and Export Finance Facility Lead Managers: The Bank of New York, CIC-Union Européenne, International et Cie (London Branch). Manager: The Gulf Bank K.S.C. Kuwait. Co-Managers: The Bank of Kuwait and the Middle East K.S.C., Kuwait; Caisse Nationale de Crédit Agricole, London; Kredietbank International Group; RZB Austria — Raiffeisen Zentralbank Oesterreich AG; Schoeller & Co. Bank AG; Sparebanken Sp; Standard Chartered Bank. Participants: Amnagerbanken; The Arab Investment Company S.A.A.; Banco di Sicilia International S.A.; Banque CSIA; Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft (London Branch); Deutsche Verkehrs-Kredit-Bank AG; Landes-Hypothekbank Tirol; Landesbank Saar Girozentrale, Saarbrücken. Facility arranged by The Bank of New York Capital Markets Limited, a wholly-owned subsidiary of THE BANK OF NEW YORK. October 1989

Another year of growth * Profits up 20% to £12.9 million * Net asset value up 17% to 238p * Dividends up 20% to 3.3p * Valuation of properties £236 million (£165m) up 43% * Rental Income £10.9 million up 20% Allied London Properties Plc Allied House 26 Manchester Square London W1A 2HU

Control Data climbs into black due to asset sales

By Karen Zagor

CONTROL DATA, the struggling US computer hardware and service group, yesterday reported net profits for the first time this year, thanks partly to gains from asset sales.

The Minneapolis-based company, which recently lost its chief financial officer and whose chief executive will soon step down, said third-quarter pre-tax earnings of \$18.3m included an \$8.5m gain from restructuring.

Net income for the three months was \$9.8m or 28 cents a share against a loss of \$2.4m or 6 cents the previous year. Revenues were down 9 per cent to \$763m from \$841.4m. For the nine months, Control

Data reported a net loss of \$48m or \$1.51 a share against a profit of \$14.5m or 34 cents a year earlier. Revenues were \$2.41bn against \$2.7bn.

The company, which pulled out of the supercomputer business earlier this year and cut its computer products group, said every business group except its semiconductor unit was profitable before interest and taxes in the quarter.

The best performance was from the computer products group, which returned to profitability.

The company said its cash position had improved because of \$250m in cash proceeds from the October 2 sale of Imprimis, its disc drive subsidiary.

CO-OPERATIVE BANK PLC. (Incorporated in England under the Companies Act 1948 & 1980) £75,000,000 Subordinated Floating Rate Notes 2000 Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 24th October, 1989 to 24th January, 1990 the following information will apply: 1. Rate of Interest: 15 1/4% per annum 2. Interest Amount payable on Interest Payment Date: £192.19 Per £5,000 nominal or £1,921.92 Per £50,000 nominal 3. Interest Payment Date: 24th January, 1990 Agent Bank: Bank of America International Limited

INTERNATIONAL CAPITAL MARKETS

Japanese loans to Mexico 'dry up'

By Stefan Wagstyl in Tokyo

JAPANESE BANKS are unlikely to offer new loans to Mexico under the debt-relief scheme for Third World countries put together under the auspices of the Brady plan.

Like most of their US and European counterparts, Japanese banks are expected to choose instead to accept a 35 per cent cut in the value of the existing medium- and long-term loans or a reduction in the interest rates paid on these borrowings.

Bankers were given a choice of these two options or of extending new money under an agreement between Mexico, the US, the International Monetary Fund and creditor banks holding \$54bn in medium- and long-term debts.

Mr. Satohji Sumamura, a director of the Bank of Tokyo, said yesterday there was no incentive for banks to put up new money.

MoF moves to aid small savers

By Michio Nakamoto in Tokyo

JAPAN'S MINISTRY of Finance is moving nearer to introducing interest rate liberalisation into the retail market with the launch next April of money market certificates (MMCs) with free-floating interest rates for as little as 10m yen.

The reduction in the minimum denomination for MMCs will also force banks to compete among Japanese financial institutions, specifically the post offices, city banks and trust banks, which have been fighting to attract customers since interest rates were first liberalised in 1986.

As from June, with the reduction to 10m, many depositors to the smaller-denomination MMCs are likely to move their funds from fixed-rate time deposits based on an official discount rate considerably lower than market rates.

AIBD loses another director

By Andrew Freeman

MR ERWIN FLUECKIGER, financial director of the Association of International Bond Dealers (AIBD), has resigned.

Mr Flueckiger said yesterday that he had decided to leave after Mr Frick announced his departure, but Mr Flueckiger would not comment.

William Hill £350m loan launched

By Stephen Fidler, Euromarkets Correspondent

A \$380m secured term loan from the William Hill Group has been launched into syndication by Lloyds Bank Capital Markets.

The loan will provide part of the financing for the 285th acquisition of the William Hill Organisation and Macca Bookmakers from Grand Metropolitan and is being syndicated among about 80 banks.

Swaps written by Lloyds will ensure the interest costs to the company are fixed.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns: ISD BOND, Country, Issue, Maturity, Coupon, Yield, etc. Includes sections for US DOLLAR, YEN STRAIGHTS, OTHER STRAIGHTS, DEUTSCHE MARK, and CONVERTIBLE.

Table with columns: CURRENCY, Country, Issue, Maturity, Coupon, Yield, etc. Includes sections for AUSTRALIAN DOLLAR, NEW ZEALAND DOLLAR, SINGAPORE DOLLAR, HONG KONG DOLLAR, etc.

Australia streamlines listing rules

By Chris Sherwell in Sydney

AUSTRALIA'S stock exchange has streamlined its listing rules to encourage leading overseas-based companies to list in Australia as "exempt foreign companies."

The move aims to give those companies that qualify for exemptions a fast, convenient and inexpensive method of facilitating 24-hour trading in their securities.

According to a brochure produced by the exchange, the new rules are based primarily on a company meeting the requirements of its home exchange.

Initially companies listed on the New York Stock Exchange or London's International Stock Exchange will satisfy the criteria. But it adds: "Foreign-based corporations which are listed on other stock exchanges have standards are likely to be of similar quality are encouraged to enquire."

NOTICE TO THE WARRANTHOLDERS OF Asahi

ASAHU BREWERIES, LTD. Warrants (the "First Warrants") to subscribe for shares of common stock of Asahi Breweries, Ltd. issued with U.S. \$ 300,000,000 and 4% per cent Bonds due 1993 and Warrants (the "Second Warrants") to subscribe for shares of common stock of Asahi Breweries, Ltd. issued with U.S. \$ 1,000,000,000 and 3% per cent Bonds due 1993

Pursuant to Clause 4(C) of the Instruments dated 23rd March, 1986 and 31st August, 1989 (the "Instruments") and in accordance with Conditions 7 and 11 of the Terms and Conditions of the Warrants, Notice is hereby given that:

On 4th and 5th October, 1989, the Board of Directors of Asahi Breweries, Ltd. (the "Company") resolved to issue 40,000,000 shares of common stock of the Company.

The consideration per share receivable by the Company was fixed on 12th October, 1989 at Yen 1,930 which is less than the current market price per share on such date on which such consideration was fixed.

Consequently, pursuant to Clause 3(v) of the Instruments and Condition 7 of the Terms and Conditions of the Warrants, the Subscription Price of the First Warrants was adjusted from Yen 1,812.70 to Yen 1,776.40 and the Subscription Price of the Second Warrants was adjusted from Yen 2,296.00 to Yen 2,250.00, both being effective as from 22nd October, 1989 (Japan time).

ASAHU BREWERIES, LTD. by The Sumitomo Bank, Limited and Dai-ichi Kangyo Bank (Luxembourg) S.A. as Principal Paying Agents and Warrant Agents

Dated 23rd October, 1989

ACCOUNTANCY The Financial Times proposes to publish this survey on: 28TH NOVEMBER 1989 For a full editorial synopsis and advertisement details, please contact: WENDY ALEXANDER on 01-873 3524 or write to her at: Number One Southwark Bridge London SE1 9HL FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

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01 873 3000 NICHOLAS BAKER X3466 DEIDRE MCCARTHY X3694

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THE Perfect Savings Partnership 14 DAYS NOTICE DEPOSIT 12.75% PA GROSS 1 YEAR FIXED DEPOSIT 13.25% PA GROSS

Lombard The Complete Finance Service Deposit Accounts

LEGAL APPOINTMENTS APPEAR EVERY MONDAY FOR FURTHER INFORMATION CONTACT 01 873 3000 NICHOLAS BAKER X3466 DEIDRE MCCARTHY X3694

SOCIÉTÉ FRANÇAISE D'INNOVATION POUR L'ÉLEVAGE (S.F.I.E.)

has acquired 65 % of the issued share capital of

ALLFLEX HOLDINGS LIMITED

a company listed in New Zealand from the

GOODMAN FIELDER WATTIE GROUP

BANEXI BNP PACIFIC Australia Ltd

acted as Corporate Advisers to S.F.I.E.

HALF-YEAR REPORT 1989

Grolsch has been listed on the Official Market of the Amsterdam Stock Exchange since April 1986.

Grolsch N.V. can look back on a good first half year.

The result on ordinary operations after tax showed a 23% improvement compared to the same period in 1988, rising to NLG 8.2 million (1988: NLG 6.6 million).

If you would like a copy of our recently published 1989 half-year report, please contact our Enschede office (fax + 3153 351055) or write to Grolsch N.V., Postbus 55, 7500 AB ENSCHEDE, Holland.

Grolsch is one of the larger Dutch brewers, specialising exclusively in lager beer and concentrating on the quality segment of that market.

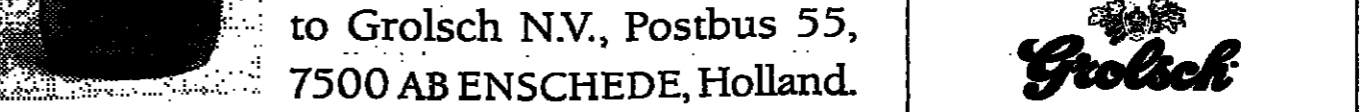
Grolsch successfully exports to a growing number of countries and the proportion of turnover earned outside the Netherlands is increasing steadily.

Further international growth is one of the company's principal objectives. Grolsch, which employs approximately 950 people, achieved a turnover of NLG 380 million in 1988.

The company has returned consistently good results for several years.

Grolsch

GROLSCH BIERBROUWERIJ N.V., POSTBUS 55, 7500 AB ENSCHEDE, NETHERLANDS.



INTERNATIONAL CAPITAL MARKETS

US Treasuries boosted by plunging equities

By Janet Bush in New York and Rachel Johnson in London

ANOTHER plunge on the stock market which triggered a flight to quality and further evidence of economic weakness yesterday gave a strong boost to Treasury bonds.

GOVERNMENT BONDS

Despite a subsequent rally in the equity market, Treasuries still closed near to its best levels of the day, as much as a point higher. In late trading, the benchmark long bond was quoted $\frac{1}{2}$ point higher as the Dow plunged by 85 points at one stage.

By late trading, the Dow was quoted only marginally lower but the long bond was still quoted around $\frac{1}{2}$ point higher for a yield of 7.98 per cent. Bonds were initially given a lift by the release of US durable goods orders for September. Although orders overall declined by only 0.1 per cent against forecasts for a fall of nearer 1 per cent, once a huge

jump in defence orders was stripped out, orders fell 3.9 per cent in September. Although some components of the release, notably orders for electrical machinery and primary metals, showed strength, analysts felt the figures pointed to further weakness in manufacturing. However, by far the most important influence on the bond market yesterday was the plunge in stock prices. For the first time since October 13, there was a perceptible flight to quality.

The open market operations of the US Federal Reserve reflected the increased nerves on markets. Half-way through last week, the Fed stopped adding liquidity to the system, aimed at calming nerves, and resumed normal operations through multi-day matched sales draining money. Yesterday, the Fed was also believed to have a draining job to do but refrained from doing matched sales in order to signal its helpful presence to markets.

BENCHMARK GOVERNMENT BONDS

Table with columns: Coupon, Face Date, Price, Change, Yield, Week ago, Month ago. Rows include UK Gilts, US Treasury, Japan, Germany, France, Canada, Netherlands, Australia.

Today, the bond market will be focused on the auction of \$4.5bn in Refco bonds, the first tranche of government financing of the bail-out of the thrift industry. When-issued trading suggested that demand was minimal. Nevertheless, if the flight to quality seen yesterday continues today, some demand may be attracted.

digest the news of the trade figures.

German government bonds came up $\frac{1}{2}$ point as the Dow reached its low (compared to 1.5 last time round).

Trading in futures led. The December futures contract had a low of 92.98, a high of 93.49 and closed at 93.26, holding on to some of the day's gains.

In the cash market, the 7 per cent September 1989 bond was fixed to 91.25, closing at 91.30 but moved up $\frac{1}{2}$ of a point to close at the level of futures.

IN THE UK, the trade figures arrived in line with market expectations, but gilts still came down $\frac{1}{2}$ point. The news from the US, however, left the market just over $\frac{1}{2}$ point higher. Most of the volatility, as in Germany, was at the long end.

The December long gilt went up to 93.28 before settling at 93.07.

Refco auctions first bonds to finance thrift bail-out

By Janet Bush in New York

THE RESOLUTION Trust Corporation (Refco), the agency formed by Congress to supervise the bail-out of the thrift industry, today auctions the first tranche of bonds that will be used to finance the rescue.

Today's auction is of \$4.5bn in 30-year Refco bonds. The programme of Refco bond issues is something of a moveable feast, but the indication was, when Congress passed the thrift bail-out bill in August, that around \$16bn would be auctioned over the next three years.

Today's auction will be a big test of how much acceptance the principal is guaranteed by US government zero coupon bonds. These are non-marketable securities which the Treasury will issue to Refco.

effort to educate investors about the bonds, but when-issued trading suggests that there has been minimal interest so far.

Ms Kathleen Camilli, money market economist at Drexel Burnham Lambert, noted that only around \$1.5bn of the \$4.5bn issue had traded in the when-issued market, suggesting that demand will be low.

The Refco bonds are stripable, so that principal and interest can be traded separately. The principal is guaranteed by US government zero coupon bonds. These are non-marketable securities which the Treasury will issue to Refco. The idea is that, at the end

of 30 years or the relevant maturity, the Government can pay back the principal to investors using zero coupon bonds.

Ms Camilli said that Refco might not stick with a 30-year maturity on all its issues but might offer shorter maturities, perhaps at regular quarterly intervals.

There was a small flight to quality into the Treasury bond market yesterday morning as the equity market once again fell sharply. Because the principal on the Refco bonds is guaranteed by zeros, they should be regarded by investors as high-quality issues and any flight to quality may help boost demand today.

Sterling and dollar Eurobonds hit by economic data

By Andrew Freeman

EUROBOND MARKETS made little headway yesterday, with only a handful of Japanese equity warrant deals emerging to encourage depressed syndicate officials. UK economic

Table with columns: Issuer, Amount m., Coupon %, Price, Maturity, Fees, Book runner. Rows include Swiss Francs, US Dollars, Yen.

news put the lid on sterling deals, while the dollar sector was tracing itself for more US figures later this week.

Switzerland had its busiest day for some time, with several deals launched into a background of improving sentiment held back by rising short-term interest rates. Support for Japanese equity-linked deals remained strong, despite the recent comments from the Swiss National Bank warning investors not to over-stretch their exposure.

Union Bank of Switzerland was the lead manager of a \$F7150m convertible deal for Fokker, the Dutch aircraft manufacturer. The eight-year bonds carry a fixed 4 per cent coupon and are callable after three years. The conversion premium was set at around 14.1 per cent. The borrower also launched a \$F150m domestic issue.

The issue fell back on its opening level of around its par launch price, trading at less $\frac{1}{2}$ bid in the day, against a par issue price. The lead manager said there was good in-house demand.

Late in the day, Swiss Bank Corporation brought a straight issue for Crédit Local. The bonds offered a 6 per cent coupon and were priced at 100 $\frac{1}{2}$. SBC was quoting the paper at least $\frac{1}{2}$ bid, but there was widespread comment from rival banks that the issue terms were extremely tight. Proceeds were swapped into floating-rate French francs.

launch price. Banque Paribas Suisse issued a \$F420m convertible for Yokohama Marine to a fine reception, the bonds trading at a 5 $\frac{1}{2}$ point premium to their par issue price.

In Germany, prices picked up by as much as 45 pence in reaction to the US economic figures, before easing slightly at the close.

Commerzbank brought a \$360m deal with equity warrants for Nippon Signal, one of Japan's two leading manufacturers of railway and road signs. The bonds traded at a 1 point premium to the par issue price.

On the wider Euro market, the Japanese equity warrant sector had a busy day, with several new issues enjoying strong receptions. Yamaichi brought a \$70m five-year deal for Hanwa, while Yamatase Securities launched a parallel \$100m Asian tranche.

Nikko's \$100m four-year deal for Japan Storage Battery traded at 104 $\frac{1}{2}$ bid, while Nomura's \$100m issue for Sanraiku reached as high as 106 bid.

LONDON MARKET STATISTICS

Tables for FT-ACTUARIES SHARE INDICES, RISES AND FALLS YESTERDAY, LONDON TRADED OPTIONS. Includes data for British Funds, RISES AND FALLS, and CALLS/PUTS.

EQUITY GROUPS & SUB-SECTIONS. Table with columns: Index No., Day's Change, % Change, etc. Lists various market sectors.

FIXED INTEREST. Table with columns: Price Indices, Average Gross Redemption Yields, Inflation Rates.

EQUITIES. Table with columns: Issue Price, Offered Price, etc. Lists various companies and their stock prices.

FIXED INTEREST STOCKS. Table with columns: Issue Price, Offered Price, etc. Lists various interest-bearing securities.

RIGHTS OFFERS. Table with columns: Issue Price, Offered Price, etc. Lists various rights issues.

LONDON TRADED OPTIONS. Large table with columns for various call and put options, including prices and volumes.

THE LONDON Traded Options Market followed the stock market's lead yesterday, transacting only modest amounts of business.

Trading began quietly as dealers waited for the September UK trade figures. The stock market moved gradually higher before the data release, on talk that the deficit would show a marked improvement. In the event, the £1.8bn current account deficit was exactly in line with economists' predictions and compared with the £2bn deficit in August. The news prompted the stock market to reverse its early gains and by midday it was down slightly on the day.

The trade data sparked off some small-scale FT-SE options activity, but dealers and investors were reluctant to commit themselves to the market, talk that the deficit would show a marked improvement before Wall Street opened.

The options market also remained modestly backed, with dealers uncertain where the stock market would come to rest. The futures market gave conflicting signals, moving from a discount to a small premium at the close.

Total options market open interest rose by 1,067 contracts on Monday to 228,715, as investors began to roll over their expiring October positions.

market's caution paid off. Soon after opening, Wall Street fell sharply and at one stage the Dow Jones index was down more than 80 points. In London, share prices were marked down and turnover was subdued. The FT-SE index fell to a low of 2,147, a loss of 42 points on the day, before closing at 2,149.

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10 Opening index 2137.9, 11 am 2194.1, 11 am 2196.4, Noon 2188.7, 1 pm 2183.7, 2 pm 2172.8, 3 pm 2172.8, 4 pm 2158.8, 5 pm 2149.0. 11 1.00pm (D) 3.30pm 1st Fix yield. Highs and lows refer to basic rates, values and constituent changes are published at 4.45pm. A list of constituents is available from the Publishers, The Financial Times, Number One, Southwark Bridge, London SE1 9NF, 1100 lines, by post. 12 Technical problems in calculation of low coupon gilt yields make it impossible to publish results at present. FT ALL SHARE INDEX: Share capital charges for the constituents can be found daily on Topic page no 10243.

UK COMPANY NEWS

Wolseley exceeds City estimates with £120m

By Jane Fuller

WOLSELEY, the world's largest plumbers' and heating merchant, produced a 23 per cent increase, from £97.5m to £120m, in pre-tax profits for the year to July 31, beating market expectations by as much as £7m.

On future prospects, Mr John Footman, chief executive of building distribution UK, said: "At Plumb Center, before interest rates went up another 1 per cent [on October 5], we believed that sales might hold their own. Now we don't know."

Mr Lancaster said Familien Northwest, which had produced an annualised profits increase of 40 per cent, was benefiting from a business boom, particularly in the Seattle area, which was pulling in population. In California, the strength of demand was illustrated by the continuing lack of housing stock.

Investment paying off as St Ives rises 25%

By Ray Bashford

ST IVES Group increased its pre-tax profits by 25 per cent in the year to July 31 despite tighter conditions in the core magazine publishing business.

Fall in consumer demand hits Pressac

By Richard Tomkins, Midlands Correspondent

PRESSAC, the Nottingham-based manufacturer of electrical connectors and components, yesterday outlined plans for a re-shaping of the business to counter a severe downturn in profits caused by the collapse in demand for consumer electronics.

The main factor behind the fall in profits was a 30 per cent fall in sales in the domestic electronics division, which supplies wiring harnesses and connectors for television sets, microwave ovens and washing machines.

Mr White said a new business plan would see the group reducing its dependence on consumer markets by building up the automotive side and diversifying into different markets through a combination of product innovation and acquisitions.

for the economy is more than hypothetical. Like others, Pressac has avoided hitting the headlines with big redundancies, but has quietly shed no fewer than 500 of its 1,600 employees over the last 11 months through natural wastage.

Diamond loses its sparkle

By Jane Fuller

DIAMOND GROUP Holdings, which provides car breakdown insurance, said yesterday that it had suffered a substantial trading loss at its Yorkshire operation.

Diamond said an investigation was being carried out with the help of Arthur Andersen, its auditors.

In 1988 Diamond made a pre-tax profit of £1.23m on turnover of £5.1m. This followed two years in the red, related to the 1987 acquisition of loss-making mechanical breakdown insurance activities, which were merged accounted.

BOARD MEETINGS

Table listing board meetings for various companies including Overseas Inv Trust, Regis Health & Beauty, and others.

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's financials.

F Cooper up 30% but warns on earnings

By Richard Tomkins

FREDERICK COOPER, the Midlands-based mini-conglomerate in which Newman Tonks has a 4.9 per cent stake, yesterday announced a 30 per cent increase in pre-tax profits, from £6.7m to £8.72m, with a warning that earnings were likely to stand still in the current year, writes Richard Tomkins.

Mr Eddie Kirk, chairman, said 35 per cent of sales were consumer orientated and were growing in the current year, but were being affected by economic conditions in the UK.

Mr Kirk said there had been no further contact with Newman Tonks over its holding since the summer. He held to the view that the stake was aggressive.

Mr Kirk sounded unusually relaxed yesterday for a chairman arming himself against a circling predator with the prospect of static earnings. His company's figures might have been slightly better than expected but the uninspiring outlook left the shares, earlier this year a stock market favourite at 196p, down 6p to 139p. At that level, they may have reached the bottom of the trough, but for all the wrong reasons. If Newman Tonks is planning a hostile bid, it will likely have been waiting for yesterday's results to come out before making its move. If Tonks bids its time, others may take its place, for opportunities to buy security and architectural hardware businesses are as sought-after as they are rare.



Eddie Kirk: UK economic conditions will affect sales

This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). Application will be made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the issued share capital of CIA Group PLC ("the Company") in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to the Official List and that this advertisement does not constitute an invitation to the public to subscribe for or to purchase securities.

CIA GROUP PLC

Placing by KLEINWORT BENSON LIMITED of 2,750,000 Ordinary Shares of 5p each at 82p per share. Share Capital following the Placing: Issued fully paid £730,000, Ordinary Shares of 5p each £516,208.

COMMENT

Mr Gavron almost speaks with gloom about a recession in the magazine and book printing business. He is confident that the capital investment he company has made in new equipment can carry it safely through any further tightening in the business, and in fact he delivers it contracts at present held by competitors less well prepared. Capital expenditure in the current year is expected to be over £20m as St Ives attempts to secure its competitive advantage while the squeeze on margins remains throughout the industry.

Pavilion joins forces in private health venture

By Andrew Bolger

Pavilion Leisure Holdings is to establish a joint company with two architects to develop and operate private health and leisure projects in the UK. Pavilion said Mr Peter Sargent and Mr Mark Potiridis would bring the expertise they had acquired with their architectural practice to the new company, which is to be named S&P Pavilion.

Twigrealm wins battle for MTS

THE BITTER battle over the future of Meat Trade Suppliers, the Smithfield-based sausage casing and butchers' sundries company and the centre of a family feud, finally came to an end yesterday as Twigrealm, one of the two property companies fighting for control, declared its bid wholly unconditional, writes Nikki Tait.

Mr Martin said the company had been set up with the aim of establishing a chain of local authority and private leisure centres including health clubs, saunas, preventive medicine and stress management facilities.

But continued differences between Mr Anstis and the rest of the board meant no deal was forthcoming. After pressure from M&G, the unit trust group which holds 16.5 per cent of MTS, Mr Anstis resigned in July. Alpha Gamma's long-awaited proposals were then overtaken by the arrival of Twigrealm. Yesterday, MTS shares, which returned from suspension last week, fell 5p to 353p.

This advertisement is issued in compliance with the regulations of the Council of The Stock Exchange. It does not constitute an invitation to any person to subscribe for or purchase any securities.

CUPID PLC

Placing by CHARLTON SEAL SCHAEVEREN LIMITED of 680,000 New Ordinary Shares of 10p each at 125p per share. Share Capital following the Placing: Issued and to be issued fully paid £400,000, Ordinary Shares of 10p each £298,000.

SHARE STAKES

Albion: Credit Suisse Nominees London shareholding has increased by £2,500 to £25,500 (5.4 per cent). ATP Communications: Cantal has bought 190,000 ordinary, bringing its total to 3.13m (24.4 per cent). Bourne End Properties: Vasella acquired 45,000 ordinary and now has 5.2m (61.2 per cent).

DIVIDENDS ANNOUNCED

Table with columns: Current payment, Date of payment, Corres dividend, Total for year, Total last year. Includes entries for Bonners Mill, Cooper (Fred), Denstrom, FR Group, George Ingham, Kersh-Tekel, Pressac, Ross Catherall, St Ives, Scott Mill Prop, Shandwick, Value and Income, Wolseley.

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for corp issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Unquoted stock. ¶Third market.

BUSINESSES WANTED

WHY NOT JOIN BIMEC INDUSTRIES READ THE "DIRECTOR" NOVEMBER ISSUE PAGE 131 or telephone Sam Smith or Bernard Wheeler on 021 781 0033

Advertisement for The Albert Fisher Group PLC, £150,000,000 Multiple Option Facility, arranged by Samuel Montagu & Co. Limited. Includes list of banks and agents.

RMP RAND MINES PROPERTIES LIMITED

(Incorporated in the Republic of South Africa)
 Registration number 68/01235/06

Profit and dividend announcement for the year ended 30 September 1989

The audited consolidated results of Rand Mines Properties Limited ("RMP") and its subsidiaries for the year ended 30 September 1989 are set out below:

INCOME STATEMENT			BALANCE SHEET		
	1989 R000	1988 R000	Change %	1989 R000	1988 R000
Turnover	185 702	154 150	+7	154 803	147 152
Operating profit					
- Property	9 528	9 092	+5		
- Gold recovery	25 279	32 584	-23		
	34 807	41 776	-17		
Interest - net	5 283	496	-		
- Received	5 960	583	-		
- Paid	(677)	(487)	-		
Profit before taxation	40 080	42 272	-5		
Taxation	14 351	13 991	+3		
Profit after taxation	25 729	28 281	-9		
Attributable to:					
- Outside shareholder in subsidiary (note 12)	284	479	-41		
- Members of RMP	25 445	27 802	-8		
Shares in issue (000's)	12 403	12 403	-		
Earnings per share (cents)	205	224	-8		
Dividends per share (cents)	140	120	+17		
- Interim	40	30	+33		
- Final	100	90	+11		
Dividend cover	1.46	1.87			
Extraordinary items attributable to members not included in profit after taxation:					
- Goodwill on acquisition of shares in subsidiary (R000)	(439)	-	-		
- Surplus on disposal of investment property (R000)	-	1 214	-		
				193 314	180 536
Source of capital					
Shares capital and reserves				154 803	147 152
Interest of outside shareholder in subsidiary (note 12)				753	479
Total shareholders' funds				155 556	147 631
Long-term liabilities				7 980	8 171
Deferred taxation				29 888	24 734
				193 314	180 536
Employment of capital					
Fixed assets				138 720	140 831
Property development, townships and mine residues				33 997	31 923
Investments				194	14
Receiver of Revenue				1 466	2 811
Current assets				67 214	44 765
Stocks and stores				4 735	4 640
Debtors				11 317	25 135
Cash and gold on consignment				51 162	14 990
Total assets				241 481	230 044
Current liabilities				35 827	27 006
Interest bearing				34	34
Other				35 793	27 874
Deferred liabilities and provisions				205 654	192 138
				12 240	11 600
				193 314	180 536
Salient features					
Net asset value per share (cents)				1 248	1 186
Liabilities to equity ratio				0.36	0.32
Current ratio				1.88	1.60

NOTES:

1. Gold recovery

	1989	1988
Operating results		
Sand and slime treated (000 tons)	7 812	7 833
Gold produced (kg)	3 554	3 725
Yield (grams per ton)	0.46	0.48
Revenue (rand per ton treated)	15.16	15.14
Cost (rand per ton treated)	10.88	10.02
Working profit (rand per ton treated)	4.28	5.12
Gold price received (rand per kg)	33 232	31 607

2. Review of results

Profitability of the group was adversely affected by a weak gold price, and lower gold production at the Crown Mines and City Deep plants. The latter arose as a result of a decline in the head grade of material treated. The demand for industrial and commercial grade gold remained buoyant for most of the year, and combined with a substantial rise in interest received, the group achieved a profit for the year of R25.5 million - reflecting a decrease of 8 per cent compared to the 1988 results. A better than anticipated property market during the second half of the year enabled the group to exceed the profit forecast of R21.0 million for 1989, which was given in the interim report.

3. Final dividend

A final dividend of 100 cents (1988: 90 cents) per share has been declared in terms of the accompanying dividend notice. The total distribution for the year is 140 cents (1988: 120 cents) per share.

4. Posting of annual financial statements

The company's annual financial statements will be mailed to members during the second half of November 1989.

Declaration of Dividend No. 27

On Tuesday, 24 October 1989 the directors declared dividend No. 27 as a final dividend in respect of the year ended 30 September 1989 as follows:

Amount (South African currency)	100 cents per share
Last day to register for dividend (and for changes of address or dividend instructions)	Friday, 10 November 1989
Register closed from	Saturday, 11 November 1989
to (inclusive)	Sunday, 19 November 1989
Ex-dividend on the Johannesburg and London stock exchanges	Monday, 13 November 1989
Currency conversion date for sterling payments to shareholders paid from London	Monday, 13 November 1989
Dividend warrants issued/payable	Wednesday, 3 January 1989
Rate of non-resident shareholders' tax	15 per cent

The full conditions relating to the dividend may be inspected at or obtained from the Johannesburg offices of the company and its transfer secretaries.

Johannesburg
24 October 1989

For and on behalf of the board:
 D. T. WATY
 J. R. FORBES
 J. E. S. TURNER
 Directors

By order of the board:
 S.M.A.
 Secretary

Registered office: 5 Princes Avenue, Crown Mines, 2092 - South Africa
 P.O. Box 27, Crown Mines, 2025 - South Africa

Transfer secretaries: Rand Registrars Limited, Corner Northern Parkway and Handel Road, Johannesburg 2091 - South Africa

Secretaries in the United Kingdom: Vantage Corporate Services Limited, 40 Holloway Way, London EC1P 1AJ

United Kingdom registrars and transfer agents: Bantays Registrars Limited, 6 Grosvenor Place, London SW1P 1PL

DENSITRON INTERNATIONAL PLC

Interim Report 1989

GROUP PROFIT AND LOSS ACCOUNT (unaudited) for the 6 months ended 30 June 1989

Year to 31 December 1988	6 months to 30 June 1989	6 months to 30 June 1988
£000's	£000's	£000's
37,967	19,138	17,575
(9,207)	(4,811)	(4,377)
28,760	14,327	13,198
(5,781)	(3,975)	(1,245)
22,979	10,352	11,953
(21,100)	(9,719)	(10,748)
Operating Profit	633	1,205
Operating Profit		
United Kingdom	142	264
Overseas	491	941
Exceptional items (Note 1)	(5)	1,104
Share of Profits Less Losses of related Companies	60	(15)
Interest Payable Less Receivable (Note 2)	709	1,089
Profit on Ordinary Activities before Taxation	(159)	(224)
Taxation	550	865
United Kingdom	(9)	(65)
Overseas	(210)	(317)
Profit on Ordinary Activities after Taxation	325	483
Minority Interests	-	1
Profit for the Period	325	484
Earnings per Share	2.00p	2.98p
Dividend per Share	0.70p	0.70p

Notes:
 1. Exceptional items comprise redundancy costs charged in the period.
 2. Interest charges are made up as follows:

315	Incurring in the financing of the business	159	133
315	Incurring in protecting forward rates of exchange	-	91
		159	224

The interest costs involved in protecting forward rates of exchange are recovered in the invoiced value of the goods involved. This expense therefore has been reclassified as being part of the cost of sales.

3. The results for the year 1988 are taken from the full accounts on which the Group's auditors made an unqualified report and which have been delivered to the Registrar of Companies.
 4. Further copies of this statement may be obtained on request to the Secretary.

Highlights from the Chairman's Statement:
 A disappointing first half is tempered by the expectations of a substantial improvement in the second half based principally on strong order inputs in the USA and Japan, a move to profitability in the Microwave Division and the success of our Taiwanese operation.

Densitron International plc, Unit 4, Alport Trading Estate, Biggin Hill, Westerham, Kent TN16 3BW

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UK COMPANY NEWS

Acquisitions help lift Shandwick to £14.8m

By Nikki Tait

SHANDWICK, the acquisitive UK-based public relations group, yesterday unveiled pre-tax profits of £14.8m in the year to end-July, scored on turnover of £126.1m.

The figure compared with profits of £8.5m in the previous year, when turnover was £96.3m. However, the rise partially reflected the impact of acquisitions, with companies purchased during the year accounting for £4.7m out of total operating profits of £16.7m.

These included Golin/Harris Communications, the Chicago-based public relations business which Shandwick acquired from Peter Cooze & Bellin in late March on an "earnout basis". New York-based Dorf & Stanton, acquired at the end of the financial year, and about a dozen smaller deals.

Yesterday, Mr Peter Gummer, Shandwick's chairman, maintained that underlying organic growth, once the full impact of acquisitions was stripped out, was between 20 and 25 per cent.

At the earnings per share level - after a reduction in the tax charge from 34.5 to 33.5 per cent - the figure goes up by a fifth to 44.5p. The final dividend increases rather more sharply - by almost 37 per cent - to 1.88p, making a total for the year of 2.58p.

During the 12 months, operating income rose by 82 per cent to £73.1m, while costs increased roughly in line to £65.4m.

Interest charges rose from £2.7m to £1.8m, and net debt at the year-end stood at around £13m. With Shandwick now showing net liabilities of £3m,

Further eruptions at Rock

By Clay Harris

THE BITTER and protracted dispute at Rock, the components distributor, flared up again yesterday when the leader of a dissident shareholders' group complained about the board's failure to announce the number of votes cast on each side of the resolution. Mr Joseph Stephens, a director of Manchester stockbroker WH Ireland Stephens & Co, also said the board had disenfranchised unspecified members of Rock shareholders. His group was taking legal advice in the latter issue. Mr Stephens said, and did not exclude

USH makes £1.7m purchase

By Andrew Bolger

United Scientific Holdings, the defence contractor which is the target of a hostile takeover bid from Meggit, yesterday announced it had paid £1.7m for Self Changing Gears, which makes transmissions for military and civilian vehicles.

Avis, the USH subsidiary, which makes armoured vehicles, bought the Coventry-based SCG from Cummins UK, the engineering group. In addition to the initial cash price, a further £200,000 may be paid, depending on the value of SCG's orders to the end of 1990.

Gummins has warranted that SCG had net assets of at least £0.6m at September 30. Meggit launched its bid for USH on September 11, with an all-share offer worth £114m. Both companies' shares have since fallen sharply. With Meggit's shares down 2p to 94p yesterday, its partial cash alternative to the bid is 139p, the same as USH's closing price yesterday, down 1p.

The offer has been extended until October 31.

USM placing values

By Clare Pearson

CIA GROUP, an independent advertising services company specialising in media buying, is coming to the Unlisted Securities Market with a price tag of £5.5m.

The company is placing 2.75m shares, representing 26.5 per cent of the enlarged equity, at 92p each. About 1.22m of these are expected to raise, net of expenses, some £60,000 in new money for the company.

CIA Group, which was formed in 1976, plans advertising campaigns and the buying of time and space primarily in broadcast and published media. It is also involved in media and marketing research and consultancy services.

Mr Chris Ingram, chairman, said CIA's prospects should be seen as distinct from the gloomy prospects for the UK advertising industry as a whole. This was because there was a major trend across Western Europe towards the use of specialist media companies. The prospective p/e at the placing price is 9.1, on a pre-tax forecast of £1.7m for the year to end-December, and the national gross dividend yield is 4.07 per cent. In 1988, pre-tax profits stood at £262,000 on turnover of £54.17m.

In July 1989, CIA acquired Billot & Company, a similar UK media specialist. Eventually after quotation, it hopes to build an international business through acquisitions and joint ventures.

The placing is arranged by Kleinhertz-Benson Securities.

Hornby success in tax dispute

By Richard Waters

HORNBY GROUP, the toy and hobby product maker, yesterday reported success in a tax dispute with the Inland Revenue which could affect the tax position of other buy-outs concluded in the early 1980s.

As a result of the favourable decision for the company from the Inland Revenue's special commissioners, Hornby expects to release a £2.5m provision made in respect of the buy-out of Hornby Hobbies in 1981.

The amount, expected to be treated as an extraordinary item in this year's results, will boost shareholders' funds which were reported at £7.5m at December 31 1988.

The Inland Revenue has yet to indicate whether it intends to appeal against the decision. The company said that, given the chances of the decision being overturned, it had decided to release the provision rather than wait for the Revenue's decision.

The dispute centred on the purchase of Hornby Hobbies at a price below its net asset value. The Revenue challenged

Evered underwriters take 71% of rights

By Andrew Hill

EVERED, the specialist quarries and building materials group, yesterday announced that less than 30 per cent of last month's 198m rights issue had been taken up.

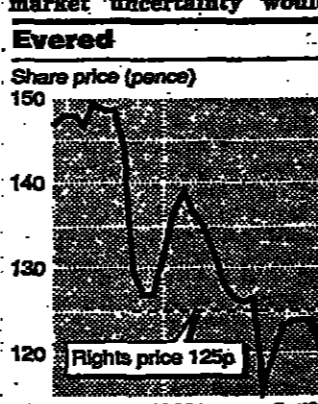
It is the fifth issue in the last seven days to fall foul of the market's uncertainty.

Mr Roy Kettle, Evered's chief executive, said yesterday: "It's obviously a disappointment - it just happened that the issue straddled the recent market volatility - but our advisers are very relaxed about it."

The 9-for-10 rights was launched a month ago at 125p per share, compared with a market price of 158p. Yesterday, Evered's shares closed down 4p at 129p.

About 28.7 per cent of the shares allotted were taken up. Sub-underwriters will subscribe for the balance of the issue.

Proceeds were earmarked for Evered's quarry acquisition programme. Mr Kettle said the low take-up and the market uncertainty would



have little effect on the programme, but added that the group might make more purchases in the US, because of the volatility of demand in the UK. The company originally intended to invest roughly equal amounts at home and in the US.

"The one thing about having cash is that over the next six to nine months there will be opportunities we could take up at fairly good prices," Mr Kettle said yesterday.

He said he hoped Evered would be cushioned from any further building recession by its concentration on the north of England and Scotland, and its comparatively low exposure to the private housing market.

Charles Barker

At the extraordinary meeting of Charles Barker, shareholders approved the sale of the London-based public relations businesses to Corporate Communications, and the demerger of Ayer Barker to NW Ayer.

Shareholders have also agreed that the company be renamed BNE Resources.

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In accordance with conditions 11 (A)(b)(ii) of the first schedule of the Trust Deed for the above mentioned convertible Bonds, notice is hereby given to the Bondholders that an Extraordinary General Meeting of the Shareholders of Pirelli S.p.A. will be held in Milan on November 15th and 16th, 1989.

The Bondholders are therefore reminded that the subscription rights in Pirelli S.p.A. ordinary shares will be suspended from October 30th, 1989 (date of publication in Gazzetta Ufficiale) up to and including November 17th, 1989.

PIRELLI S.p.A. Milan



Peter Gummer: underlying organic growth between 20 and 25 per cent

On the positive side, the company's claim that its income is now well-spread both geographically and in terms of type of business is probably justified. But the fundamental issue of how susceptible PR might be in recession remains debatable. Shandwick maintains that any softness on the consumer side should be compensated by growth areas, like environmental PR, but some analysts are waiting for the current year forecasts run out at about £18m-£20m, which puts the shares on a prospective rating of 7.5. That looks a little cheap, but the upside may be limited until the quality and resilience of the earnings growth becomes clearer.

hens was upset because the board's final circular, issued only days before the meeting, had resulted in a "torrent of proxy cards coming in changing their votes" away from the dissidents' position.

However, Mr Stephens described the board's position as "undemocratic" even if it was within its legal rights.

At Friday's EGM, the board said four of the resolutions, which sought to elect new directors, would not have been limiting even if they had been passed. The EGM, which was also attended by the trustees, led Mr Robert Justice, a solicitor, as a non-executive director.

Macro 4 completes

Macro 4 has completed negotiations to acquire an existing product from an independent software company. The product, which is compatible with the VSE operating system, will be sold in conjunction with one of Macro's existing products, as well as stand alone. An MVS version will be developed by Macro soon.

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To the Holders of

Ralston Purina Company
12% Notes due November 28, 1994

NOTICE IS HEREBY GIVEN that pursuant to the Terms and Conditions of the above described Notes (the "Notes"), Ralston Purina Company has elected to redeem all of the outstanding Notes on November 28, 1989 (the "Redemption Date"), at the redemption price of 100% of the principal amount thereof, together with accrued interest to the Redemption Date.

On November 28, 1989 the Notes shall become due and payable. The Notes will be paid upon presentation and surrender thereof, together with a Bearer Note ("Bearer Note"), with all unremitted coupons appertaining thereto, failing which there shall be deducted from the redemption price an amount equal to the face amount of all such missing coupons. Payment on the Notes shall be made in such coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts and will be made either (a) in the case of principal and interest with respect to Notes issued in registered form ("Registered Notes") Citibank, N.A., Corporate Trust Services, 111 Wall Street, 9th Floor, New York, N.Y. 10045, U.S.A., or (b) in the case of Notes issued in bearer form ("Bearer Notes") Citibank, N.A., in London, Brussels, Paris, Frankfurt/Main, Amsterdam, Milan, Citicorp Investment Bank Luxembourg or Citicorp Investment Bank Zurich.

Payments at the offices referred to in clause (b) above will be made by a United States dollar check drawn on a bank in New York City or by transfer to a United States dollar account maintained by the payee with a bank located outside the United States.

Coupons due on or before the Redemption Date shall be payable only upon the presentation and surrender of coupons for such interest (at an office or agency outside the United States). On and after the Redemption Date, interest on the Notes will cease to accrue. The conditions precedent to this redemption have occurred, and Ralston Purina Company has elected to redeem the above Notes.

By: Ralston Purina Company

Dated: October 2, 1989

NOTICE

Withholding of 20% of gross redemption proceeds of any payment made within the United States may be required by the Interest and Dividend Tax Compliance Act of 1983 unless the Paying Agent has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the Payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent when presenting your Notes for payment within the United States.

Demand for PET bottles aids rise at Boxmore

By Peter Franklin

BOXMORE International, the Belfast-based manufacturer of plastic packaging and cardboard cartons which joined the USM in May, yesterday reported pre-tax profits of £1.28m for the six months to the end of June.

This represented a leap of 45 per cent on last year's £891,000 and came from turnover up from £8.57m to £8.15m.

Mr Harold Eavis, group managing director, said that turnover had improved in both the plastics and carton trading divisions.

Turnover at the plastics division, which accounts for some two thirds of total revenue, had continued to improve. Buoyant demand for plastic containers had been the principal reason for the advance, he said.

Boxmore supplies PET bottles to soft drinks companies throughout the British Isles, and its customers include Pepsi, Coca Cola and Carlsberg & Co. Canada.

Although PET bottles are not bio-degradable they can be sterilised for re-use. Mr Eavis said that the company had the facilities in place for this process and were ready to respond should the demand occur.

The industrial packing side had also had a good half with operating profits substantially ahead of last year. Boxmore supplies hi-tech packaging to companies such as Short Brothers, the Belfast aerospace group.

With cash reserves of around £2m the directors are actively seeking suitable acquisitions to strengthen the group.

After tax of £357,000 (£344,000) earnings per share came out at 8.9p (8.4p) and the directors have declared an interim dividend of 1.7p.

ADT/Christies

ADT, the electronic security systems and car auction group, has increased its holding in Christies International, the art auctioneer, from 5.7 per cent to 6.4 per cent.

UK COMPANY NEWS

Outcome pleases City in spite of setback at subsidiaries FR shows 24% advance to £11.9m

By Clare Pearson

PRE-TAX profits of FR Group, the maker of specialised equipment for the aircraft, energy and electronics industries, pushed ahead from £9.6m to £11.9m in the six months to June 30 as they recovered from the depressed 1988 level.

The results marked a 24 per cent improvement on the first half last time when FR incurred unusually high levels of product development expenditure.



Michael Cobham: in the process of turning round WES

But the profits advance came despite disappointing results from two subsidiaries, WES, the container manufacturer, and Hymatic Engineering, which makes coolers for thermal imaging systems.

Mr Michael Cobham, chairman, said "the process of turning around" WES was requiring more extensive action than expected. Hymatic suffered from higher than expected engineering expenses and delayed orders.

Flight Refuelling gained a new order for the supply of extended range fuel tanks for the Tornado aircraft, while FR Aviation was appointed the recognised service facility in the UK by Canadair for the

Challenger aircraft. The indications were that Carleton's results for the full year would be excellent, Mr Cobham said.

There was a £2.4m provision below the line for discontinuance of subcontracting work at WES; relocations of Strabro and Hypresair, two small acquisitions made this year; the amalgamating of two plants owned by Carleton, the US pneumatic systems business; and a further, unnamed rationalisation plan.

Among FR's five acquisitions since January, Chemtron, the biggest, which joined the group in April, gained substantial new business.

Turnover rose by 13 per cent to £78.4m (£68.5m). Earnings per share increased to 10.8p (9p), and the interim dividend is set at 2.25p (1.94p).

COMMENT
FR Group fell from grace in the City's eyes a good 18 months ago, when it failed to warn peo-

ple of how much its inflight refuelling pods were costing to develop. But the recent performance of the shares has been dismal even by these standards. However, followers of the company, cheered up by these figures, now reckon this de-rating process has gone quite far enough. In the current year, pre-tax profits are expected to rise from £22.4m to about £25.5m. But beyond that FR appears to have excellent prospects in a number of areas: for instance, its air-to-air refuelling equipment is into the final stages of trials with the US Airforce and the FR Aviation subsidiary has been getting some encouraging orders from the Ministry of Defence. Although FR's capitalised 20 per cent-plus growth rate may be a thing of the past, analysts expect it to sustain up to 15 per cent in the next few years. The shares, at their five-year relative low, stand on a prospective p/e of about 8.7.

Amstrad denies merger plans

By Alan Cane

AMSTRAD, the UK-based electronics group which last week reported profits sharply reduced to £76m, has moved to crush rumours that it is seeking either to merge with, or to be acquired by, a larger group as a solution to its problems.

Profits last year totalled £16m. Amstrad's share price, over 80p a year ago, is now hovering around the 50p mark.

The company's performance has been adversely affected by high business expenses and inventory. Analysts are predicting a further fall in profits to about £36m next year.

The rumours, emanating from newspaper reports over the weekend, linked Amstrad's name with GEC and STC as possible partners, despite a statement last week from Mr Alan Sugar, chairman, that the company intended to seek permission to buy back its own shares and find a solution on its own.

Yesterday, to put an end to confusion in the market, it issued a statement saying: "The company has been consulting with its advisers who it might best position itself for the future and capitalise on its strengths. It is not, however,

currently in negotiations with any third party."

Mr Sugar had earlier told the Financial Times that there was a relationship between Amstrad and GEC but it was no more than customer/supplier. "They have factories available to us. We have always used subcontractors to assemble our products and that is what we wish to continue to do."

Asked about suggestions that Amstrad might become GEC's consumer electronics division he said: "That was all pie-in-the-sky discussions of a few years ago."

However, Mr Len Weaver, Amstrad's financial director, considered it premature to resume payment of ordinary dividends until the UK-based operations achieve some further improvement in profitability. The last payment was for 1980.

Restructuring starts to work through at Vivat

VIVAT HOLDINGS might achieve a small profit in the second half of this year and should be operating profitably in 1990.

This was forecast by Mr Michael Cooper, chairman, in his interim report for the six months to June 30, which showed losses reduced from £3.02m to £1.92m on turnover down from £29.06m to £24.35m. Loss per share was 3.4p, against 8.6p.

Core businesses - the manufacture, wholesale and retail of jeans and casual wear - had begun to benefit from strengthened management and the restructuring programme, he reported.

Trading from all companies in the second half was encouraging and indications were for a small profit. While the possibility of a recession could not be ignored, Mr Cooper believed the group would be profitable next year.

At the end of last year Vivat sold its UK retail arm to Chelsea Man and has received £15m.

Chelsea Man has failed to meet the final payment of £3.1m, indicating that it might have warranty claims under the agreement, but Vivat will resist that and has begun proceedings to recover the outstanding money.

Imtec seeks more funding via open offer

By Andrew Bolger

Imtec Group, the USM-quoted manufacturer of micrographic equipment, is to be financially restructured just a year after being the subject of a £4.7m rescue package.

Imtec, controlled by the venture capital arm of British & Commonwealth Holdings, is to raise £1.9m by an open offer to existing shareholders of 107m new shares at 2p on a one-for-one basis. The funds raised will eliminate indebtedness. The shares closed yesterday at 24, down 2p.

Following last year's introduction of capital and new management, Imtec just crept back into the black in the six months to end-June, the first profit it had achieved since 1984.

However, the company said yesterday that Lester Seab, its most successful division, would be unlikely to match its strong first-half performance and the overall result of the group would suffer accordingly.

The main problem lies with the engineering graphics division, which Imtec said was continuing to trade at an unacceptable level of loss.

B&C Ventures Investors, which is underwriting the open offer, will see its stake rise from the current level of 54 per cent of Imtec's equity to a maximum of 68 per cent, depending on the take-up.

Polymark ahead 25% to £1.1m

WITH ALL divisions profitable for the first time in several years, Polymark International has turned in record interim results.

In the six months to June 30 the group, involved in laundry equipment and technographics, lifted turnover, 24 per cent, from £17.04m to £21.1m, and pre-tax profit some 25 per cent, from £281,000 to £1.1m. Earnings per 10p share worked through at 8.6p, up from 7.7p last time.

Technographics returned to a profit of £21,000 (loss £43,000), and with the closure of the Irish plant the manufacturing operations will be concentrated in Wembley and Cincinnati. The laundry side increased profit to £242,000 (£224,000) and strengthened its market leadership.

The French division's profit eased to £691,000 (£711,000), although its turnover advanced by £3.3m. Mr Weaver said the market for laundry equipment remained buoyant and the order book was strong.

French demand for Raleigh cycles led to supply difficulties but that situation had now been resolved.

The Polish branch had been sold to Polymark's West German partners. In the year's accounts there will be an extraordinary credit of £65,000, representing £275,000 on signing the contract and £250,000 guaranteed annual instalment; there are two further smaller instalments to come.

Yearlings down 1/2%

The interest rate for this week's issue of local authority bonds is 14 1/2 per cent, down 1/2 a percentage point from last week. There is no comparative figure for the corresponding period last year. The bonds are issued at par and are redeemable on October 30 1990.

Klark-Teknik confident after 15% improvement

KLARK-TEKNIK, the USM quoted designer and manufacturer of electronic equipment for the professional audio industry, reported a 15 per cent rise from £978,000 to £1.15m in pre-tax profits for the year to July 31. Turnover rose from £6.25m to £6.82m.

The directors said the company was experiencing a buoyant first quarter in the current year and believed prospects for the future were excellent. New products introduced in the second half of 1989 and additional

new products planned for introduction in 1990 would contribute strongly to growth in the current year.

In addition sterling is trading in the company's favour and the new distribution company in Singapore will have completed its first full year of operations.

After tax of £377,000 (£348,000) earnings per 5p share came out at 4.7p (3.9p); the proposed final dividend is 0.9p to make a total for the year of 1.4p (1.3p).

Imtec said there were obvious opportunities for TI and Mannesmann to consider joint marketing.

He drew particular attention to the potential for TI in the West German market, where it currently has annual sales of £225,000 and employs some 1,300 people. The group's West German turnover "should be somewhat more", he said.

"If we had the help of a company of Mannesmann's quality we could improve the thrust and quality of our marketing in Germany", he said.

Obvious areas for higher local TI sales were the West German chemicals and auto-

TI sheds more light on possible Mannesmann link

by Heig Simonian

MR CHRISTOPHER Lewinton, chairman and chief executive of TI, has shed a little more light on possible areas of co-operation with Mannesmann, the West German engineering group which last month bought a 5 per cent stake in the UK engineering group.

Speaking in Frankfurt this week, Mr Lewinton identified controls for heat treatment equipment, part of the thermal technology field in which TI claims to be world leader, as a potential field for the two companies to work together.

Heat treatment technology is a vital part of many manufacturing processes, and Mr Lew-

inton said there were obvious opportunities for TI and Mannesmann to consider joint marketing.

He drew particular attention to the potential for TI in the West German market, where it currently has annual sales of £225,000 and employs some 1,300 people. The group's West German turnover "should be somewhat more", he said.

"If we had the help of a company of Mannesmann's quality we could improve the thrust and quality of our marketing in Germany", he said.

Obvious areas for higher local TI sales were the West German chemicals and auto-

motive industries. Meanwhile, Mannesmann would seek to make use of TI's presence in certain other parts of the world where TI was better represented, he said.

However, Mr Lewinton took care to avoid being too specific about the likely benefits of Mannesmann's equity stake, described by Mr Werner Dieter, the West German group's chief executive, as "a little glue holding us together".

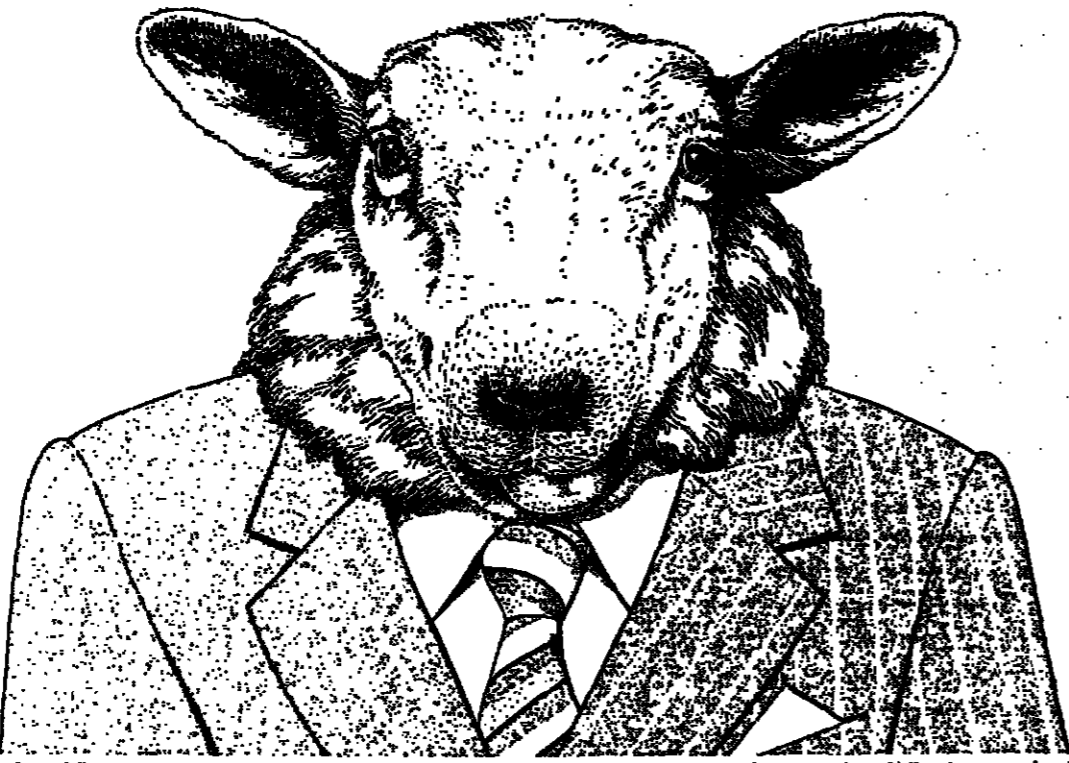
The two sides had already set up a six-member committee, comprising three executives from each company, to start looking at concrete areas for closer co-operation whether

in sales, marketing or potential acquisitions.

The committee would also establish links with operating companies within the two groups where necessary, while Mr Lewinton and Mr Dieter would meet quarterly to review progress and continue the talks, he said.

Mr Lewinton emphasised that he saw no reason for Mannesmann to raise its stake in TI beyond 5 per cent. "I certainly do feel it's enough glue to be emphasised, noting that the West German group had agreed to increase its holding without the TI board's prior approval."

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UK COMPANY NEWS

Shares jump 60p as former Thomson T-Line team moves in
Diversification planned at George Ingham

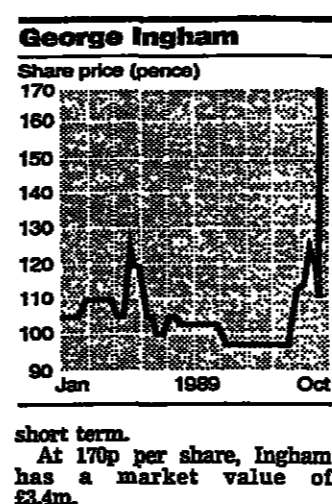
By Clay Harris

GEORGE INGHAM & Company, the Halifax-based worsted spinner, plans to diversify away from textiles with the financial backing of the team which built up Thomson T-Line, the mini-conglomerate taken over by Ladbroke Group in February.

John Phillips and Mr Allan Duckworth, managing director and finance director respectively of Vernons, the football pools promoter which was Ladbroke's main target in buying T-Line.

Mr Phillips and Mr Duckworth joined Vernons from Price Waterhouse last year. Ladbroke said they would leave Vernons early in 1990, although they would remain in their positions until successors were in place.

37 per cent as a result. The other shares have been underwritten by Slinger & Friedlander, Ingham's financial adviser. Mr Courtman is a director of Slinger.



Net assets rise 35% at Scottish Metropolitan

By Paul Cheseright, Property Correspondent

SCOTTISH Metropolitan Property, the biggest of the Scottish property investment groups, yesterday presented the latest results of a lengthy restructuring in the form of a 35 per cent increase in net assets and a similar advance in taxable profits.

Kwik-Fit rejects Continental

By Andrew Hill

KWIK-FIT Holdings, the car parts specialist, yesterday rejected proposals put forward by Continental, the West German tyre maker which owns 13.13 per cent of the UK group, on "areas of mutual interest".

over the last few weeks, following the purchase last month of the 10 per cent stake. At that time Continental said it regarded its investment as long-term.

weak market to 189p, valuing the company at £285.5m. Meanwhile, in West Germany, Continental's shares continued to rise on bid rumours. Possible predators mentioned included Japanese and Italian companies.

Wilshaw attracted to magnet manufacturer

By Andrew Bolger

WILSHAW, an industrial and engineering products holding company, is to pay £3.6m for SG Magnets Holdings, which makes magnets used in automotive instruments and telephones.

nents, metal powders, aluminium castings, and building products. Its most successful business is Powdrex, which makes high alloy metal powders used to increase the durability of engine components.

J-Wilkes expands with £1.2m drinks mat buy

By Jane Fuller

JAMES WILKES, the world's largest supplier of beer mats, has bought the drinks mat business of Smurfit Cartons for £1.2m.

year, he said, which would increase Wilkes's annual output to 1.15bn.

Value and Income higher

Value and Income Trust reported fully diluted net asset value of 76.5p at September 30, against 61.5p a year before.

Densitron reduced to £550,000

Lower pre-tax profits of £560,000, against £865,000, were announced by Densitron International, an electronic component maker, for the six months to end-September.

on strong orders from the US and Japan, a move to profitability in the microwave division and the success of the Taiwanese operation.

Table with columns: High, Low, Company, Price, Change, Div (p), Yield, P/E. Lists various securities like Acc. Brit. Ind. Ordinary, Armitage and Rhodes, etc.

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ANOTHER BUSY WEEK AT SAMUEL MONTAGU... Monday 9th October: Launched syndication of £100 million multi-option facility for Glymed International. Tuesday 10th October: Signed £40 million syndicated five year revolving credit facility for Prowling. Wednesday 11th October: Arranged and underwrote (together with Midland Montagu Ventures and our Italian associate Eurovillare) the senior debt, mezzanine and equity for the £1.7 billion buyout of V.M. Motori SpA... Thursday 12th October: Arranged and jointly underwrote a composite £72.5 million secured loan facility and £10 million working capital facility for the capital restructuring of LWT (Holdings). Friday 13th October: Completed underwriting arrangements to provide up to £29.5 million senior debt for the buyout of MCD Group from the Coleroll Group. Closed syndication of £150 million multi-option facility for The Albert Fisher Group.

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	1989	1988	
SALES	£2,187m	£1,972m	UP 1.1%
PROFIT BEFORE TAX	£187.1m	£146.3m	UP 28%
EARNINGS PER SHARE	81.2p	73.7p	UP 10%
DIVIDENDS PER SHARE	25p	21p	UP 19%

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TECHNOLOGY

Contact lenses at a throw away price

A LOW-COST way of making disposable contact lenses, developed by two private investors, is to be marketed worldwide by the British Technology Group.

The inventors, Bill Seden and Ron Hamilton, believe it could transform what they call a "large cottage industry" - making contact lenses into a fully integrated process industry similar to the pharmaceuticals industry.

Contact lenses are already worn by about 40m people worldwide. Their supply and servicing is estimated to earn nearly £3bn a year.

BTG has acquired the British patents and plans to market the process globally, sharing earnings with the two inventors. They say the process can be used to make both the conventional contact lenses and the newer disposable ones, and can be put under computer control.

Barry Cartwright, an executive with BTG's inter-corporate licensing division, called it "a process in the right place at the right time." Disposable lenses - which need no solutions and can remain in the eye for up to a week - are the fastest-growing part of a market, with overall growth at about 5 per cent a year.

Unlike current labour-intensive processes, it makes the lens "untouched by hand" until unpacked by the customer. It uses a patented plastic moulding process in which a liquid chemical (the monomer) is formed into the lens, polymerised in its mould, and then sealed into the mould which forms its sales package.

For the next, it should offer a cheaper product and simpler hygiene. Also, BTG says that the process will make the lens convex-side up at all times, avoiding any risk of inserting it "inside out."

Seden and Hamilton have worked on the technology for the past 18 months. BTG believes that there are about 80 big makers of contact lenses worldwide, and expects to canvas about 40 in its efforts to negotiate licence agreements.

David Fishlock

The McVitie Group intends to give its rivals a run for their money in this year's Christmas biscuit market, by jazzing up its range of tinned confectionery. The move is meant to combat the decline in market share suffered by the company in recent years, a decline which only came to light when a computer system was installed specifically for the group's senior executives.

The information on market share was not new. But the information was not presented in a way which made its significance apparent, says Vic McDonald, business systems manager of McVitie (formerly UB Brands), part of United Biscuits. "We knew that our sales dropped off over the Christmas period, but we assumed that was because people were not buying biscuits - they were buying something else," reports McDonald. "It was only when we overlaid the sales figures from our competitors that we realised we were losing market share to them."

The computer system installed by the McVitie Group is an executive information system (EIS), which extracts data from a company's web of internal computer systems - and external data sources - to give top managers an insight into their company and its place in the market.

The overriding reason for the installation of such systems is the need to sift out relevant information from the miles of computer print-outs that organisational computer networks spew out every year.

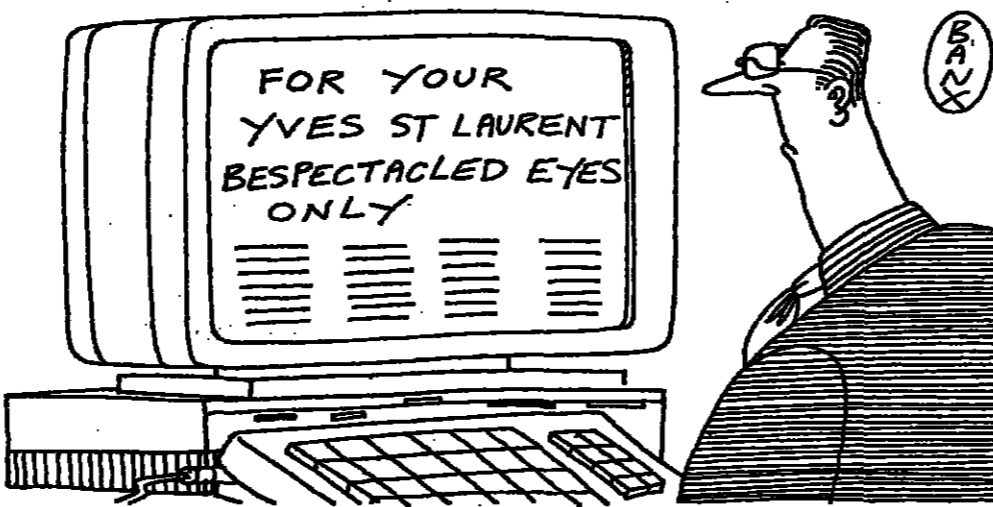
"It's a brilliant irony that as more information is held on corporate systems, the briefing books get thicker and managers become inversely able to manage," says Ian Melkjohn, director of Business Intelligence, the EIS research and seminar organisation. "The relevant details that they need are disguised in all that data."

Although EIS systems were developed only within the last five years, they are winning an increasing number of friends in high places. The trend looks set to develop, with the market growing at over 30 per cent a year, according to International Data Corporation, the US market research organisation. Four years ago, worldwide sales for such software packages were worth \$30m (\$17m). By 1992 the market should grow to \$20m.

Top of the list of users are blue chip organisations in the US and the UK. In Britain they include British Telecom, ICI, Arthur Andersen, Thorn EMI,

Della Bradshaw reports on the growing relevance of executive information systems

The director's new best friend



Bank Xerox and the Wellcome Foundation. Companies in Finland and France are also taking the plunge.

Technically speaking, EISs are diverse, using a variety of computer hardware - everything from mainframes to personal computers - and software technologies. However, all EISs have three specific attributes:

• They make the information simple to assimilate by converting figures into pie charts, graphs or diagrams. The computers are also easy for technophobic managers to use - instead of keyboards, they can use mice, touch screens or infra-red remote control devices.

• They are based on exception reporting, so a part of the business that is doing well or badly can be isolated. Many companies use "traffic lights" so that a division performing outside a pre-set parameter - say, 5 per cent below its target turnover - is highlighted on the screen in red. Other performance packages would be highlighted in amber or green.

• They have dynamic reporting, so executives can "drill down" through layers of information to target relevant facts. If one division of a company, for example, showed a spectac-

ular downturn, the manager, spotting the red blob on the screen, could delve into the reasons for the failure. In the case of a retail chain, the initial graph might give a breakdown of sales for every region. Stripping away a layer might reveal sales in individual stores, and another layer might pinpoint the particular product line that was causing the sales bottleneck.

To drill down in this way, the software has to be ordered in a hierarchical fashion, not the usual alphabetical or numerical way if it is stored on databases or in computer files. The main task of the EIS software is to order the data in this way, according to the needs of the individual executive. Tailoring the software package is a big task and accounts for about half the cost of installing an EIS.

Some systems, such as the one used by the McVitie Group, from Metapracis of Kingston upon Thames, store the data on floppy disks. Each Monday information on updated disks is fed into the Compaq personal computers used by 22 managers. The system in the boardroom, which is connected to a projection screen, is also updated.

The cost of the floppy disk-

based systems is comparatively low. McDonald reports that the installation cost of the McVitie system, plus the ongoing rental of the software, works out at £50,000 a year when written off over five years.

Other systems can cost up to £200,000 to install and are expensive to run, relying on direct links between the executive PC and the mainframe computer systems or outside databases. They are used by executives who need to know immediately of any developments - in the company's share price, for example.

Ian Lang, information technology manager for group headquarters at chemical company ICI, for example, reports that its EIS system costs about £100,000 a year to maintain - in salaries, software licences and fees for using external data sources. But he believes that cost can be justified.

"I suspect that you could cost justify it, if you did the sums, simply on the time it saves managers," says Lang. "But where the justification really comes in is helping executives make better decisions and give them early warning of opportunities, so they can beat the opposition."

The EIS used by ICI is one of just a handful of systems

intended primarily to give its directors access to external, rather than internal, information, which could be of strategic advantage.

Elsewhere EISs are used to keep control on the internal workings of an organisation. Melkjohn believes that trends are beginning to emerge in the type of EISs being installed by different organisations.

The trends indicate that floppy disk-based systems are finding a home in diversified corporations, which have international arms reporting to headquarters on a monthly basis. But retail chains, which have an integrated stock, sales and ordering system, which is updated regularly, are opting for systems which give more regular reports.

EIS systems are by no means a bed of roses, either technically or managerially. When employees are used to executives asking them for information they can feel redundant if a computer system is installed which by-passes their role. To combat that problem within ICI, each piece of information was given a sponsor - someone who was responsible for it.

Many companies installing EISs are considering buying a series of tools to build their own systems rather than buying packages from EIS companies such as Metapracis, Execucom of Austin, Texas, Pilot of Boston, Massachusetts (and in the UK by Thorn EMI Computer Software), Comshare of Ann Arbor, Michigan and Planning Sciences of London. IBM has also announced that it is developing its own EIS.

For those companies, a new approach is needed in software writing. EISs challenge the conventional method, where a specification is agreed and then the software is cast in stone. Most successful implementations of EISs have come where a small-scale pilot, based on ideas put forward by the users, have been installed and then continuously updated - a sort of perpetual prototype.

Central to the success at ICI, reports Lang, has been ensuring that the information on the system is what the executives need. "They are just too busy to use the system if the information is not relevant."

Melkjohn warns that the growing trend towards information technology departments specifying the EIS systems - rather than the executives providing the impetus - is likely to reduce the relevance of the information. "If that happens EISs could end up as just very expensive paperweights."

Early warning predictions that can save the day

A devastating series of storms, floods and other natural disasters striking several poor countries has led to two projects for the deployment of early warning techniques.

One is a programme by the Commonwealth Science Council which will study disaster prevention and management. It will focus the work of many technology research establishments, universities and government departments around the world. The project's aim is to exploit the development of telecommunications to make the world safe from the devastating effects of storms and floods.

The programme will help Commonwealth countries deal with disasters. It will focus on large-scale transport and industrial accidents as well as floods, hurricanes, landslides, earthquakes and drought. Currently, satellites passing above the Himalayas can determine the depth of snow cover and thereby predict the eventual run-off. Technologists will soon interpret such routine satellite readings to give early warning of impending disaster in the densely populated, flood-prone Ganges Delta below.

As a first step, the programme will provide an information base on the vulnerabilities and needs of high-risk areas. There are also plans for a handbook on disaster prevention and management intended for public administrators in transport, health, welfare, education and training, as well as research institutions and voluntary organisations.

The London-based Commonwealth Secretariat describes the programme as a response to "a series of horrifying disasters during the past few months." According to a spokesman: "Bangladesh experienced the worst floods in history, and the Caribbean and Central America suffered their worst hurricanes this century. Lesotho was cut off by snow."

The second project, a study by the United Nations, was announced after some 17 professional groups, including the Royal Society of Canada and the Science Council of Japan, called for a co-ordinated system

wide research and training programme to combat natural disasters. Their case was supported by many organisations such as the International Council of Scientific Unions, the International Union of Geological Sciences and the International Association of Earthquake Engineering.

The United Nations has designated the 1990s as the international decade to combat natural disasters. Cyclones, floods, earthquakes, volcanic eruptions and other natural disasters have claimed millions of lives and caused an estimated \$100bn in damage to property since the late 1960s.

According to the United Nations Centre for Science and Technology in New York: "The world community has learned a lot about climatic and other forecasting. A global focus on measures to predict, if not prevent, dramatic natural phenomena is long overdue."

"Remote sensing offers the first and vital early warning. Food control technologies, safer building techniques and land surveying give planners the option to resettle populations in less vulnerable areas."

"Land-based and airborne instrumentation can pick up the warning signs with great accuracy. Communications technology and micro-computers have been scaled to such convenient size and cost that it is almost criminal to leave poor and vulnerable populations defenceless in the face of predictable disasters."

"And if humanitarian concerns will not suffice, then the cold hard cost of cleaning up after floods, earthquakes and tidal waves should convince politicians at home and in donor capitals that a satellite dish antenna and a small computer in high-risk communities would be cheap insurance."

Both programmes will explore a range of recent developments in relatively inexpensive areas such as electronic navigation, communication and detection channels. Other areas under study are disaster preparedness, risk assessment, planned responses to emergencies and disaster mitigation.

Thomas Land

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

COMMODITIES AND AGRICULTURE

Go-ahead for pipeline to carry Canadian gas south

By Robert Gibbens in Montreal

THE NATIONAL Energy Board has decided to allow the construction of a pipeline to connect the natural gas reserves of Canada's Mackenzie Delta to markets in the south within the next decade.

reserves were found in the late 1960s and early 1970s, but have remained locked in by a 12-year-old moratorium on any transmission system through the Mackenzie Valley to northern Alberta, and opposition from the native peoples of the North-West Territories.

Australian wheat crop forecast cut sharply

By Chris Sherwell in Sydney

THE DAMAGING combination of a wet winter followed by a dry spring has prompted a sharp downward revision in forecasts of Australia's wheat crop for 1989-90.

Zinc and lead supplies expected to be in balance during 1990

By Kenneth Gooding

SUPPLY AND demand for both lead and zinc should be roughly in balance in 1990, says the International Lead and Zinc Study Group.

Peru copper project tender fails to find bids

PLANS TO develop Peru's Cerro Verde II copper deposit have stalled after an international tender failed to attract bids from financially qualified firms.

Uranium resources 'adequate until well into next century'

By Kenneth Gooding, Mining Correspondent

THE POTENTIAL supply of uranium should satisfy expected demand at least until the year 2005, according to the Uranium Institute.

includes representatives from 43 companies spread over the entire spectrum of the nuclear fuel cycle, from electrical utilities, mining companies, fuel processors and traders drawn from 19 countries.

Yield reductions were particularly severe in northern New South Wales and southern Queensland, where large areas of wheat and barley had been late sown and were vulnerable to a dry spell, the Bureau's report said.

Aluminium output 'on target'

By Kenneth Gooding

NO CUTBACKS in primary aluminium production are needed even though a small supply surplus of the metal is now appearing, according to the Anthony Bird consultancy group.

Table with 2 columns: Year, Production (million tonnes), Consumption (million tonnes). Rows for 1987, 1988, 1989, 1990.

the supply/demand balance could be tightening by 1992. Production costs, which have risen strongly in the past two years, are set to fall in the early months of 1990, Bird says.

Uranium resources 'adequate until well into next century'

THE report also says in its latest report that known uranium resources exist in sufficient quantities to provide the fuel needed to keep current and future nuclear power programmes running well into the next century.

Uranium demand ultimately depends on nuclear generating capacity in what the report describes as "the world's 25 uranium market countries."

Supply of uranium is forecast to increase from 49,000 tonnes to about 57,000 tonnes in the mid-1990s and then fall to 52,000 tonnes in 2005. Stocks will certainly fill some of the expected shortfall between supply and demand.

New ideas on EC 'overproduction tax'

By Tim Dickson in Brussels

NEW IDEAS on how to implement the EC's additional cereals co-responsibility levy - the tax on overproduction which is triggered if the Community harvest exceeds 160m tonnes - were aired at a meeting of EC Agriculture Ministers in Luxembourg yesterday.

PLANT Genetic Systems, a biotechnology company based in Ghent, Belgium, yesterday claimed to have developed a novel system of producing hybrid seeds, which could bring significant benefits to the multi-billion dollar seed industry.

WEEKLY METALS PRICES

Prices from Metal Bulletin (last week's in brackets). ANTIMONY: European free market, 99.6 per cent, \$ per tonne, in warehouse, 1,780-1,830 (1,800-1,850).

market, min 99.5 per cent, \$ per lb, in warehouse, 5.50-5.90 (5.50-5.90). TIN: European free market, standard min. 65 per cent, \$ per tonne (10 kg) VO, cif, 46-61 (same).

Rubber futures

THE LONDON Futures and Options Exchange expects to launch its long-awaited rubber contract on January 10, Mr David Landais, the project manager, said yesterday.

WORLD COMMODITIES PRICES

Large table containing various commodity prices including LONDON MARKETS, COCOA, LONDON METAL EXCHANGE, RUBBER FUTURES, US MARKETS, CHICAGO, and various oil and metal prices.

Small text at the bottom of the page providing additional information and disclaimers regarding the data and publication details.

LONDON STOCK EXCHANGE

US tremors undermine UK equities

THE FRAGILE confidence of the London stock market crumbled yesterday afternoon when New York stocks suffered a renewed setback in early trading. Shares were marked down heavily in London with market makers generally moving ahead of would-be sellers. Equities closed with a loss of 40 FT-SE points or 1.8 per cent and with little sign of recovery.

The fall in the UK market was the more discouraging in that prices had earlier softened only slightly despite a cautious reception for the latest UK trade figures and a gloomy report on industrial trends from the Confederation of British Industries (CBI).

more than 7 Footsie points ahead as it wobbled for the UK September trade figures. The £1.64bn deficit, while bad enough, was within market predictions and with the pound steady the stock market reacted calmly to show an immediate fall of 6 points.

gists remained relatively optimistic. The market is supported both by the substantial liquidity ratios among the institutions - around 5 per cent, according to market strategists - and also a general satisfaction with the current valuation of the equity market, which is perceived to be heading for a year-end yield of around 4.7 per cent.

However, there was considerable disappointment, as well as some apprehension, yesterday at London's apparent inability to resist Wall Street's influence. Many institutional investors are unwilling to buy equities in the current highly volatile market.

FINANCIAL TIMES STOCK INDICES table with columns for Government Secs, Fixed Interest, Ordinary Share, Gold Mines, FT-SE 100 Share, Ord. Div. Yield, SEAO Bargains, Equity Turnover, Equity Bargains, Shares Traded, Ordinary Share Index, FT-SE, Hourly changes, and QILT EDGED ACTIVITY.

TRADING VOLUME IN MAJOR STOCKS table with columns for Stock, Value, Daily Price, Daily Change, and other metrics for various companies like British Airways, British Telecom, etc.

Assurances feature L & G

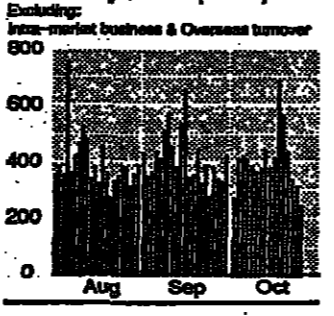
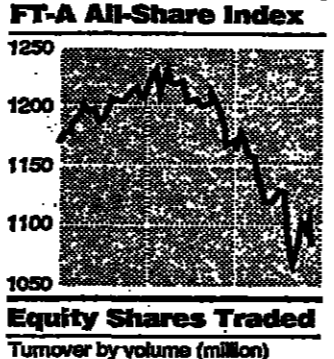
Life assurances provided some of the market's best performers, with the sector again driven by takeover speculation. Apart from Refuge and Britannia, with talk of French takeover activity, the best performers came from Legal & General (L&G).

year profits from £290m to £285m. He said that certain managed businesses, which include the Odeon cinema chain and Butlins, had not performed as well in the second half as they had in the first.

Jaguar news The turbulence in the equity market masked a nervous session for Jaguar, as the shares responded to reports from the US market which was itself in the throes of another downturn in early deals.

while Prudential were marginally ahead at 190 1/2 after 15p. Sun Life slipped back 15 to 113 1/2.

Disappointed speculators were persistent sellers of Morgan Grenfell which dropped 19 to 35 1/2 after the firm denied by the company of any bid approaches.



market. BP fell 5 1/2 to 29 1/2; a large technical position in BP's October stock options expires today and should help the BP share price, dealers said.

The speculative fervour in Burnham came to a halt, the shares retreating 16 to 60p on turnover of less than 1m; nobody was willing to stay on the bid for any length of time and the profit-takers moved in.

Overseas buying of Burton, in the face of recent UK analysts' downgradings, almost matched domestic selling but mystified dealers. Volume swelled to 3.7m shares as the price slipped 2 to 19 1/2p.

Other market statistics, including the FT-Actuaries Share Index and London Traded Options, Page 24

Rank action

Rank Organisation, the entertainment and leisure group, was at the centre of attention from analysts and dealers for several only loosely related factors.

London & Manchester, another so-called bid favourite, initially climbed to 33 1/2 before settling a shade off at 31 1/2.

NEW HIGHS AND LOWS FOR 1989 table listing various stocks and their performance metrics.

Mr David Ireland, at Hoare Govett, earlier trimmed his forecast for Rank's current

Mr Ralph Roseman has been appointed managing director of PROVIDENCE CAPTOL. He was general manager (services) of the parent company, Old Mutual, Cape Town.

Mr Barry Lowry has been made assistant managing director of GENERAL SURETY & GUARANTER CO. He was previously with the Sedgwick Group.

Mr Peter Costain (above) has been appointed a member of the board of AMP (UNITED KINGDOM). He is group chief executive of Costain Group.

APPOINTMENTS

New chief for Sheppards Moneybrokers Mr T.S. Hibbit will be appointed vice chairman and chief executive of SHEPPARDS MONEYBROKERS on November 1.

at COMMERCIAL UNION ASSET MANAGEMENT. He was with Prudential Portfolio Managers.

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Mr Barry Lowry has been made assistant managing director of GENERAL SURETY & GUARANTER CO. He was previously with the Sedgwick Group.

Advertisement for Singapore Convention Bureau featuring the text 'The best exchanges happen in Singapore.' and 'Exchange of ideas, that is.' with a logo for the Singapore Convention Bureau.

Advertisement for CONVENTION CITY SINGAPORE 'Where the world comes together' listing various conferences and exhibitions for 1989/1990.

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Table listing various unit trusts under the 'AUTHORISED UNIT TRUSTS' section, including Abbey Unit Trust, Abbey Unit Trust, Abbey Unit Trust, etc.

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GUIDE TO UNIT TRUST PRICING. This section provides detailed information on how unit trust prices are calculated, including the role of the Investment Committee and the impact of expenses.

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Main table containing unit trust information with columns for Name, Price, and other details. Includes sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

OTHER UK UNIT TRUSTS

INSURANCES

Continued on page 36

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Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for 'MANAGEMENT SERVICES', 'OFFSHORE AND OVERSEAS', 'GUERNEY (GB RECOGNISED)', 'JERSEY (GB RECOGNISED)', 'LUXEMBOURG (GB RECOGNISED)', and 'JERSEY (EU RECOGNISED)'.

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FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service listing various unit trusts such as EIC Trust Company, Working Investment Management, and others, with columns for name, price, and performance.

LONDON SHARE SERVICE

Table of London Share Service listing various funds and shares, including British Funds, Loans, Foreign Bonds & Rails, and Americans, with columns for name, price, and performance.

OTHER OFFSHORE FUNDS, OFFSHORE INSURANCES, and Money Market Trust Funds sections.

Money Market Bank Accounts section with detailed information on various bank accounts and interest rates.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-825-2128

AMERICANS - Contd

Table of American stock prices including companies like American Express, American International, and American Overseas.

CANADIANS

Table of Canadian stock prices including companies like Canadian National, Canadian Pacific, and Canadian Tire.

BANKS, HP & LEASING

Table of financial institutions and leasing companies including Bank of America, Citicorp, and various leasing firms.

BEERS, WINES & SPIRITS

Table of beverage companies including Anheuser-Busch, Heineken, and various wine and spirit producers.

BUILDING, TIMBER, ROADS

Table of construction and infrastructure companies including Bechtel, Fluor, and various timber and road contractors.

BUILDING, TIMBER, ROADS - Contd

Continuation of building, timber, and roads companies.

CHEMICALS, PLASTICS

Table of chemical and plastic companies including BASF, Dow Chemical, and various specialty chemical firms.

DRAPERY AND STORES

Table of retail and drapery companies including J. & F. Kennedy, and various clothing and store chains.

BUILDING, TIMBER, ROADS

Table of construction and infrastructure companies.

BUILDING, TIMBER, ROADS

Table of construction and infrastructure companies.

DRAPERY AND STORES - Contd

Continuation of drapery and stores companies.

ELECTRICALS

Table of electrical companies including GE, Westinghouse, and various electrical equipment manufacturers.

DRAPERY AND STORES

Table of retail and drapery companies.

DRAPERY AND STORES

Table of retail and drapery companies.

ENGINEERING

Table of engineering companies including Balfour Beatty, and various engineering and construction firms.

ENGINEERING - Contd

Continuation of engineering companies.

ENGINEERING - Contd

Continuation of engineering companies.

FOOD, GROCERIES, ETC

Table of food and grocery companies including Unilever, Nestle, and various food processors.

HOTELS AND CATERERS

Table of hotel and catering companies including InterContinental, and various hospitality firms.

INDUSTRIALS (Miscel.)

Table of miscellaneous industrial companies including various manufacturing and service firms.

INDUSTRIALS (Miscel.) - Contd

Continuation of miscellaneous industrial companies.

INDUSTRIALS (Miscel.) - Contd

Continuation of miscellaneous industrial companies.

INDUSTRIALS (Miscel.) - Contd

Continuation of miscellaneous industrial companies.

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INDUSTRIALS (Miscel.) - Contd

Continuation of miscellaneous industrial companies.

INDUSTRIALS (Miscel.) - Contd

Continuation of miscellaneous industrial companies.

INSURANCES

Table of insurance companies including various life, fire, and general insurance firms.

LONDON SHARE SERVICE

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LEISURE
Table listing various leisure companies such as British Skyways, British Airways, and others with their share prices and financial data.

PAPER, PRINTING, ADVERTISING - Contd
Table listing companies in the paper, printing, and advertising sectors like News International and others.

TEXTILES - Contd
Table listing textile companies such as Burberry and others.

TRUSTS, FINANCE, LAND - Contd
Table listing trusts, finance, and land-related companies like National Westminster Bank.

OIL AND GAS - Contd
Table listing oil and gas companies such as British Petroleum and others.

MINES - Contd
Table listing mining companies like Anglo American and others.

MOTORS, AIRCRAFT TRADES
Table listing motor and aircraft trade companies like British Leyland and others.

PROPERTY
Table listing property-related companies and their share prices.

TRANSPORT
Table listing transport companies such as British Airways and others.

OVERSEAS TRADES
Table listing overseas trade companies like Anglo Siam and others.

PLANTATIONS
Table listing plantation companies such as Guthrie & Co and others.

THIRD MARKET
Table listing third market companies and their share prices.

COMMERCIAL VEHICLES
Table listing commercial vehicle companies like Leyland Trucks and others.

TRUSTS, FINANCE, LAND
Table listing trusts, finance, and land companies like National Westminster Bank.

FINANCE, LAND, ETC
Table listing finance, land, and other companies like National Westminster Bank.

FINANCE, LAND, ETC
Table listing finance, land, and other companies like National Westminster Bank.

MINES
Table listing mining companies like Anglo American and others.

NOTES
Table listing various financial notes and their details.

NEWSPAPERS, PUBLISHERS
Table listing newspaper and publishing companies like News International.

SHOES AND LEATHER
Table listing shoes and leather companies like Burberry.

SOUTH AFRICANS
Table listing South African companies like Anglo American.

OIL AND GAS
Table listing oil and gas companies like British Petroleum.

DIAMOND AND PLATINUM
Table listing diamond and platinum companies like Anglo American.

REGIONAL & IRISH STOCKS
Table listing regional and Irish stocks like Anglo Irish Bank.

PAPER, PRINTING, ADVERTISING
Table listing paper, printing, and advertising companies like News International.

TEXTILES
Table listing textile companies like Burberry.

TRUSTS, FINANCE, LAND
Table listing trusts, finance, and land companies like National Westminster Bank.

FINANCE, LAND, ETC
Table listing finance, land, and other companies like National Westminster Bank.

MINES
Table listing mining companies like Anglo American.

TRADITIONAL OPTIONS
Table listing traditional options and their details.

Notes and footnotes regarding the share prices, including information about the FT Cityline service and disclaimer text.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and pound above lows

CURRENCY MARKETS became volatile yesterday with the dollar and sterling rallying after showing nervous weakness.

The dollar reacted to a sharp fall in shares on Wall Street, sliding to a low of DM1.8325 before sterling fell on initial disappointment at the September UK trade figures.

The dollar picked up, as Wall Street came off its low, but kept a nervous eye on the equity market. Sterling also recovered after bouncing off support at DM2.9400.

US durable goods orders for September underlined confidence, even though the fall of 0.1 per cent was much less than most forecasts.

Manufacturing appears to be very soft. If the figures are a reliable guide, orders for non-defence capital goods, such as machine tools and assembly line components, fell 5.6 per cent, leading to the comment that the US economy is shifting back to more consumption and less domestic production.

The dollar rallied somewhat towards the London close, but

still finished below the technical support level of DM1.8400. It fell to DM1.8390 from DM1.8550; to ¥141.55 from ¥142.30; to Sfr1.6120 from Sfr1.6250; and to FFfr6.2425 from FFfr6.3000.

Another test for the dollar is likely to come today with publication of figures on third-quarter US Gross National Product. Growth of less than the 2.5 per cent seen in the second quarter is generally expected and could put further pressure on the currency.

Sterling fell over 1 pence in initial reaction to the UK trade figures, to a low of DM2.9400, but the pound recovered to show small mixed changes at the close. A current account deficit of £1.64bn in September was an improvement on the revised shortfall of £2.01bn in August, and was around the middle of a wide range of market forecasts.

Imports rose 6 per cent, but a rise of 13 per cent in exports

was encouraging, and helped to reverse the initial disappointment.

Sterling's sell-off on publication of the figures was a reaction from speculative funds, encouraged to move into the pound in an otherwise very quiet market on Monday. This money was looking for a rise in the pound's value, on rumours that the current account deficit would be lower than the \$1.6bn generally forecast. When this failed to happen the froth on sterling was wiped off, but it did not appear to represent any fundamental weakening and the Bank of England was not seen in the market.

At the close sterling was 1.15 cents higher on the day at ¥267.50. It had also advanced to ¥227.50 from ¥227.00, but remained slightly weaker against European currencies, falling to DM2.9550 from DM2.9575; to Sfr2.6900 from Sfr2.6925; and to FFfr10.0375 from FFfr10.0475. The pound's index rose 0.1 to 89.8.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns for Country, Unit, and Rate. Includes Germany, France, Italy, Netherlands, Belgium, Luxembourg, Greece, Spain, Portugal, Ireland, UK, and Denmark.

POUND SPOT-FORWARD AGAINST THE POUND

Table with columns for Country, Unit, and Rate. Includes US, Canada, Australia, NZ, Hong Kong, Singapore, Taiwan, Thailand, Malaysia, Philippines, Indonesia, Brunei, and others.

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

Table with columns for Country, Unit, and Rate. Includes UK, France, Germany, Italy, Netherlands, Belgium, Luxembourg, Greece, Spain, Portugal, Ireland, Denmark, and others.

BURO-CURRENCY INTEREST RATES

Table with columns for Country, Term, and Rate. Includes Sterling, US Dollar, Canadian Dollar, Australian Dollar, and others.

EXCHANGE CROSS RATES

Table with columns for Country, Unit, and Rate. Includes DM, Sfr, FF, and others.

FINANCIAL FUTURES AND OPTIONS

Table with columns for Contract, Price, and Change. Includes Liffe US Treasury Bond Futures Options and Liffe Eurodollar Options.

Table with columns for Contract, Price, and Change. Includes Liffe Short Sterling Options and Liffe Eurodollar Options.

Table with columns for Contract, Price, and Change. Includes Japanese Yen and Deutsche Mark options.

Table with columns for Contract, Price, and Change. Includes US Treasury Bills and Three-Month Eurodollar.

Table with columns for Contract, Price, and Change. Includes Swiss Franc and Philadelphia Fed US Futures.

EUROPEAN OPTIONS EXCHANGE

Table with columns for Series, Bid, Ask, and Last. Includes various European currency options.

BASE LENDING RATES

Table with columns for Bank, Rate, and Term. Includes various banks and their lending rates.

FT LONDON INTERBANK FIXING

Table with columns for Contract, Price, and Change. Includes 3-month and 6-month US dollar rates.

MONEY RATES

Table with columns for Contract, Price, and Change. Includes Treasury Bills and Bonds.

LONDON MONEY RATES

Table with columns for Contract, Price, and Change. Includes various London money market rates.

FAIRBANKS FINANCIAL MORTGAGES/REMORTGAGES ARE YOU AWARE THAT THERE IS FOREIGN INTEREST IN YOUR MORTGAGE? * ECU loans at 11% fixed * Deutschmark loans at 10% * Sw. Franc loans at 9.75%*

National Westminster Bank PLC NatWest announces that with effect from Wednesday 1st November 1989 its Credit Zone Rate is increased from 21.5% to 22.5% p.a.

JOTTER PAD

CROSSWORD No. 7,072 Set by MUTT

COUNTRY HOME ADVERTISING appears every Saturday in the Weekend FT.

BASE LENDING RATES table listing various banks and their rates.

FT LONDON INTERBANK FIXING table showing 3-month and 6-month US dollar rates.

MONEY MARKETS

Bank keeps it tight

CREDIT CONDITIONS remained tight on the London money market yesterday, in spite of the fact that the Bank of England provided more than enough help to take out the underlying shortage.

Fixed period rates eased slightly, as share prices in London weakened in line with the slide on Wall Street, and sterling recovered after weakening on the UK trade figures.

Three-month interbank declined to 15 1/4-15 1/2 from 15 1/4-15 1/2 per cent.

UK clearing bank base lending rate

Table showing UK clearing bank base lending rate: 15 per cent from October 5.

Overnight money also eased

Overnight money also eased slightly to 15 1/4-15 from 15 1/4-15 per cent, but this was on a day when the day-to-day credit shortage was only £250m, against £500m on Monday.

In recent days the authorities have tended to under-heap the market, but the change to providing a surplus of nervousness in the equity markets, according to dealers, it was pointed out that the market

has been getting very tight

after constant under-help from the Bank of England and that more than enough bills were offered by the market to deal with yesterday's shortage.

The authorities bought only £134m bills by way of £36m Treasury bills in hand at 14 1/4 per cent and £108m bank bills in hand at 14 1/4 per cent.

The Bank of England chose to provide the bulk of its help, via late assistance of around £300m, thus keeping the market tight, but dealing with any structural problems that may have been building up.

In Frankfurt call money

remained at 7.90 per cent. The market believes the Bundesbank wishes to move the call rate further below the 8 per cent Lombard rate. There will be an opportunity today if the Bundesbank provides more than the DM9.4bn draining from the market as a securities repurchase agreement expires.

A tender for a new pact was set yesterday, at a fixed rate of 7.3 per cent.

NEW YORK

Table with columns for Contract, Price, and Change. Includes Treasury Bills and Bonds.

LONDON MONEY RATES

Table with columns for Contract, Price, and Change. Includes various London money market rates.

Treasury Bills (bill)

one-month 14 1/4 per cent; three-month 14 1/4 per cent; six-month 14 1/4 per cent; one-year 14 1/4 per cent.

WORLD STOCK MARKETS

AUSTRIA

Table with columns for stock symbols and prices. Includes entries like Austria Airlines, Austria Telecom, etc.

FRANCE (continued)

Table with columns for stock symbols and prices. Includes entries like Air France, Bouygues, etc.

GERMANY (continued)

Table with columns for stock symbols and prices. Includes entries like Deutsche Bank, Siemens, etc.

ITALY (continued)

Table with columns for stock symbols and prices. Includes entries like IRI, Eni, etc.

NETHERLANDS

Table with columns for stock symbols and prices. Includes entries like ABN-Amro, Philips, etc.

NORWAY

Table with columns for stock symbols and prices. Includes entries like Statoil, Aker, etc.

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CANADA

Table with columns for stock symbols and prices. Includes entries like Alcan, Bell, etc.

TORONTO

Table with columns for stock symbols and prices. Includes entries like Alcan, Bell, etc.

INDICES

Table with columns for indices and values. Includes entries like Dow Jones, S&P 500, etc.

NEW YORK

Table with columns for stock symbols and prices. Includes entries like IBM, Microsoft, etc.

STANDARD AND POOR'S

Table with columns for stock symbols and prices. Includes entries like S&P 500, S&P 400, etc.

NEW YORK STOCKS

Table with columns for stock symbols and prices. Includes entries like IBM, Microsoft, etc.

TRADING ACTIVITY

Table with columns for trading activity and volume. Includes entries like IBM, Microsoft, etc.

CANADA TORONTO

Table with columns for stock symbols and prices. Includes entries like Alcan, Bell, etc.

TOKYO - Most Active Stocks

Table with columns for stock symbols and prices. Includes entries like Dai Nippon, Daiwa, etc.

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FINANCIAL TIMES

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AMEX COMPOSITE PRICES

4pm prices October 24

Large table with columns for stock symbols and prices. Includes entries like Amex Composite, etc.

NYSE COMPOSITE PRICES

NASDAQ NATIONAL MARKET

3pm prices October 24

Table of NYSE Composite Prices with columns for 12 Month High/Low, Stock, Div. Yld., P/E, 52 Week High/Low, and Close Prev. Price.

Table of NASDAQ National Market with columns for Stock, Div. Yld., P/E, 52 Week High/Low, and Close Prev. Price.

Notes regarding data accuracy and methodology for the NYSE Composite Prices table.

Advertisement for 'Your FT hand delivered in Norway' featuring William Ungeheuer, Time magazine's senior financial correspondent.

Advertisement for 'It's attention to detail' by Scandinavian Crown Hotel, highlighting complimentary services.

AMERICA

Dow ends little changed after plunging 85 points

Wall Street

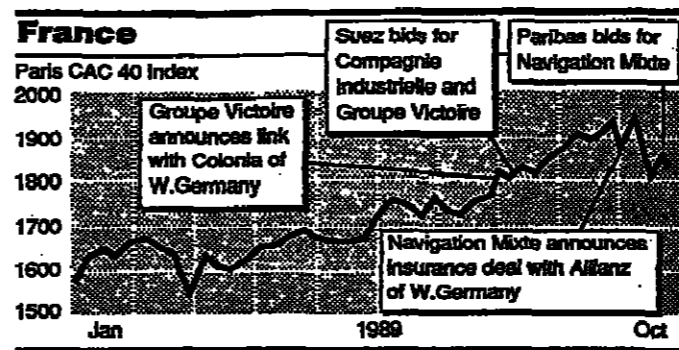
THE DECISION by the UAL board to remain independent for the time being, more evidence of economic weakness and continuing disappointment with third-quarter corporate earnings combined yesterday to produce the most nervous equity trading since the mini-crash of October 13, writes Janet Bush in New York.

By late morning, the arbitrage had brought the futures and cash markets into line. The rebound during the morning brought the Dow back to a loss of about 30 points, but it then plunged 85 points again. During the afternoon, more arbitrage hit the market, but this tended to produce selling in the futures market and buying in the cash market.

After being buffeted about once again yesterday in the wash of Wall Street, the Paris market is looking particularly fragile. Until Friday October 13, the CAC General index had risen steadily since February in a relatively narrow band, but in recent weeks it has seemed to lack any strong underpinning from the fundamentals.

Fragile France bets on speculative stocks Corporate fundamentals may not be as good as they look, writes George Graham

After being buffeted about once again yesterday in the wash of Wall Street, the Paris market is looking particularly fragile. Until Friday October 13, the CAC General index had risen steadily since February in a relatively narrow band, but in recent weeks it has seemed to lack any strong underpinning from the fundamentals.



year's and next year's likely profit increases, but also at the progression of earnings, smoothed out over a number of years to take account of cyclical fluctuations. This analysis paints a picture of the Paris market as considerably more overvalued than had generally been thought.

Into this market, however, comes the weight of takeover activity - not merely the speculation over who will be the next target, but the liquidity created by the large bids of recent months.

signals on the direction of the market, this money is seeking outlets in special situations. "We are bound to see increasing speculation as people see, more and more, that French companies just do not have the size they need for 1992 and thereafter," comments Mr John Fordyce, of brokers Ferri International.

thought to be potentially vulnerable. "There is a big family shareholding, but there is a big family to go with it," comments one Paris broker.

EUROPE

Shaky bourses take fright at transatlantic troubles

CONTINENTAL bourses, still shaky after last week's battering, took fright at the early collapse in New York, some of them losing 2 or 3 per cent, writes Our Markets Staff.

plunged on Wall Street's losses and then picked up marginally, ending 2.5 per cent lower. It was not clear how much of this was real business and how much was jobbers marking stocks down, but one analyst warned: "I think the institutions will get more and more scared if these volatile moves get more common."

of Montedison, down 1.85 at L1.925, spilled into other blue chips, including Fiat and Pirelli. The Comit index closed 9.04 lower at 622.43 in volume estimated at close to Monday's L150m.

ASIA PACIFIC Caution brings Nikkei's rising streak to halt

CAUTION won the day in Japan yesterday and share prices closed lower for the first time in six trading days, writes Our Markets Staff in Tokyo.

the kind of thing we have in mind for Japan now," he added, with an embarrassed chuckle. The companies that are best placed to provide these amenities are the housing, real estate and railway companies that are involved in resort development.

topped the most active list, with 65.4m shares traded, and added ¥170 to a high of ¥2,560. Aoki, a medium-sized construction company, followed in volume terms with 32.5m shares and rose ¥90 to ¥1,540.

at 2,131.54. Air New Zealand, however, finished its first day of trading at NZ\$2.75, a healthy premium of 35 cents over the issue price.

National volume totalled 22m shares worth NZ\$49.4m, up from 7.2m and NZ\$12.9m.

Table titled 'FT-ACTUARIES WORLD INDICES' showing stock market performance for Tuesday October 24 1989 and Monday October 23 1989. Columns include National and Regional Markets, US Dollar Index, Day's Change, Pound Sterling Index, Local Currency Index, Day's change % local currency, Gross Div. Yield, US Dollar Index, Pound Sterling Index, Local Currency Index, 1989 High, 1989 Low, and Year ago (approx).

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